



2011 Adopted Budgets

General Fund
Capital Funds
Special Revenue Funds
Debt Funds
Enterprise Funds
Capital Improvement Plan 2011-2020

Approved on December 13, 2010

Maintain the financial stability of the City of Waconia - Goal Summary

Key Outcome	Success Indicators	Supporting Objectives	Lead Responsible Dept	Measure	Annual Target	Q1 Actual	Quick View
Continuously improve the cost effectiveness of service delivery	Budget Growth vs. Economic Indicator Fund Balance Ratio Audit Compliance-Annual Number of Findings On-line Service Use	Implement a web based purchasing feature for city vendors	Business Development & Finance	% of completed	100%	38%	Off-Target
		Upgrade to VCH v2 and add on-line features	IT Business Development & Finance	% completed	100%	8%	On-Target
		Prepare Comprehensive Annual Financial Report	Business Development & Finance	% completed	100%	19%	On-Target
		Determine need for central services costing center	Business Development & Finance	% completed	100%	73%	Off-Target
		Implement Work Manager Software	Purchasing Committee Business Development & Finance	% implemented	20%	7%	Off-Target
			Public Services IT				
Maintain adherence to long-range financial planning model	Levy Growth Bond Rating	Upgrade Team Budget to V3 for integrated operating & capital budgeting	Business Development & Finance	% of completed	100%	0%	Off-Target
	Balanced Budget CIP Completion	Implement Budgeting for Outcomes Model	Business Development & Finance	% completed	75%	15%	On-Target

Maintain the financial stability of the City of Waconia - Action Items

Supporting Objectives	Action Item Plan	Brief Statement of Status/Board Action	% Action Item Complete	Estimated Completion Date	Resources Needed	Quick View
Implement a web based purchasing feature for city vendors	Purchasing Committee to develop framework	Committee has met twice. Draft framework of webpage reviewed	100%	Mar-11	Staff Time	
	Create Draft webpage for testing	Draft is under review by purchasing committee	50%	Mar-11	Staff Time	
	Create procedures for maintaining information		0%	Mar-11	Staff Time	
	Promote web feature to business community		0%	Mar-11	Staff Time	
Upgrade to VCH v2 and add on-line features	Determine dates of 2.1 version release & develop timeframe	Release date is March 2011.	50%	Dec-11		
	Review & select features to add to foundation manager		0%	Dec-11		
	Install new version and test		0%	Dec-11		
	Update web-features to current level of offerings on-line		0%	Dec-11		
	Determine additional on-line features available		0%	Dec-11		
	Implement new features		0%	Dec-11		
Prepare Comprehensive Annual Financial Report	Develop format and schedule	BDF staff are reviewing reporting features	65%	Jun-11	Staff Time	
	Integrate GP data to report	BDF staff are creating sample statements	10%	Jun-11	Staff Time	
	Submit CAFR to council		0%	Jun-11	Staff Time	
	Submit CAFR to Office of the State Auditor		0%	Jun-11	Staff Time	
Determine need for central services costing center	Determine expenditures/activities within Costing Center	Purchasing committee reviewing draft costing center to determine line items for allocation	100%	Jan-11	Staff Time	
	Restructure GL & push out to departments	Draft costing center prepared	100%	Jan-11	Staff Time	
	Implement funding sources to cover central costs	Proposed 2011 Budget has central facility cost center included. Pending council adoption of the budget	90%	Jan-11	Staff Time	
	Generate activity reports by direct service departments		0%	Jan-11	Staff Time	

Maintain the financial stability of the City of Waconia - Action Items

Supporting Objectives	Action Item Plan	Brief Statement of Status/Board Action	% Action Item Complete	Estimated Completion Date	Resources Needed	Quick View
Implement Work Manager Software	Review and interview software for features. Determine hardware and system issues if necessary	Staff has participated in demo of potential software provider system.	35%	Dec-12	Staff Time	
	Determine stakeholders needs and uses of system		0%	Dec-12	Staff Time	
	Implement software and training of users		0%	Dec-12	Contract Svc budget	
	Establish customized features and reporting needs		0%	Dec-12	Contract Svc budget	
	On-going feedback of use of application		0%	Dec-12	Staff Time	
Upgrade Team Budget to V3 for integrated operating & capital budgeting	Review and interview software for features. Determine hardware and system issues if necessary	Date TBD for overview of upgrade features	0%	May-11	Contract Svc Budget	
	Determine stakeholders needs and uses of system		0%	May-11	Contract Svc Budget	
	Implement software and training of users		0%	May-11	Contract Svc Budget	
	Establish customized features and reporting needs		0%	May-11	Contract Svc Budget	
	On-going feedback of use of application		0%	May-11	Staff Time	
Implement Budgeting for Outcomes Model	Determine venue for hosting citizen info meetings		0%	Jun-11	Staff Time	
	Conduct property tax education sessions		0%	Oct-11	Staff Time	
	Host city report card annual review workshops		0%	Oct-11	Staff Time	
	Review samples of annual performance reports	Samples reports are being reviewed. Department heads to meet to review ideas	10%	Apr-11	Staff Time	
	Create Waconia performance report framework	Council reviewed goal framework and quarterly measuring system of supporting objectives and action plan for the 2011 budget cycle	60%	Oct-11	Staff Time	
	Align Goals with all Work Strategies	Council reviewed goals, supporting goals, and action plan for 2011 budget cycle. DH to connect budget to goal plan	50%	Jan-11	Staff Time	
	Develop measurements for all goals		0%	Oct-11	Staff Time	
	Integrate performance measurements to annual audit		0%	Dec-11	Staff Time	

Cultivate Organizational Operations - Goal Summary

Key Outcome	Success Indicators	Supporting Objectives	Lead Responsible Dept	Measure	Annual Target	Q1 Actual	Quick View
Efficient Departments	Number of employees cross-trained	Provide organizational training to foster growth and development	Admin	% completed	100%	58%	On-Target
	Customer Survey	Enhanced Safety Committee	Admin	% completed	100%	75%	On-Target
	Employee Performance	Promote health lifestyles and activities for employees	Admin	100	100%	69%	On-Target
Employee Satisfaction	Employee Survey	Improve Council/Employee Relationship	Admin	% of completed	100%	0%	Off-Target
	Reduction in Voluntary Turn-Over Reduction in Number of Claims	Improve Employee Awareness of Organizational Activities	Admin	% completed	100%	0%	Off-Target
Professionally Trained Employees	Training Attendance	Provide organizational training to foster growth and development	Admin	# of training activities provided, % of attendance, % increase in attendance at voluntary training, employee survey	100%	44%	Off-Target
	Percentage of Required Certifications Up-to-Date	Develop Centralized Database of Employee Certifications (both voluntary and mandatory)	All	% completed	100%	0%	Off-Target

Cultivate Organizational Operations - Action Items

Supporting Objective	Action Item Plan	Brief Statement of Status/Board Action	% Action Item Complete	Estimated Completion Date	Resources Needed	Quick View
Provide organizational training to foster growth and development	Utilize internal training for the FD	Need data from FD	0%	unknown		
	Utilize Optum Health Services for training workshops	Monthly training sessions scheduled for 2010/Reviewing options for 2011	75%	Ongoing	Staff Time	
	Coordinate and schedule safety Training	Monthly training sessions occurring.	100%	Ongoing	\$1,200	
Enhanced Safety Committee	Review of and implementation of OSHA compliance	Needs identified/Budget for implementation	75%	2011	\$2,000	
	Create format for safety concerns	Need to develop and provide training for safety reporting	50%	12/31/10%	Staff Time	
	Review work comp liability claims reports	Injuries and accidents are being reported promptly	75%	Ongoing	Staff Time	
	Safety Committee review of all damaged equip and injury report	Bi-monthly review of submitted accident and injury reports	100%	Ongoing	Staff Time	
Promote health lifestyles and activities for employees	Implement workplace wellness activities	Shape-Up Challenge netted 21 participants	100%	Ongoing	\$2,500	
	Utilize resources of Medica and other partners	Promotion of wellness information	75%	12/31/10%	Staff Time	
	Implementation of SHIP action plan	Develop policies and promotion of resources for health eating, exercise, and workplace policies.	50%	12/31/11%	Staff Time	
	Wellness activities coordianted through Safety Committee	Developing better integration of Safety committee focus	50%	12/31/11%	Staff Time	
Improve Council/Employee Relationship	Create Awareness of Roles/Responsibilities		0%			
	Discuss Information Learned		0%			
	Develop Plan around Information Learned		0%			
	Execute Plan		0%			
Improve Employee Awareness of Organizational Activities	Create Reformatted Employee Newsletter		0%			
	Provide Training on the Use of BP to Share/View Information		0%			
	Reinvigorate Employee Activity Committee		0%			
			0%			
	Utilize internal training for the FD	Need data from FD	0%	unknown	0%	

Cultivate Organizational Operations - Action Items

Supporting Objective	Action Item Plan	Brief Statement of Status/Board Action	% Action Item Complete	Estimated Completion Date	Resources Needed	Quick View
Provide organizational training to foster growth and development	Utilize Optum Health Services for training workshops	Monthly training sessions scheduled for 2010/Reviewing options for 2011	75%	Ongoing	Staff Time	
	Coordinate and schedule safety Training	Monthly training sessions occurring.	100%	Ongoing	\$1,200	
			0%			
Develop Centralized Database of Employee Certifications (both voluntary and mandatory)	Develop Centralized Database		0%	12/31/2011	Staff Time	
	Create Monitoring System		0%	12/31/2011	Staff Time	
			0%			
			0%			

Promote Economic Development- Goal Summary

Key Outcome	Success Indicators	Supporting Objectives	Lead Responsible Dept	Measure	Annual Target	Q1 Actual	Quick View
Continuously Improve Commercial & Business Vitality	Community Survey	Create Economic Development Department	Administration	% completed	100%	0%	Off-Target
	Commercial Tax Base as a % of Total Base	Develop and Execute Economic Development Plan	Administration	% completed	100%	0%	Off-Target
	New Businesses Added						
	Reduction in Vacant Land Inventory	Improve Understanding of City/Chamber Relationship	Administration	% completed	100%	0%	Off-Target
Develop & Maintain Community Marketing Initiatives	Use of RLF Programs	Provide Useful Business Development Resources	Administration	% of completed	100%	9%	Off-Target
	Business Survey	Improve Understanding of City/Chamber Relationship	Administration	% completed	100%	0%	Off-Target
Maintain Efficient Development Approval Process	Developer Survey	Integrate Comp Plan with Infrastructure Improvement in CIP	Long Range CIP Committee	% of completed	100%	0%	Off-Target
	Land Owner Survey	Implement League Land Use Incentive	Planning / Zoning	% completed	100%	0%	Off-Target
	CIP Completion	Annually review zoning and subdivision items to insure consistency with Comp Plan and Long Range Development Goals	Planning / Zoning	% completed	100%	0%	Off-Target

Promote Economic Development - Action Items

Supporting Objective	Action Item Plan	Brief Statement of Status/Board Action	% Action Item Complete	Estimated Completion Date	Resources Needed	Quick View
Create Economic Development Department	Develop Council Objectives for this Department	There are many more detailed actions that would need to	0%	4/1/2011	Council/Staff Conversation	
	Review Available and Needed Resources	be added to this goal, but these generally get this	0%	6/1/2011	Staff Time	
	Review Staffing Options	on board and outlined.	0%	6/1/2011	Staff Time	
	Implement Plan		0%	12/31/2011	unknown	
Develop and Execute Economic Development Plan	Review Council & Comp Plan Objectives, Etc.		0%	4/1/2011	Council/Staff Conversation	
	Review Sample Plans		0%	6/1/2011	Staff Time	
	Submit Draft for Council Review		0%	6/1/2011	Staff Time	
	Approve Final Plan		0%	7/31/2011	Staff Time	
	Publish and Market Plan		0%	7/31/2011	Staff Time	
Improve Understanding of City/Chamber Relationship	Create Understanding of the Role of Both Entities in Economic Development		0%	12/31/2011	Council/Staff /Chamber Conversation	
	Develop a Stronger On-Going Communication and Feedback Loop		0%	12/31/2011	Council/Staff /Chamber Conversation	
	Create a Communication Plan for Sharing Information		0%	12/31/2011	Council/Staff /Chamber Conversation	
	Monitor Relationship		0%	12/31/2011	Council/Staff Time	
Provide Useful Business Development Resources	Review Current Website		0%	5/1/2011	Staff Time	
	Host Development Town Hall	Outline for this event is developed	10%	12/31/2011	\$500	
	Develop Marketing Materials	Work with Neighboring Communities is Underway	25%	3/31/2011	\$1,000	
	Join and Attend Select ED Organizations and Functions to Get Waconia's Name Out There		0%	12/31/2011	\$1,000	

Promote Economic Development - Action Items

Supporting Objective	Action Item Plan	Brief Statement of Status/Board Action	% Action Item Complete	Estimated Completion Date	Resources Needed	Quick View
Improve Understanding of City/Chamber Relationship	Create Understanding of the Role of Both Entities in Economic Development		0%	12/31/2011	Council/Staff/Chamber Conversation	
	Develop a Stronger On-Going Communication and Feedback Loop		0%	12/31/2011	Council/Staff/Chamber Conversation	
	Create a Communication Plan for Sharing Information		0%	12/31/2011	Council/Staff/Chamber Conversation	
	Monitor Relationship		0%	12/31/2011	Council/Staff Time	
Integrate Comp Plan with Infrastructure Improvement in CIP	Schedule Meeting of Long Range CIP Committee to Review		0%	6/1/2011	Staff Time	
	Provide Draft to Council for Review		0%	6/1/2011	Staff Time	
	Approve Final Plan		0%	12/31/2011	Staff Time	
			0%			
Implement League Land Use Incentive	Execute Training According to Requirements		0%	6/30/2011	\$210	
	Provide Documentation		0%	6/30/2011	Staff Time	
			0%			
			0%			
Annually review zoning and subdivision items to insure consistency with Comp Plan and Long Range Development Goals	Select Ordinances/Topics for the Year		0%	6/30/2011	\$3,000 + Staff Time	
	Review Ordinances		0%	12/31/2011	Staff Time	
	Involve necessary parties		0%	12/31/2011	Staff Time	
	Complete Planning Commission & Council Review		0%	12/31/2011	Staff Time	

Maintain Safe Community- Goal Summary

Key Outcome	Success Indicators	Supporting Objectives	Lead Responsible Dept	Measure	Annual Target	Q1 Actual	Quick View
Assure and Secure Safe Drinking Water	Condition Ratings Compliance Awards from Monitoring Agencies	Maintain Water Treatment Facility Operation Effectively and Efficiently	Public Services	100% completed	100%	100%	Off-Target
		Meet all EPA, MDH and DNR Guidelines and Requirements	Public Services	100% completed	100%	75%	Off-Target
		Continually Plan and Prepare for Budgetary and Capital Improvements Costs	Public Services	100% completed	100%	75%	Off-Target
Maintain Multi-Modal Transportation Infrastructure System	Completion of CIP Components: Pavement, Trails, Lighting PCI Rating	Continually Plan and Prepare for Budgetary and Capital Maintaining Streets, Side Walks and Trails	Public Services/ Parks and Recreation	100% of completed	100%	63%	Off-Target
		Implement Anti-icing Into Winter Maintenance Applications	Public Services	60% completed	100%	44%	Off-Target
		Work With Outside Agencies on Updating and Improving Lighting Reducing Operational Costs	Public Services/ Parks and Recreation/Facilities	50% completed	100%	25%	Off-Target

Maintain Safe Community- Goal Summary

Key Outcome	Success Indicators	Supporting Objectives	Lead Responsible Dept	Measure	Annual Target	Q1 Actual	Quick View
Provide Quality Police & Fire Services	Crime Rate Reduction	Develop and Implement Community Police Plan		% of completed	100%	0%	Off-Target
		Develop and Implement Plan for Fire Equipment Purchases	Long Range CIP and Department Heads	% completed	100%	0%	Off-Target
	Community Survey						
	CIP Components Completion: Equipment	Review Staffing Levels at the Fire Department	Administration/Fire Department/Personnel Committee	% completed	100%	0%	Off-Target
	CFS	Work with Neighborhoods on Developing Traffic Calming Measures	Council, Administration, Public Services, and Sheriff	# of neighborhoods targeted for plan development, % of plan implemented, %	100%	0%	Off-Target
Provide Code Compliance & Enforcement Programs	Complaint Reductions	Review Current Code Enforcement Program	All	% of completed	100%	0%	Off-Target
	% of Complaints w/o Court Action			% completed	100%	0%	Off-Target

Maintain Safe Community - Action Items

Supporting Objective	Action Item Plan	Brief Statement of Status/Board Action	% Action Item Complete	Estimated Completion Date	Resources Needed	Quick View
Maintain Water Treatment Facility Operation Effectively and Efficiently	Audit of equipment and components	Staff to completed	100%	7/1/2011		
	Continue to monitor operation efficiencies	Monthly staff review of operational costs	100%	Yearly		
	Implement Well and high service pump maintenance	service and maintenance plan	100%	Yearly		
	Est. Standard Operating Procedures Normal and Emergency	Training and Est. written procedures for CC review	100%	6/1/2011		
Meet all EPA, MDH and DNR Guidelines and Requirements	Update current well head protection plan	Required by October of 2011	100%	11/1/2011	Budgeted	
	Complete Consumer Confidence Report	Target Date/ July 1 of 2011	100%	Yearly		
	Meet staff training requirements to operate facility	Complete new staff as of February 2010	100%	Annually	Budget needs	
			0%			
Continually Plan and Prepare for Budgetary and Capital Improvements Costs	Review and assess Infrastructure needs	Staff to Work with Bolton & Menk on as need basis	100%	Yearly		
	Utilize Operation studies for cost analysis	Continual observations	100%	Annually		
	Water System Improvements TH 5/284	Add to project valve and main replacement as	100%	10/1/2011		
			0%			
Continually Plan and Prepare for Budgetary and Capital Maintaining Streets, Side Walks and Trails	Conduct Maintenance Needs Assessment yearly	follow required funding and sources to meet	100%	Annually		
	Continue improvements to reconstruction analysis	On-going program/bi-annual segment analysis	100%	Annually		
	Initiate a computerized maintenance tracking	currently limited data	50%	8/1/2011		
	Review Bolton & Menk Trail Study	Present to CC for review	0%			
Implement Anti-icing Into Winter Maintenance Applications	Allocation of funding sources	Applied for grant	50%			
	Improve record keeping/data acquisition	In-house and equipment application review	25%	On-Going		
	Update controls and equipment	Council approval/budget	0%	Yearly	Budget funds	
	Train Staff in practices	APWA resources/Staff experiences	100%	5/1/2011		
Work With Outside Agencies on Updating and Improving Lighting Reducing Operational Costs	Facility lighting review	On-going program	0%			
	XCEL cost savings review and rebate programs	On-going program	100%	Yearly		
			0%			
			0%			

Maintain Safe Community - Action Items

Supporting Objective	Action Item Plan	Brief Statement of Status/Board Action	% Action Item Complete	Estimated Completion Date	Resources Needed	Quick View
Develop and Implement Community Police Plan	Meet with New Sheriff following Election to Review and Changes to Contract Policing Model		0%	3/31/2011	Staff Time	
	Review Council/Community Feedback		0%	3/31/2011	Feedback Loop/Survey?	
	Develop Draft Plan		0%	5/31/2011	Staff Time	
	Approve, Implement and Market Plan		0%	6/30/2011	Council/Staff Time	
Develop and Implement Plan for Fire Equipment Purchases	Convene Long Range CIP to Review Funding Status		0%	2/28/2011	Long Range CIP	
	Develop Plan for Funding		0%	4/30/2011	Long Range CIP	
	Review Plan and Market Plan to Community		0%	5/31/2011	\$250	
	Implement Plan		0%	unknown	unknown	
Review Staffing Levels at the Fire Department	Review Staffing Authorization by Council		0%	12/31/2011	Committee/Staff Time	
	Discuss and Develop Recommendations for Staffing Levels		0%	12/31/2011	Committee/Staff Time	
	Review with Council Recommendations		0%	12/31/2011	Committee/Staff Time	
Work with Neighborhoods on Developing Traffic Calming Measures	Identify Neighborhoods to Work With(2-3 per year)		0%	12/31/2011	Council/Staff Time	
	Meet with Neighborhoods & Identify a Smaller Work Group		0%	12/31/2011	Council/Staff Time	
	Develop Neighborhood Plan		0%	12/31/2011	Council/Staff Time	
	Approve, Implement, and Market Plan		0%	unknown	unknown	
Review Current Code Enforcement Program	Review Current Code Enforcement Program		0%	12/31/2011	unknown	
			0%			
			0%			
			0%			

Manage Natural Resources & Recreational Opportunities- Goal Summary

Key Outcome	Success Indicators	Supporting Objectives	Lead Responsible Dept	Measure	Annual Target	Q1 Actual	Quick View
Continually Improve Health of Lakes	Secchi Disk Readings	Review initiatives with Carver County Soil and Water/DNR	Public Services	% completed	100%	80%	Off-Target
	Levels of Phosphate, TMDL, & Chloride	Create Strom Water Management Policy	Public Services	% completed	100%	88%	Off-Target
	Storm Water Permit Approvals	Implement Storm Water Maintenance Program	Public Services	40% completed	100%	88%	Off-Target
Establish & Maintain Great Parks & Trails	Citizen Survey	Complete Trail System Master Plan	Park and Recreation	60% completed	100%	38%	Off-Target
	% of Woodlands Preserved	Establish tracking process for review during plat submittal	Planning /Zoning	% completed	100%	0%	Off-Target
	% of Community Trails connected to Regional	Establish mapping system to determine number of trails connected to Regional system	Planning / Zoning	% completed	100%	0%	Off-Target
Maintain Great Recreational Facilities	Revenue Targets Exceedance Facility Use Metrics Inter-relationship Development w/School	Implement new or expand recreational programming	Park and Recreation	% of completed	100%	0%	Off-Target
Comply with League of MN Cities Insurance Trust Requirements	Liability Claim Reductions	Implement Sewer Assessment Program	Public Services	50% of completed	100%	81%	Off-Target
	I/I Compliance Cost Reduction	Continue I/I Reduction Program	Public Services	% completed	100%	50%	Off-Target

Manage Natural Resources & Recreational Opportunities - Action Items

Supporting Objective	Action Item Plan	Brief Statement of Status/Board Action	% Action Item Complete	Estimated Completion Date	Resources Needed	Quick View
Review initiatives with Carver County Soil and Water/DNR	Obtain/Review Initiatives with organizations	Make additional contacts	100%	Annually		
	Utilize outside organizations tracking documentation	Acquire data	100%	On-Going		
	Spruce Street Improvements	Project ready for quotes	40%	May-11		
Create Storm Water Management Policy	Review current storm water system	Implement GIS data to meet requirements	50%	10/1/2011		
	Review storm water utility budget		100%	Yearly		
	Rank areas of concern	Establish data tracking system	100%	3/1/2011		
	Create policy for council review		100%	2/1/2011		
Implement Storm Water Maintenance Program	Review current storm water maintenance activities	Storm Water Protection Plan	100%	6/1/2011		
	Create standard operation procedures (SOP) flow chart		100%	2/1/2011		
	Integrate SOP into work manager software	Review Electronic systems	50%	6/1/2011		
	Transition/track and report effectiveness of program		100%	Yearly		
Complete Trail System Master Plan	Identify funding to develop program	Carver/Scott Statewide Health Improvement Plan	100%	Jul-10		
	Utilize Bolton and Menk to; survey and rank system, create maintenance schedule, and provide annual cost estimates	Bolton and Menk currently surveying current system	50%	Nov-10		
	Incorporate information into updated Master Sidewalk and Trail Improvements Plan		0%	Jan-11		
	Present document to Council for approval		0%	Feb-11		

Manage Natural Resources & Recreational Opportunities - Action Items

Supporting Objective	Action Item Plan	Brief Statement of Status/Board Action	% Action Item Complete	Estimated Completion Date	Resources Needed	Quick View
Establish tracking process for review during plat submittal	Incorporate plan into future annual budgets		0%	ongoing	staff time	
			0%			
			0%			
Establish mapping system to determine number of trails connected to Regional system	Connect our GIS Map to Carver County Map		0%	ongoing	staff time	
			0%			
			0%			
Implement new or expand recreational programming	Execute and Review Revised Winterfest Programming		0%	3/1//2011		
	Work with Rink Management on new programming for Arena		0%	6/1/2011		
			0%			
Implement Sewer Assessment Program	Complete Analysis	League of Minnesota Cities	95%	11/22/2010		
	Present to City Council for Review		100%	Dec 6th 2010		
	Continue improvement requirements	On-going	50%	Annually		
	Sanitary Sewer Policy for Council Review		80%	Dec 6th 2010		
Continue I/I Reduction Program	Budget for Improvements	MPCA Standards	100%	Yearly		
	Complete Waterford I/I Improvements	project ready for quotes	100%	Feb 1 2011		
			0%			
			0%			

WACONIA FINANCIAL MANAGEMENT PLAN

Current Assumptions as of:

Friday, December 10, 2010

GENERAL FUND	2010 Amended	2011 Proposed	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast
REVENUE							
GENERAL PROPERTY TAX LEVY	2,729,319	2,832,619	3,143,091	3,265,672	3,393,033	3,525,361	3,662,850
Potential for Uncollectible Taxes	(174,000)	(198,283)	(220,016)	(228,597)	(237,512)	(246,775)	(256,400)
TRANSFERS IN - ENTERPRISE & PEG FUNDS	815,500	245,000	247,450	249,925	252,424	254,948	257,497
ADMINISTRATION, BDF, TECH & ECON DEV	1,065,168	909,542	918,637	927,824	937,102	946,473	955,938
PLANNING & INSPECTIONS	379,600	398,000	401,980	406,000	410,060	414,160	418,302
CENTRAL FACILITIES		54,203	54,745	55,292	55,845	56,404	56,968
FIRE	152,010	144,500	145,945	147,404	148,878	150,367	151,871
LAW ENFORCEMENT	57,367	84,500	85,345	86,198	87,060	87,931	88,810
STREETS	36,500	38,500	38,885	39,274	39,667	40,063	40,464
PARKS	500	3,500	3,535	3,570	3,606	3,642	3,679
RECREATION	16,750	17,800	17,978	18,158	18,339	18,523	18,708
TOTAL REVENUE	5,078,714	4,529,881	4,837,575	4,970,720	5,108,502	5,251,098	5,398,688
	3.6%	-10.8%	6.8%	2.8%	2.8%	2.8%	2.8%
EXPENDITURES							
ADMINISTRATION, BDF, TECH & ECON DEV	1,282,741	907,736	925,891	944,409	963,297	982,563	1,002,214
PLANNING & INSPECTIONS	355,110	362,895	370,153	377,556	385,107	392,809	400,665
FIRE	280,371	259,080	264,262	269,547	274,938	280,437	286,045
LAW ENFORCEMENT	549,353	566,015	577,335	588,882	600,660	612,673	624,926
STREETS	744,480	716,882	731,220	745,844	760,761	775,976	791,496
PARKS	270,827	256,364	261,491	266,721	272,056	277,497	283,047
RECREATION	153,552	145,912	148,830	151,807	154,843	157,940	161,099
CENTRAL FACILITIES	-	179,800	183,396	187,064	190,805	194,621	198,514
TRANSFERS OUT- Safari Island Support	368,000	325,000	325,000	325,000	325,000	325,000	325,000
TRANSFERS OUT - Arena Support	572,000	531,469	576,569	576,569	576,569	576,569	576,569
TRANSFERS OUT-PIR Debt Fund Support	650,000	-	675,000	675,000	675,000	675,000	675,000
TOTAL EXPENDITURES	5,226,434	4,251,153	5,039,147	5,108,398	5,179,035	5,251,084	5,324,574
Operating % Change	-7.8%	-18.7%	18.5%	1.4%	1.4%	1.4%	1.4%
INCREASE(DECREASE) IN FUND BALANCE	(147,720)	278,728	(201,571)	(137,678)	(70,532)	13	74,113
EFFECT on Fund Balance							
Fund Balance - January 1	962,803	815,083	1,093,811	892,239	754,561	684,029	684,042
Budgeted Increase(Decrease)	(147,720)	278,728	(201,571)	(137,678)	(70,532)	13	74,113
Projected Fund Balance - December 31	815,083	1,093,811	892,239	754,561	684,029	684,042	758,155
% of Operating	22%	32%	26%	21%	19%	19%	20%
GENERAL OPERATING LEVY	2,729,319	2,832,619	3,143,091	3,265,672	3,393,033	3,525,361	3,662,850
% Change	-7.1%	3.8%	11.0%	3.9%	3.9%	3.9%	3.9%
SPECIAL DEBT LEVY	1,900,000	2,055,000	2,118,742	2,068,094	2,085,420	2,320,620	2,100,460
% Change	32.5%	7.5%	3.0%	-2.4%	0.8%	10.1%	-10.5%
SPECIAL LEVY FOR CAPITAL EQUIPMENT	0	50,000	50,000	50,000	50,000	50,000	50,000
% Change	0%	100.0%	0.0%				
SPECIAL LEVY FOR INFRASTRUCTURE	0	0	0	0	134,980	287,341	414,369
% Change							
PROPOSED OVERALL TAX LEVY	4,629,319	4,937,619	5,311,833	5,383,765	5,663,433	6,183,322	6,227,679
LESS FISCAL DISPARITIES	461,709	479,304	479,304	479,304	479,304	479,304	479,304
NET LEVY TO TAXPAYERS	4,167,610	4,458,315	4,832,529	4,904,461	5,184,129	5,704,018	5,748,375
Overall Levy % Change		7%	8%	1%	6%	10%	1%
TAXABLE MARKET VALUE	1,093,934,600	1,029,235,100	1,044,910,100	1,062,585,100	1,080,290,100	1,103,725,550	1,127,405,657
Change in Market Value	1.90%	-6.29%	1.50%	1.66%	1.64%	2.12%	2.10%
EXISTING TAX CAPACITY	11,479,560	12,064,667	10,674,841	10,793,838	10,853,606	11,023,114	11,363,913
TAX CAPACITY Revisions from MV Changes	214,300	-1,352,073	156,750	196,750	197,350	254,959	257,715
NET TOTAL TAX CAPACITY	11,563,105	10,674,841	10,793,838	10,853,606	10,913,974	11,141,091	11,484,645
Tax Capacity Change	1%	-8%	1%	1%	1%	2%	3%
TAX RATE ON TAX CAPACITY	36.042%	41.765%	44.771%	45.187%	47.500%	51.198%	50.053%
TAX RATE % CHANGE		15.88%	7.20%	0.93%	5.12%	7.79%	-2.24%
Average Valued Home	\$ 285,000	\$ 287,850	\$ 293,607				
Estimated Annual City Portion of Tax Bill	\$ 1,098.21	\$ 1,190.29	\$ 1,275.98	\$ 1,287.84	\$ 1,353.75	\$ 1,473.74	\$ 1,469.58
Amount Increase or (Decrease)		\$ 92.09	\$ 85.68	\$ 11.86	\$ 65.91	\$ 119.99	\$ (4.15)
Percent Increase or (Decrease)		8.4%	7.20%	0.93%	5.12%	8.86%	-0.28%

Where Your Property Tax Goes 2011

Residential Value \$285,000

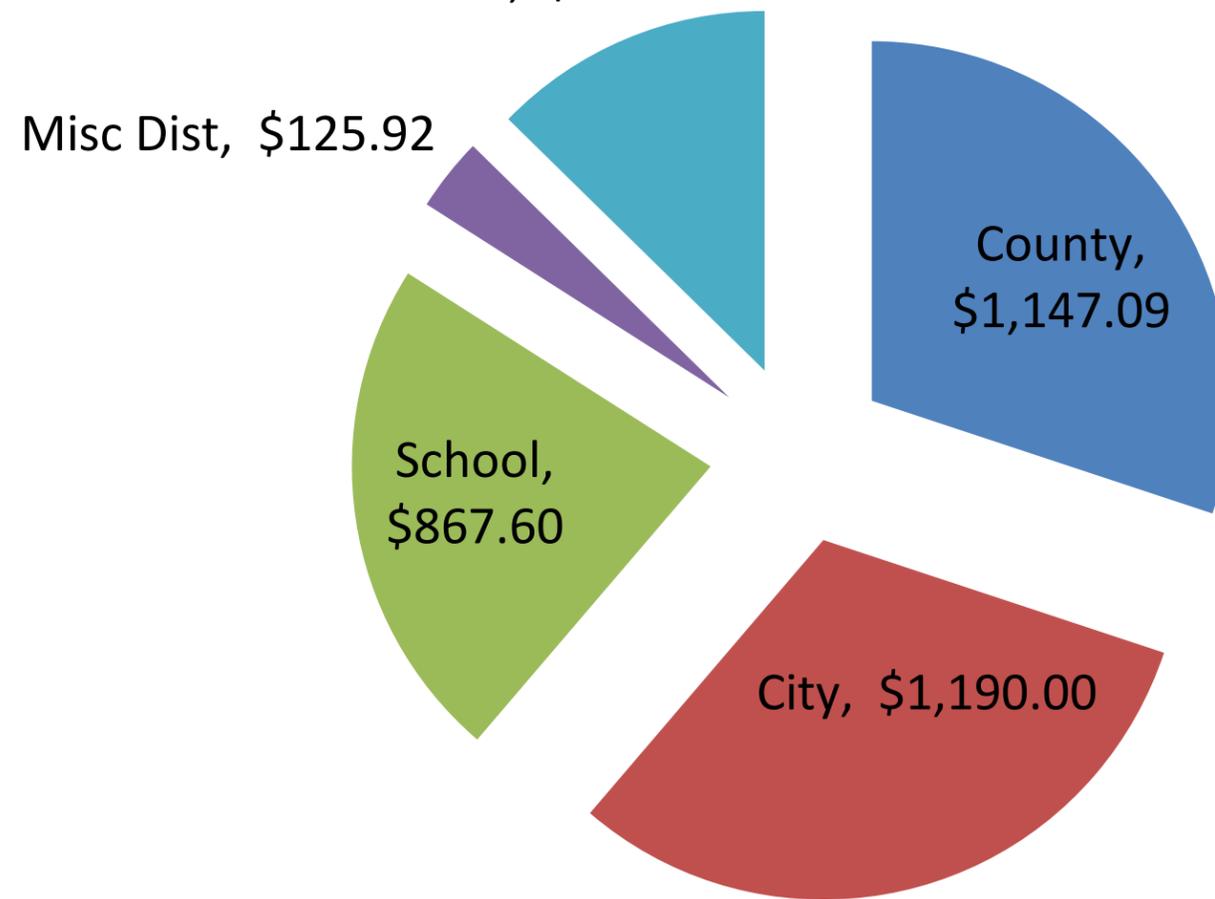
School EMV, \$483.25

Misc Dist, \$125.92

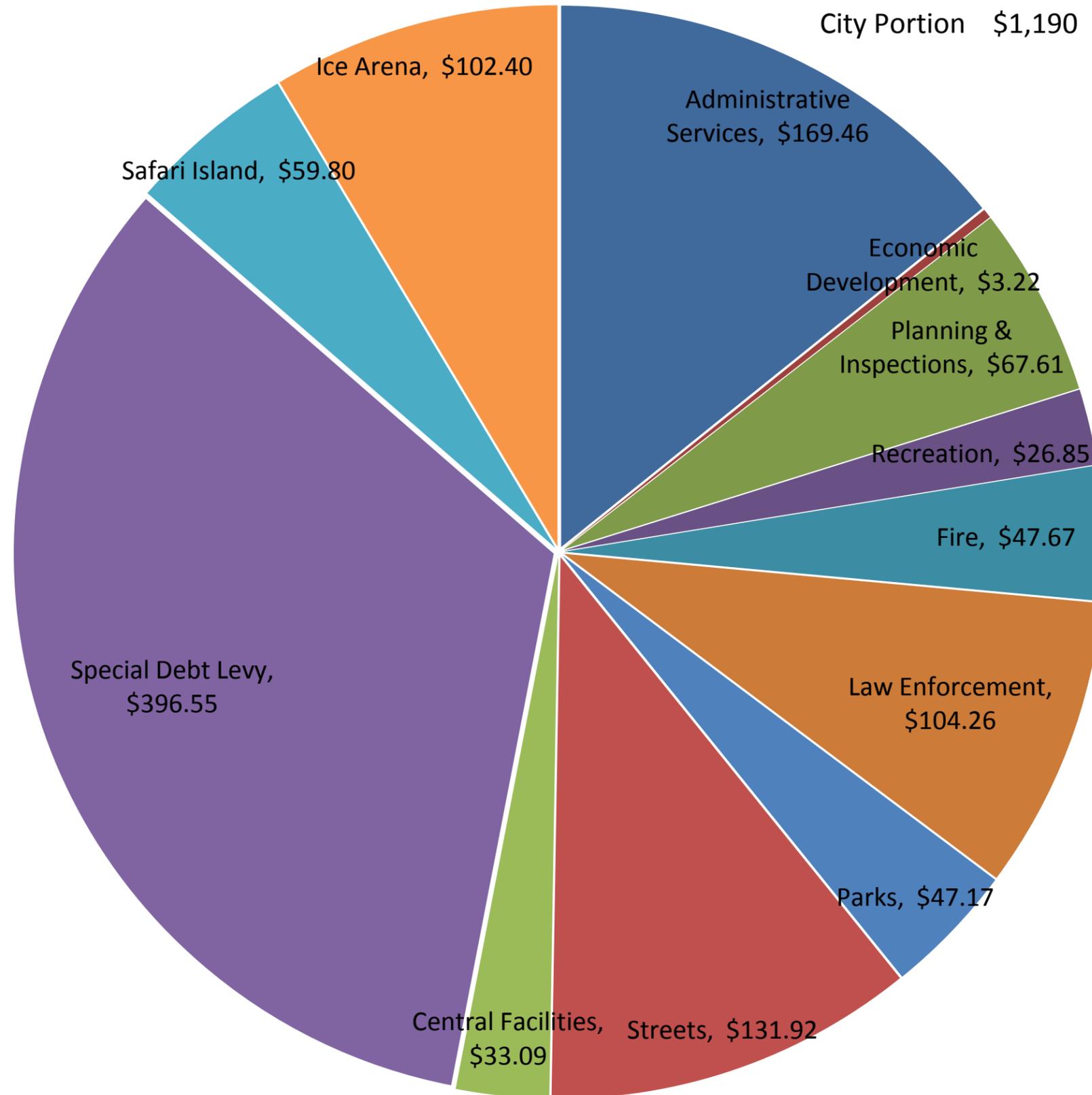
County,
\$1,147.09

School,
\$867.60

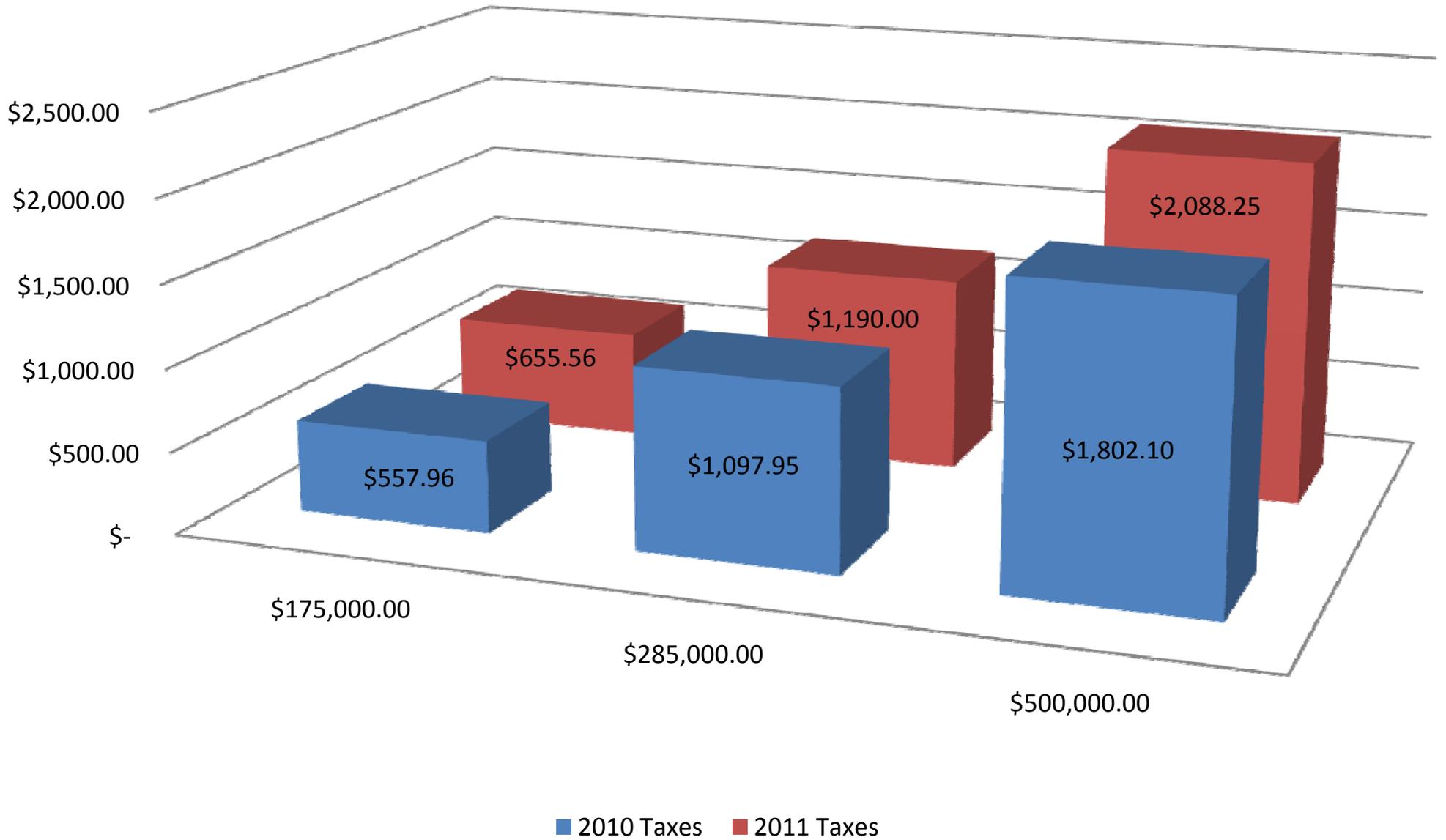
City, \$1,190.00



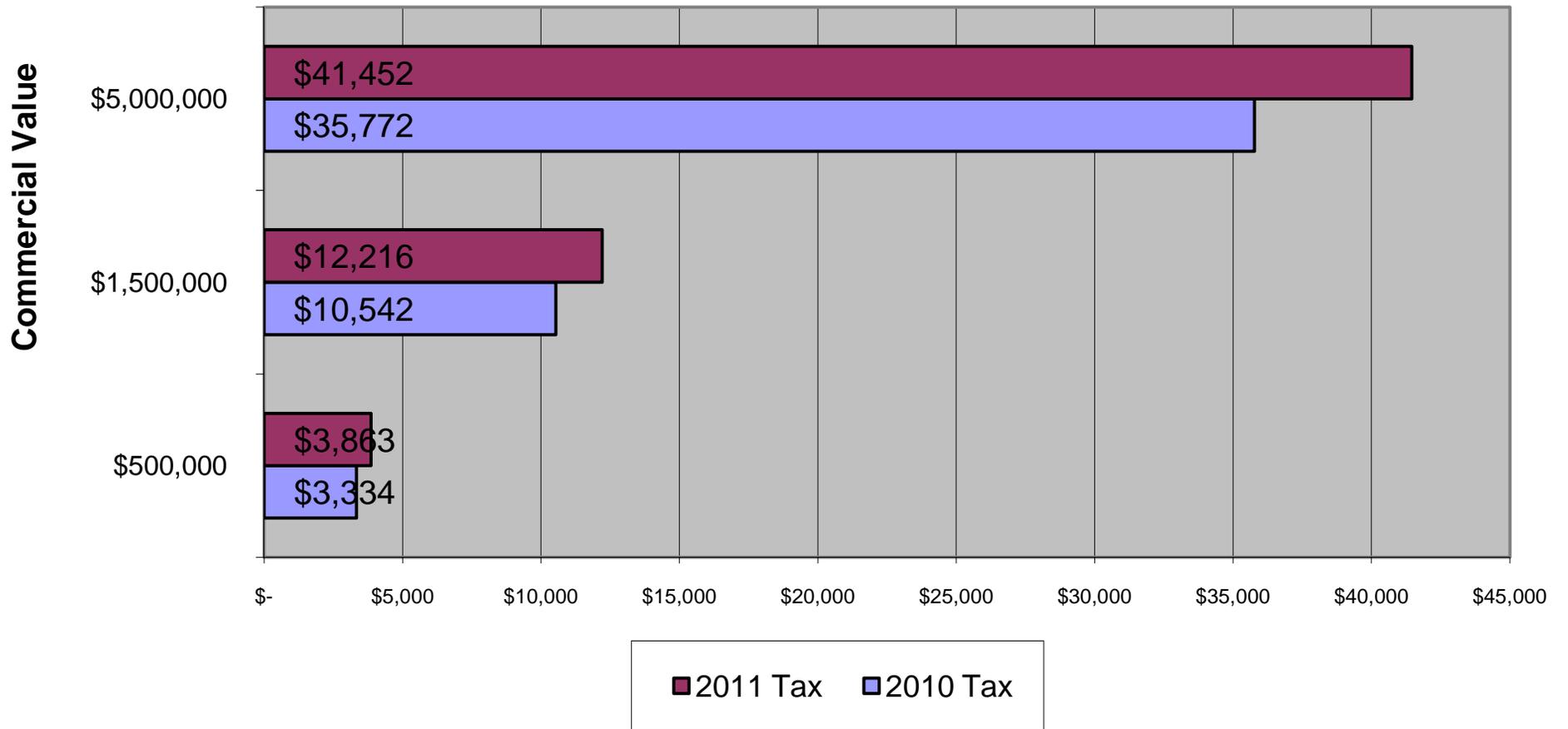
Residential - Use of City Tax Dollar 2011



Proposed City Tax Change-Residential



Proposed City Tax Change - Commercial



2011 Operating Budget Summary

By Division, Revenues vs Expenditures

Fund: General

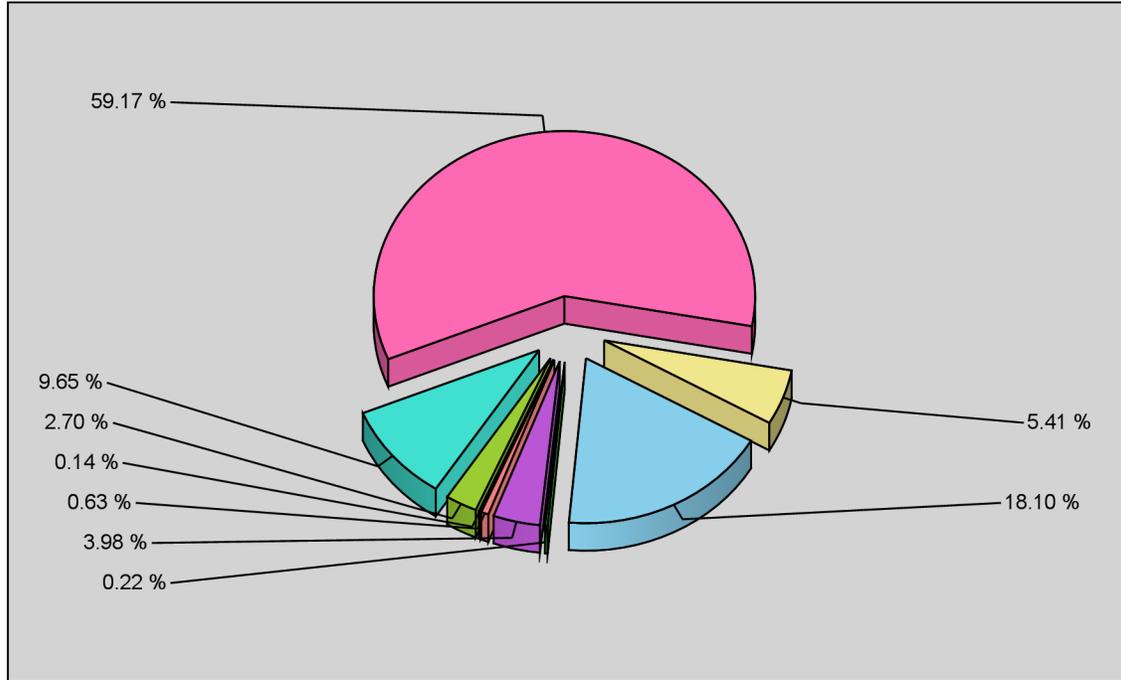
			Expenses	Revenues	Net
Administrative Services	Administration	101-411 Administrati	(372,805)	3,360,878	2,988,073
	Finance	101-412 Business Dev	(352,398)	183,000	(169,398)
	Technology	101-413 Technology	(180,034)		(180,034)
	Total Administrative Services			(905,237)	3,543,878
Community Development	Building Inspections	101-425 Building Ins	(115,950)	386,500	270,550
	Economic Development	101-415 Economic Dev	(2,500)		(2,500)
	Planning	101-416 Planning	(246,945)	11,500	(235,445)
	Total Community Development			(365,395)	398,000
Culture and Recreation	Recreation	101-443 Recreation	(145,912)	17,800	(128,112)
	Total Culture and Recreation			(145,912)	17,800
Non-Departmental	Central Facility	101-445 Central Facil	(179,800)	54,203	(125,597)
	Non Departmental	101-000 Transfers	(856,469)	245,000	(611,469)
	Total Non-Departmental			(1,036,269)	299,203
Public Safety	Community Safety	101-427 Community Sa	(2,675)		(2,675)
	Fire	101-423 Fire	(259,080)	144,500	(114,580)
	Law Enforcement	101-421 Law Enforcem	(563,340)	84,500	(478,840)
	Total Public Safety			(825,095)	229,000
Public Services	Parks	101-441 Parks	(256,364)	3,500	(252,864)
	Streets	101-431 Streets	(716,882)	38,500	(678,382)
	Total Public Services			(973,246)	42,000
Total			(4,251,153)	4,529,881	278,728

Revenues

BudgetYear: 2011 & From Stage: <All> To Stage: <All>

GLCategory: <All>

Fund: General



Charges for Services	Fines and Forfeitures	Licenses and Permits
Donations	Grants	Taxes & Assessments
Financing	Intergovernmental	Transfers In

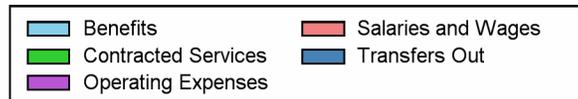
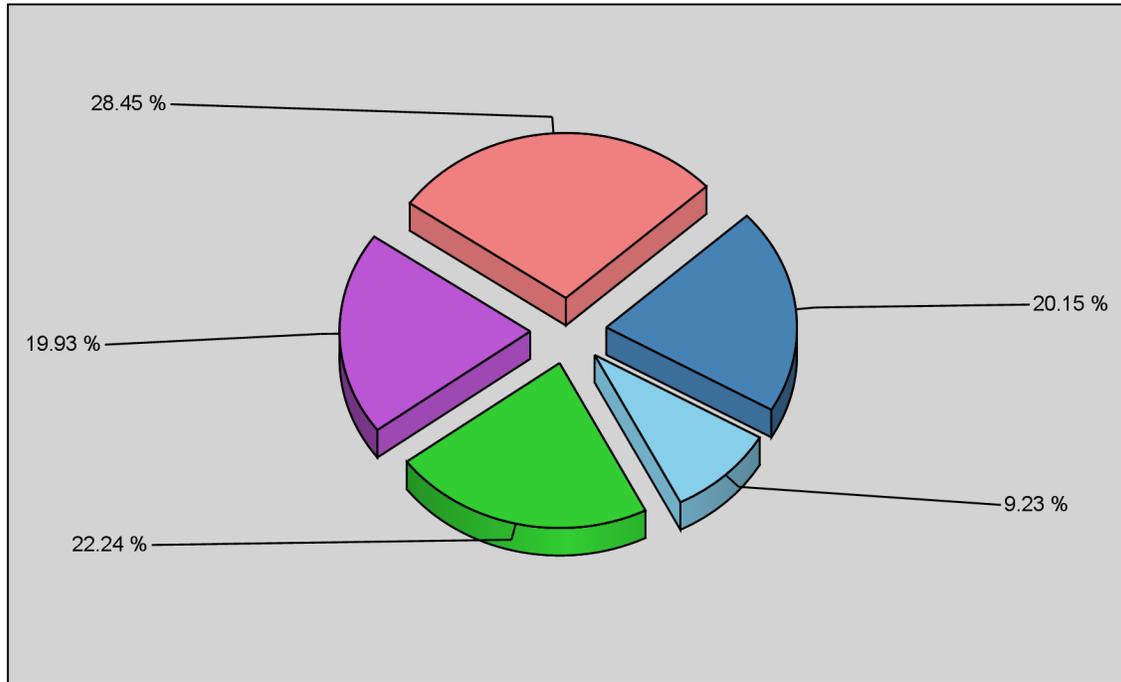
Description	Value	Percent
Charges for Services	819,687	18.10%
Donations	10,150	0.22%
Financing	180,500	3.98%
Fines and Forfeitures	28,500	0.63%
Grants	6,500	0.14%
Intergovernmental	122,343	2.70%
Licenses and Permits	436,965	9.65%
Taxes & Assessments	2,680,236	59.17%
Transfers In	245,000	5.41%
	4,529,881	

Expenditures

BudgetYear: 2011 & From Stage: <All> To Stage: <All>

GLCategory: <All>

Fund: General



Description	Value	Percent
Benefits	392,559	9.23%
Contracted Services	945,422	22.24%
Operating Expenses	847,427	19.93%
Salaries and Wages	1,209,276	28.45%
Transfers Out	856,469	20.15%
	<u>4,251,153</u>	

Costing Center Summary

Costing Center: 101-411 Administration

Previous Costing Center: 101-411 Administration

Division: Administrative Services

Department: Administration

Stage: Council Review

Budget Year: 2011

Accounting Reference: 101-411

Approved: No

Manager: Susan Arntz

Purpose:

The City Council exercises legislative power by which all matters of policy are determined. The Council exercises budgetary control through the adoption of the annual budget and appoints advisory committees to render advice on City policy related matters. The City Council also serves as the Economic Development Authority. The Administration Department provides Waconia citizens effective leadership to support the City's mission, vision, and goals. In addition to the routine work of the department (licensing, human resources, community relations, website management, overseeing all departments and resource allocation, etc.)

Profile:

The Administration division of Administrative Services is comprised of the City Administrator, Management Analyst, and Office Assistant (.8). The division also allocates salaries for City Council, Planning Commission, and Park and Recreation Commission. The Safari Island Advisory Board and the Commission on Aging are unpaid volunteer commissions.

Goals:

Cultivate Organizational Operations

-Improve Council/Employee Relationship (council & staff time), Improve Employee Awareness of Organizational Activities (staff time), Provide Organizational Training to Foster Growth and Development, Enhance the Safety Committee's Work (staff time), Promote Healthy Lifestyles and Activities for Employees (staff time), Provide Organizational Training to Foster Growth and Development, Develop Centralized Database of Employee Certifications (staff time)

Promote Economic Development

-Improve Understanding of City/Chamber Relationship (council & staff time)

Costing Center Summary

Costing Center: 101-411 Administration

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Revenues					
3001	GENERAL PROPERTY TAX	Increased	3.09 %	2,555,319	2,634,336
3003	DELINQUENT TAX	Decreased	30.35 %	65,900	45,900
3005	SPECIAL DEBT TAX	Not used this year		277,000	0
3007	LIQUOR LICENSE	Unchanged	0.00 %	38,000	38,000
3008	LICENSES-MISC	Decreased	21.92 %	2,965	2,315
3009	RECYCLING/SANITATION	Unchanged	0.00 %	2,550	2,550
3011	CIGARETTE LICENSE	Unchanged	0.00 %	2,100	2,100
3018	AID	Unchanged	0.00 %	3,343	3,343
3025	ASSESSMENT SEARCHES	Unchanged	0.00 %	4,350	4,350
3027	ADMINISTRATIVE FEES	Increased	24.24 %	330,000	410,000
3029	MISCELLANEOUS	Decreased	40.20 %	1,020	610
3030	FRANCHISE FEES	Unchanged	0.00 %	60,000	60,000
3039	RENTAL FEES	Not used this year		2,040	0
3059	REFUNDS & REIMBURSEMENTS	Unchanged	0.00 %	20,000	20,000
3067	CELL TOWER CONTRACTS	Increased	85.60 %	72,400	134,374
3069	SALE OF GENERAL FIXED	Unchanged	0.00 %	500	500
3070	GRANT PROCEEDS	New this year		0	2,500
Total Revenues:				3,437,487	3,360,878
Expenditures					
4001	FT SALARY & WAGE	Unchanged	0.00%	197,529	197,529
4003	PT WAGES	Not used this year		6,789	0
4005	CITY COUNCIL SALARY	Unchanged	0.00 %	20,900	20,900
4007	BOARD & COMMISSION SALARY	Unchanged	0.00 %	2,500	2,500
4009	ELECTION JUDGES	Not used this year		7,500	0
4011	PERA CONTRIBUTIONS	Unchanged	0.00%	14,380	14,380
4013	FICA/MEDICARE	Unchanged	0.00%	15,173	15,173
4017	WORKERS COMP	Increased	2.71 %	1,209	1,242
4019	FLEX-CAFETERIA PLAN	Increased	38.46 %	15,600	21,600
4023	OPERATING SUPPLIES	Decreased	18.75 %	8,000	6,500
4029	REPAIRS & MAINTENANCE	Not used this year		12,360	0
4035	COMMUNICATIONS	Decreased	92.61 %	10,560	780
4037	POSTAGE	Decreased	1.96 %	2,040	2,000
4041	TRAINING & EDUCATION	Not used this year		475	0
4043	TRAVEL & MILEAGE	Decreased	60.31 %	1,625	645
4045	PRINTING & PUBLISHING	Unchanged	0.00 %	9,000	9,000
4047	LIABILITY INSURANCE	Decreased	7.14 %	2,800	2,600
4049	ELECTRICITY/NATURAL GAS	Not used this year		42,000	0
4053	SUBSCRIPTIONS &	Increased	10.10 %	12,896	14,199
4057	ENGINEERING SERVICES	Unchanged	0.00 %	12,500	12,500
4059	LEGAL SERVICES	Decreased	0.49 %	50,000	49,757
4069	CONTRACT SERVICES	Decreased	70.00 %	5,000	1,500
4071	RENTAL/LEASING COST	Not used this year		7,200	0
4089	BOND INTEREST	Not used this year		171,921	0
4090	BOND PRINCIPAL	Not used this year		105,000	0

Costing Center Summary

Costing Center: 101-411 Administration

4091	FISCAL AGENT FEES	Not used this year	600	0
Total Expenditures:			735,557	372,805

Costing Center Summary

Costing Center: 101-411 Administration

2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Revenues			
Taxes & Assessments			
3001 - GENERAL PROPERTY TAX		2,832,619	
3001 - GENERAL PROPERTY TAX	Estimated Uncollectible Taxes	(198,283)	
			2,634,336
3003 - DELINQUENT TAX			45,900
		Total:	2,680,236
Licenses and Permits			
3007 - LIQUOR LICENSE	3.2 Off-Sale @\$150 (3)	450	
3007 - LIQUOR LICENSE	3.2 On-Sale @\$300 (3)	900	
3007 - LIQUOR LICENSE	Clubs @ \$300 (2)	600	
3007 - LIQUOR LICENSE	Limited On Sale Culinary @ \$200 (2)	400	
3007 - LIQUOR LICENSE	Off-Sale Liquor @ \$310 (7)	2,170	
3007 - LIQUOR LICENSE	On-Sale Liquor @ \$4,000 (7)	28,000	
3007 - LIQUOR LICENSE	Sunday Liquor @\$200 (9)	1,800	
3007 - LIQUOR LICENSE	Temp Licenses and Misc. Lic.	2,180	
3007 - LIQUOR LICENSE	Wine @ \$500 (3)	1,500	
			38,000
3008 - LICENSES-MISC	Amusement License @ \$15 per location, \$15 per mach	765	
3008 - LICENSES-MISC	Plumber's Licenses 32@ \$25	800	
3008 - LICENSES-MISC	Solicitors Licenses	750	
			2,315
3009 - RECYCLING/SANITATION L	Haulers at \$100 per license (12), plus \$50 per veh	2,000	
3009 - RECYCLING/SANITATION L	Recyclers \$100 per license (7), plus \$50 per vehic	550	
			2,550
3011 - CIGARETTE LICENSE	License @ \$150 (14)		2,100
		Total:	44,965
Intergovernmental			
3018 - AID	PERA Aid		3,343
		Total:	3,343
Charges for Services			
3025 - ASSESSMENT SEARCHES	Based on 145 Searches at \$30		4,350
3027 - ADMINISTRATIVE FEES	RMC Lease Payment		410,000
3029 - MISCELLANEOUS	Fire Dept Fee	510	
3029 - MISCELLANEOUS	Misc. Receipts (Maps, Copies, etc.)	100	
			610
3030 - FRANCHISE FEES	Mediacom Franchise Fees		60,000
3059 - REFUNDS & REIMBURSEM	Data Requests, Payment for Misc. Services		20,000
3067 - CELL TOWER CONTRACTS	Cingulair 2006 Lease Amendment	17,404	
3067 - CELL TOWER CONTRACTS	Sprint 2010 Lease	22,500	
3067 - CELL TOWER CONTRACTS	Sprint/Nextel	51,567	
3067 - CELL TOWER CONTRACTS	T-Mobile 2006 Lease Amendment	16,626	
3067 - CELL TOWER CONTRACTS	TTM 2009 Lease	3,793	
3067 - CELL TOWER CONTRACTS	Verizon Lease	22,484	
			134,374
		Total:	629,334

Costing Center Summary

Costing Center: 101-411 Administration

Object Codes	Comments	Object Code Subtotals	2011 Budget
Financing			
3069 - SALE OF GENERAL FIXED	Misc. Sales of Used Equipment		500
		Total:	500
Grants			
3070 - GRANT PROCEEDS	GOAL: SHIP Funding for Wellness		2,500
		Total:	2,500
		Total Revenues:	3,360,878
Expenditures			
Salaries and Wages			
4001 - FT SALARY & WAGE	Updated by the Salaries Module on 11/22/2010 1:53		197,529
4003 - PT WAGES	Updated by the Salaries Module on 11/22/2010 1:53		0
4005 - CITY COUNCIL SALARY			20,900
4007 - BOARD & COMMISSION SA			2,500
4009 - ELECTION JUDGES	Primary and General Election		0
		Total:	220,929
Benefits			
4011 - PERA CONTRIBUTIONS	Updated by the Salaries Module on 11/22/2010 1:53		14,380
4013 - FICA/MEDICARE	Updated by the Salaries Module on 11/22/2010 1:53		15,173
4017 - WORKERS COMP	Updated by the Salaries Module on 11/22/2010 1:53		1,242
4019 - FLEX-CAFETERIA PLAN	Updated by the Salaries Module on 11/22/2010 1:53		21,600
		Total:	52,394
Operating Expenses			
4023 - OPERATING SUPPLIES	GOAL: Employee wellness activities	2,500	
4023 - OPERATING SUPPLIES	Paper and office supplies	4,000	
			6,500
4035 - COMMUNICATIONS	S Arntz Cell Phone		780
4037 - POSTAGE			2,000
4041 - TRAINING & EDUCATION			0
4043 - TRAVEL & MILEAGE	Chamber of Commerce, League Mtgs., Metro Cities Mt	295	
4043 - TRAVEL & MILEAGE	Employee Mileage Expenses	350	
			645
4045 - PRINTING & PUBLISHING	Minutes, Bids, RFP, Job Ads		9,000
4047 - LIABILITY INSURANCE			2,600
4053 - SUBSCRIPTIONS & MEMBE	Assn. of Public Mgmt. Professionals	30	
4053 - SUBSCRIPTIONS & MEMBE	Int'l City Management Association	856	
4053 - SUBSCRIPTIONS & MEMBE	League of Minnesota Cities	8,054	
4053 - SUBSCRIPTIONS & MEMBE	Metro Area Management Association	45	
4053 - SUBSCRIPTIONS & MEMBE	Metro Cities	3,843	
4053 - SUBSCRIPTIONS & MEMBE	Minnesota Mayors Association	20	
4053 - SUBSCRIPTIONS & MEMBE	MN City/County Management Assn.	105	
4053 - SUBSCRIPTIONS & MEMBE	Mn Clerks and Finance Officers Association Members	35	
4053 - SUBSCRIPTIONS & MEMBE	Society of Human Resource Management	180	
4053 - SUBSCRIPTIONS & MEMBE	Southwest Transportation	1,000	
4053 - SUBSCRIPTIONS & MEMBE	Waconia Patriot Subscription	31	
			14,199
		Total:	35,724
Contracted Services			
4057 - ENGINEERING SERVICES	Bolton & Menk		12,500

Costing Center Summary

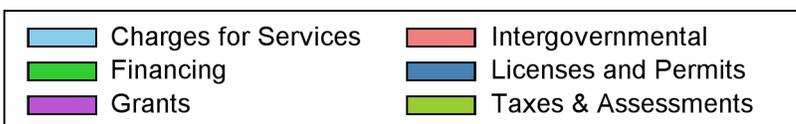
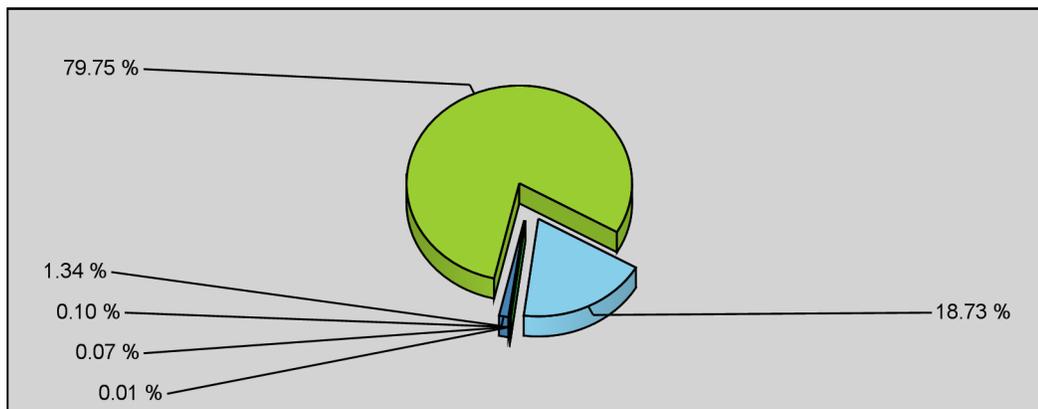
Costing Center: 101-411 Administration

Object Codes	Comments	Object Code Subtotals	2011 Budget
4059 - LEGAL SERVICES	Carver County Prosecution Contract	11,757	
4059 - LEGAL SERVICES	City Attorney Fees	<u>38,000</u>	
			49,757
4069 - CONTRACT SERVICES	Anticipated Add'l 2010 County Election Expenses		<u>1,500</u>
		Total:	<u>63,757</u>
		Total Expenditures:	<u>372,805</u>
		Net Total:	<u><u>2,988,073</u></u>

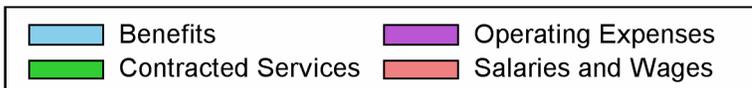
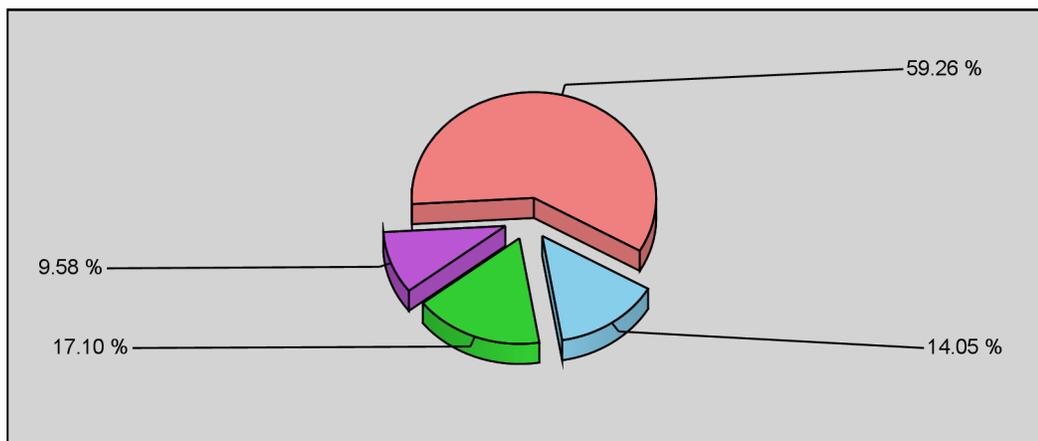
Costing Center Summary

Costing Center: 101-411 Administration

Revenues



Expenses



Costing Center Summary

Costing Center: 101-412 Business Development & Finance

Previous Costing Center: 101-412 Business
Development & Finance

Division: Administrative Services

Department: Finance

Stage: Council Review

Budget Year: 2011

Accounting Reference: 101-412

Approved: No

Manager: Jennifer Anderson

Purpose:

Administer city financial & economic development initiatives for maximum accountability to the City Council, public & all required agencies. Perform statutory duties of City Treasurer. Monitor legislative action to ensure protection of revenue resources & mandated costs. Monitor program effects on the budgets. Communicate with fiscal advisors and rating agencies. Assist in decisions pertaining to financial conditions & business development considerations, both current & long range, by providing information to the City Council. Actively promote the Community to facilitate business and economic development programs. Support direct service departments by providing a business services framework to promote cost effective service delivery.

Profile:

The BDF department consists of the Director of Business Development & Finance, Finance Analyst, and one Finance Clerk.

Goals:

- Maintain Financial Stability
- Implement web based purchasing feature for city vendors.
- Prepare comprehensive annual financial report (CAFR) internally.
- Determine need for central services costing center.
- Implement budgeting for outcome model.

Costing Center Summary

Costing Center: 101-412 Business Development & Finance

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Revenues					
3027	ADMINISTRATIVE FEES	Unchanged	0.00 %	3,000	3,000
3063	INTEREST FROM INVESTMENTS	Unchanged	0.00 %	180,000	180,000
Total Revenues:				183,000	183,000
Expenditures					
4001	FT SALARY & WAGE	Unchanged	0.00%	183,807	183,807
4011	PERA CONTRIBUTIONS	Unchanged	0.00%	13,583	13,583
4013	FICA/MEDICARE	Unchanged	0.00%	14,333	14,333
4017	WORKERS COMP	Increased	1.32 %	1,259	1,275
4019	FLEX-CAFETERIA PLAN	Increased	4.35 %	20,700	21,600
4023	OPERATING SUPPLIES	Decreased	33.33 %	1,200	800
4033	BANK FEES & SERVICES	Unchanged	0.00 %	28,800	28,800
4035	COMMUNICATIONS	Not used this year		2,600	0
4041	TRAINING & EDUCATION	Increased	800.00 %	500	4,500
4043	TRAVEL & MILEAGE	Unchanged	0.00 %	500	500
4045	PRINTING & PUBLISHING	Unchanged	0.00 %	1,200	1,200
4047	LIABILITY INSURANCE	Decreased	7.14 %	2,800	2,600
4053	SUBSCRIPTIONS & SERVICES	Unchanged	0.00 %	1,400	1,400
4061	ASSESSING SERVICES	Unchanged	0.00 %	46,000	46,000
4063	AUDIT SERVICES	Decreased	15.79 %	38,000	32,000
Total Expenditures:				356,682	352,398

Costing Center Summary

Costing Center: 101-412 Business Development & Finance

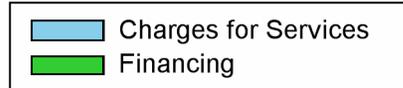
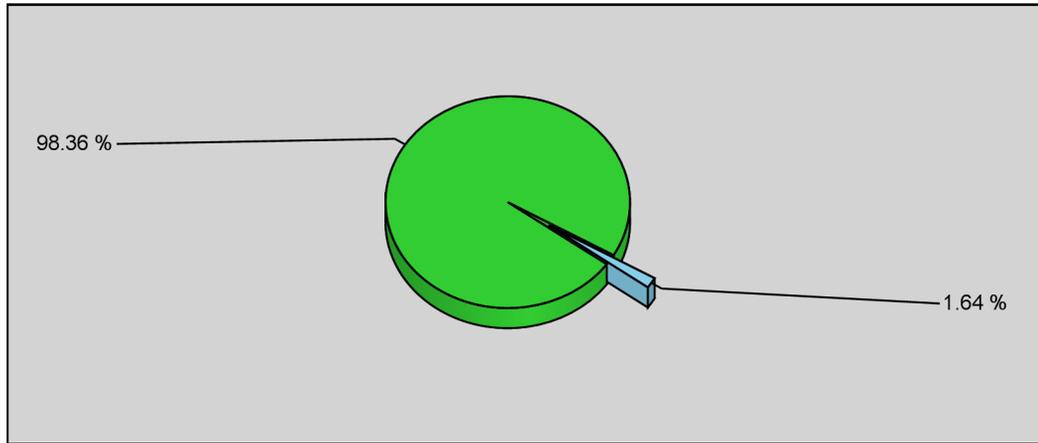
2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Revenues			
Charges for Services			
3027 - ADMINISTRATIVE FEES	Staff billable hours for projects		3,000
		Total:	3,000
Financing			
3063 - INTEREST FROM INVESTM			180,000
		Total:	180,000
		Total Revenues:	183,000
Expenditures			
Salaries and Wages			
4001 - FT SALARY & WAGE	Updated by the Salaries Module on 11/22/2010 1:53		183,807
		Total:	183,807
Benefits			
4011 - PERA CONTRIBUTIONS	Updated by the Salaries Module on 11/22/2010 1:53		13,583
4013 - FICA/MEDICARE	Updated by the Salaries Module on 11/22/2010 1:53		14,333
4017 - WORKERS COMP	Updated by the Salaries Module on 11/22/2010 1:53		1,275
4019 - FLEX-CAFETERIA PLAN	Updated by the Salaries Module on 11/22/2010 1:53		21,600
		Total:	50,791
Operating Expenses			
4023 - OPERATING SUPPLIES			800
4033 - BANK FEES & SERVICES	credit card merchant service fees		28,800
4041 - TRAINING & EDUCATION	GOAL: Customize Reporting for Performance Reportin	1,000	
4041 - TRAINING & EDUCATION	GOAL: Report Creation Customization for CAFR	3,000	
4041 - TRAINING & EDUCATION	ICMA, Webinars, etc.	500	
			4,500
4043 - TRAVEL & MILEAGE	Misc mileage		500
4045 - PRINTING & PUBLISHING	Publish audit information		1,200
4047 - LIABILITY INSURANCE			2,600
4053 - SUBSCRIPTIONS & MEMBE	ICMA and GFOA memberships		1,400
		Total:	39,800
Contracted Services			
4061 - ASSESSING SERVICES	Internal assessment billing implented		46,000
4063 - AUDIT SERVICES	GOAL: Internalize CAFR preparation		32,000
		Total:	78,000
		Total Expenditures:	352,398
		Net Total:	(169,398)

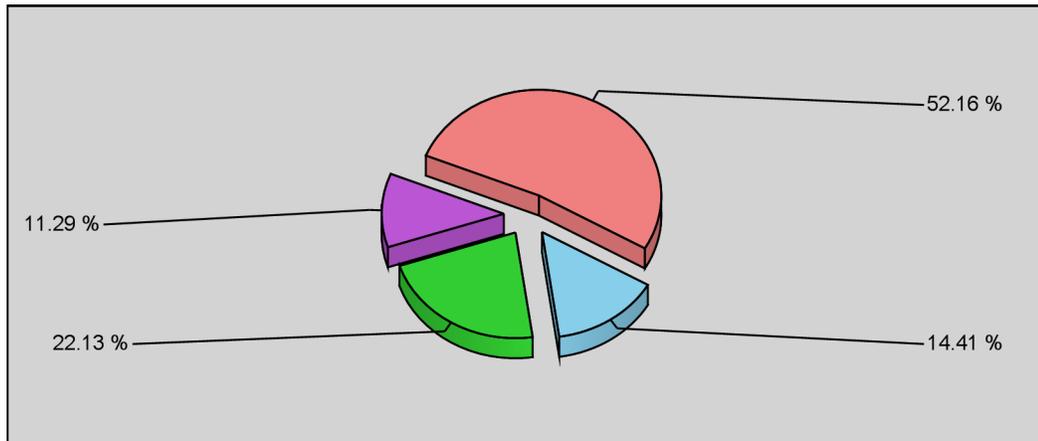
Costing Center Summary

Costing Center: 101-412 Business Development & Finance

Revenues



Expenses



Costing Center Summary

Costing Center: 101-413 Technology

Previous Costing Center: 101-413 Technology
Division: Administrative Services
Department: Technology
Stage: Council Review

Budget Year: 2011
Accounting Reference: 101-413
Approved: No
Manager: Susan Arntz

Purpose:

The technology division provides IT support for the entire organization, including all enterprises and departments. Works with Crown College and Mediacom on delivery of community programming on Channel 8 and tapes and broadcasts all City Council and Planning Commission Meetings. This division also with Carver County on GIS mapping.

Profile:

The department has one full time IT Technician.

Goals:

Cultivate Organizational Operations

-Develop Centralized Database of Employee Certifications (staff time), Improve Employee Awareness of Organizational Activities (staff time)

Maintain Financial Stability

-Continuously Improve the Cost Effectiveness of Service Delivery, Maintain Adherence to Long-Range Financial Planning Tool, Implement Work Manager Over Two Year Period, Upgrade to VCH v2 and Add Online Features, Upgrade Team Budget to v3 for Integrating Operating and Capital Budgets

Costing Center Summary

Costing Center: 101-413 Technology

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Expenditures					
4001	FT SALARY & WAGE	Unchanged	0.00%	56,395	56,395
4011	PERA CONTRIBUTIONS	Unchanged	0.00%	4,304	4,304
4013	FICA/MEDICARE	Unchanged	0.00%	4,541	4,541
4017	WORKERS COMP	Increased	2.55 %	839	861
4019	FLEX-CAFETERIA PLAN	Increased	5.88 %	5,100	5,400
4023	OPERATING SUPPLIES	Unchanged	0.00 %	1,000	1,000
4025	FEES & LICENSE	Decreased	40.94 %	85,900	50,730
4035	COMMUNICATIONS	Unchanged	0.00 %	700	700
4041	TRAINING & EDUCATION	Increased	50.00 %	200	300
4043	TRAVEL & MILEAGE	Increased	50.00 %	100	150
4047	LIABILITY INSURANCE	Decreased	7.14 %	2,800	2,600
4053	SUBSCRIPTIONS & MEMBERSHIPS	Unchanged	0.00 %	153	153
4065	COMPUTER SOFTWARE	Increased	168.00 %	5,000	13,400
4067	COMPUTER HARDWARE	Increased	133.33 %	7,500	17,500
4069	CONTRACT SERVICES	Unchanged	0.00 %	22,000	22,000
Total Expenditures:				196,532	180,034

Costing Center Summary

Costing Center: 101-413 Technology

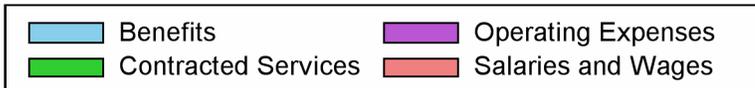
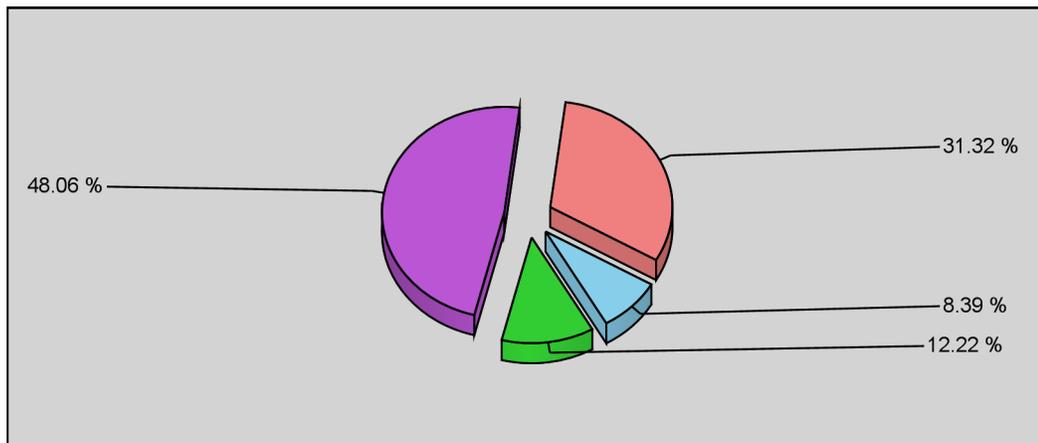
2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Expenditures			
Salaries and Wages			
4001 - FT SALARY & WAGE	Updated by the Salaries Module on 11/22/2010 1:53		56,395
		Total:	56,395
Benefits			
4011 - PERA CONTRIBUTIONS	Updated by the Salaries Module on 11/22/2010 1:53		4,304
4013 - FICA/MEDICARE	Updated by the Salaries Module on 11/22/2010 1:53		4,541
4017 - WORKERS COMP	Updated by the Salaries Module on 11/22/2010 1:53		861
4019 - FLEX-CAFETERIA PLAN	Updated by the Salaries Module on 11/22/2010 1:53		5,400
		Total:	15,106
Operating Expenses			
4023 - OPERATING SUPPLIES	Tapes, Cables, DVDs, etc.		1,000
4025 - FEES & LICENSE	Annual Maintenance:Active CLASS & POS	4,000	
4025 - FEES & LICENSE	Annual Maintenance:Diamond Municipal-Bronze Suppo	5,245	
4025 - FEES & LICENSE	Annual Renewal: Ccure System	700	
4025 - FEES & LICENSE	Annual Renewal: Laserfiche	2,100	
4025 - FEES & LICENSE	Annual Renewal: Microsoft GP, Diamond Municipal, I	18,885	
4025 - FEES & LICENSE	Annual Renewal: Postini Spam Blocker	1,000	
4025 - FEES & LICENSE	Annual Renewal: Questica Team Budget	4,800	
4025 - FEES & LICENSE	Annual Renewal: Symantec Anti Virus	1,900	
4025 - FEES & LICENSE	Annual Renewal: Symantec Back Up	1,100	
4025 - FEES & LICENSE	GOAL: Diamond Municipal Reporting customizations	5,000	
4025 - FEES & LICENSE	GOAL: Laserfiche Connection to GP through Affinity	0	
4025 - FEES & LICENSE	GOAL: Upgrade Questica Budget	0	
4025 - FEES & LICENSE	GOAL: Upgrade-CLASS v7	6,000	
4025 - FEES & LICENSE	GOAL: Work Mgmt/Project Mgmt	0	
4025 - FEES & LICENSE	Project: Laserfiche Weblink	0	
			50,730
4035 - COMMUNICATIONS	J Lechner Cell Phone		700
4041 - TRAINING & EDUCATION			300
4043 - TRAVEL & MILEAGE			150
4047 - LIABILITY INSURANCE			2,600
4053 - SUBSCRIPTIONS & MEMBE	Experts Exchange		153
4065 - COMPUTER SOFTWARE	2011 Pictometry Fly Over	3,300	
4065 - COMPUTER SOFTWARE	ESRI County ELA GIS License	5,100	
4065 - COMPUTER SOFTWARE	Office/Adobe/Etc.	5,000	
			13,400
4067 - COMPUTER HARDWARE	GOAL: Main Server Replacement and Relocation to SI	10,000	
4067 - COMPUTER HARDWARE	Work Stations, Printers, Etc.	7,500	
			17,500
		Total:	86,533
Contracted Services			
4069 - CONTRACT SERVICES	GOAL: County GIS Position	20,000	
4069 - CONTRACT SERVICES	Inetium/Misc. Vendors	2,000	
			22,000
		Total:	22,000
		Total Expenditures:	180,034

Costing Center Summary

Costing Center: 101-413 Technology

Expenses



Costing Center Summary

Costing Center: 101-415 Economic Development

Previous Costing Center: 101-415 Economic Development

Budget Year: 2011

Division: Community Development

Accounting Reference: 101-415

Department: Economic Development

Approved: No

Stage: Council Review

Manager: Jennifer Anderson

Purpose:

Promotes investment in the community through development, business development, redevelopment, and special projects.

Profile:

This role is currently shared between the City Administrator and Business Development & Finance Director.

Goals:

Promote Economic Development

- Create Economic Development Department (council & staff time)
- Develop and Execute Economic Development Plan (council & staff time)
- Improve Understanding of City/Chamber Relationship (council & staff time)
- Provide Useful Business Development Resources

Costing Center Summary

Costing Center: 101-415 Economic Development

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Expenditures					
4041	TRAINING & EDUCATION	New this year		0	780
4043	TRAVEL & MILEAGE	New this year		0	500
4045	PRINTING & PUBLISHING	New this year		0	1,000
4053	SUBSCRIPTIONS & MEMBERS	New this year		0	220
Total Expenditures:				0	2,500

Costing Center Summary

Costing Center: 101-415 Economic Development

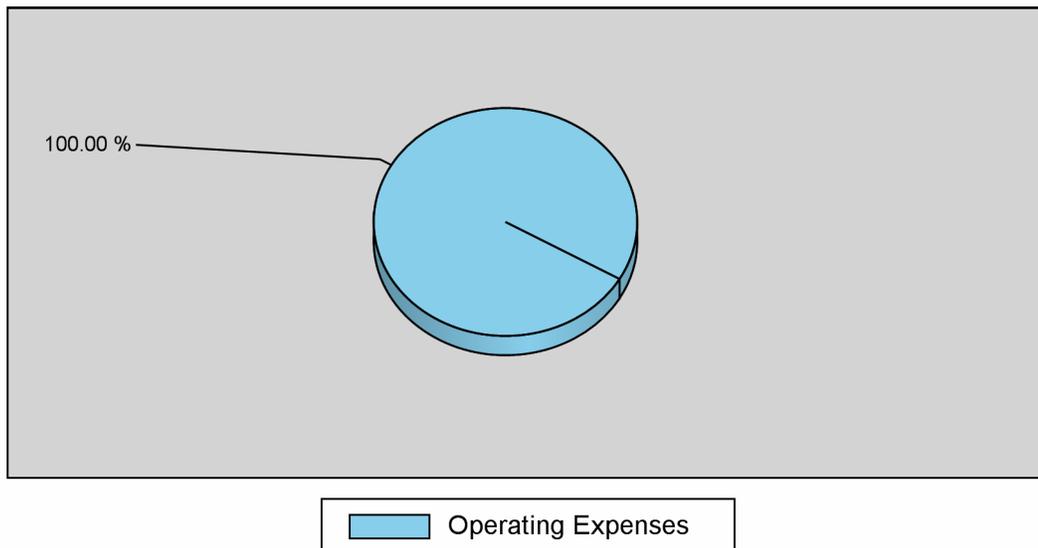
2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Expenditures			
Operating Expenses			
4041 - TRAINING & EDUCATION	GOAL: EDAM, DEED, etc.		780
4043 - TRAVEL & MILEAGE	GOAL: Town Hall Event		500
4045 - PRINTING & PUBLISHING	GOAL: Marketing Materials		1,000
4053 - SUBSCRIPTIONS & MEMBE	GOAL: EDAM		220
		Total:	2,500
		Total Expenditures:	2,500
		Net Total:	(2,500)

Costing Center Summary

Costing Center: 101-415 Economic Development

Expenses



Costing Center Summary

Costing Center: 101-416 Planning

Previous Costing Center: 101-416 Planning

Division: Community Development

Department: Planning

Stage: Council Review

Budget Year: 2011

Accounting Reference: 101-416

Approved: No

Manager: John Hilgers

Purpose:

To implement the City's Comprehensive Land Use Plan, enforce the City Zoning and Subdivision Ordinances and follow up on complaint generated issues within the community.

Profile:

This budget provides for three full-time employees: Planning Director, Assistant Planner, and Office Assistant.

Goals:

Promote Economic Development

-Integrate Comprehensive Plan with Infrastructure Improvement in CIP (Long Range CIP Committee)

-Implement League Land Use Incentive

-Annual Review Zoning and Subdivision Code to insure Consistency with Comprehensive Plan and Long Range Development Goals (staff time)

Costing Center Summary

Costing Center: 101-416 Planning

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Revenues					
3008	LICENSES-MISC	Increased	7.84 %	5,100	5,500
3023	ZONING & SUBDIVISION FEES	Decreased	18.18 %	5,500	4,500
3027	ADMINISTRATIVE FEES	Decreased	50.00 %	3,000	1,500
Total Revenues:				13,600	11,500
Expenditures					
4001	FT SALARY & WAGE	Unchanged	0.00%	179,817	179,817
4011	PERA CONTRIBUTIONS	Unchanged	0.00%	13,237	13,237
4013	FICA/MEDICARE	Unchanged	0.00%	13,967	13,967
4017	WORKERS COMP	Increased	1.15 %	1,793	1,814
4019	FLEX-CAFETERIA PLAN	Increased	3.45 %	26,100	27,000
4023	OPERATING SUPPLIES	Increased	50.00 %	500	750
4025	FEES & LICENSE	Unchanged	0.00 %	550	550
4035	COMMUNICATIONS	Not used this year		1,000	0
4037	POSTAGE	Unchanged	0.00 %	500	500
4041	TRAINING & EDUCATION	Increased	22.00 %	500	610
4043	TRAVEL & MILEAGE	Decreased	33.33 %	750	500
4045	PRINTING & PUBLISHING	Unchanged	0.00 %	1,000	1,000
4047	LIABILITY INSURANCE	Decreased	8.77 %	2,850	2,600
4053	SUBSCRIPTIONS & MEMBERSHIPS	Unchanged	0.00 %	600	600
4059	LEGAL SERVICES	Decreased	33.33 %	6,000	4,000
Total Expenditures:				249,164	246,945

Costing Center Summary

Costing Center: 101-416 Planning

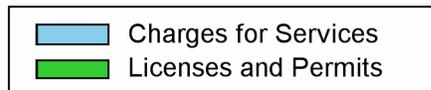
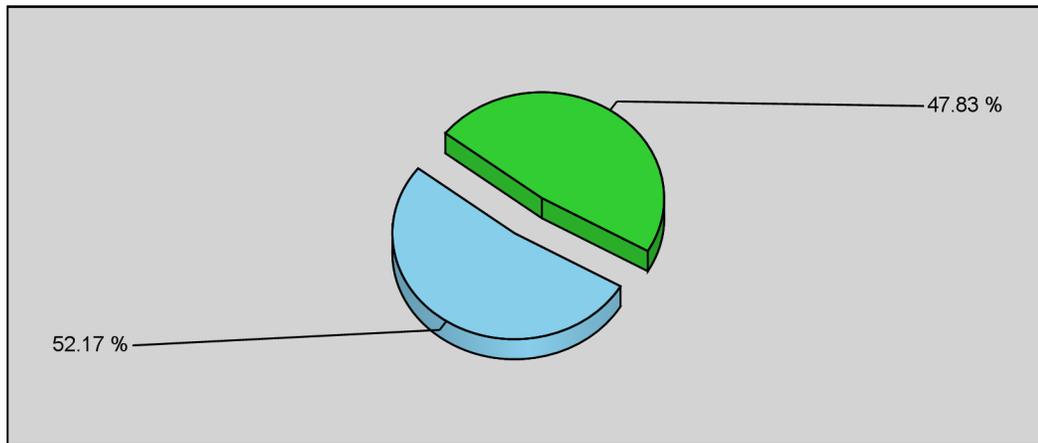
2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Revenues			
Licenses and Permits			
3008 - LICENSES-MISC	Rental Licenses		5,500
		Total:	5,500
Charges for Services			
3023 - ZONING & SUBDIVISION FE			4,500
3027 - ADMINISTRATIVE FEES	Staff billable hours for projects-Pemtom		1,500
		Total:	6,000
		Total Revenues:	11,500
Expenditures			
Salaries and Wages			
4001 - FT SALARY & WAGE	Updated by the Salaries Module on 11/22/2010 1:53		179,817
		Total:	179,817
Benefits			
4011 - PERA CONTRIBUTIONS	Updated by the Salaries Module on 11/22/2010 1:53		13,237
4013 - FICA/MEDICARE	Updated by the Salaries Module on 11/22/2010 1:53		13,967
4017 - WORKERS COMP	Updated by the Salaries Module on 11/22/2010 1:53		1,814
4019 - FLEX-CAFETERIA PLAN	Updated by the Salaries Module on 11/22/2010 1:53		27,000
		Total:	56,018
Operating Expenses			
4023 - OPERATING SUPPLIES	supplies for large plot color printer		750
4025 - FEES & LICENSE	Marco Printer Maint. Contract		550
4037 - POSTAGE			500
4041 - TRAINING & EDUCATION	GIS Training	400	
4041 - TRAINING & EDUCATION	GOAL: LMCIT Land Use Incentive	210	
			610
4043 - TRAVEL & MILEAGE			500
4045 - PRINTING & PUBLISHING			1,000
4047 - LIABILITY INSURANCE			2,600
4053 - SUBSCRIPTIONS & MEMBE	APA Memberships		600
		Total:	7,110
Contracted Services			
4059 - LEGAL SERVICES	Ordinance violators & complaints		4,000
4069 - CONTRACT SERVICES	lg format scanning		0
		Total:	4,000
		Total Expenditures:	246,945
		Net Total:	(235,445)

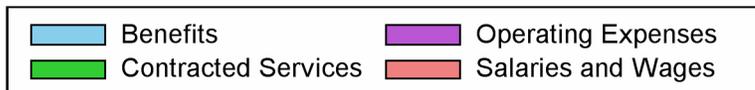
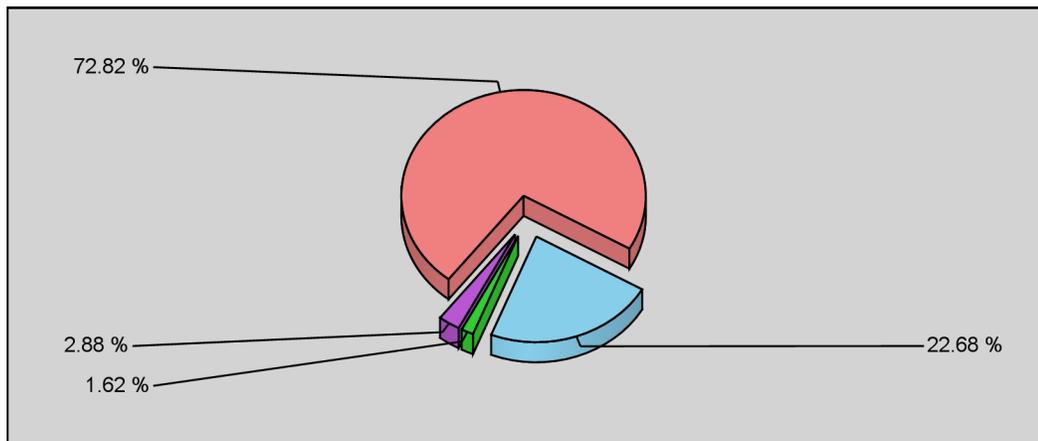
Costing Center Summary

Costing Center: 101-416 Planning

Revenues



Expenses



Costing Center Summary

Costing Center: 101-425 Building Inspections

Previous Costing Center: 101-425 Building Inspections

Budget Year: 2011

Division: Community Development

Accounting Reference: 101-425

Department: Building Inspections

Approved: No

Stage: Council Review

Manager: John Hilgers

Purpose:

To carry out the enforcement of State Building Codes, City Rental Ordinance, Fire Inspections and Soil and Erosion Control Inspections

Profile:

The City of Waconia contracts with a third party for this service.

Goals:

- To provide efficient and thorough review of construction plans and thorough on site inspections to insure construction is building code compliant and answer citizen questions pertaining to construction issues.
- To monitor and inspect all construction projects until certificates of occupancy can be issued.

Costing Center Summary

Costing Center: 101-425 Building Inspections

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Revenues					
3015	BUILDING PERMIT & PLAN CH	Increased	5.77 %	355,000	375,500
3017	BLDG PERMIT EROSION CONT	Unchanged	0.00 %	11,000	11,000
Total Revenues:				366,000	386,500
Expenditures					
4069	CONTRACT SERVICES	Increased	5.60 %	109,800	115,950
Total Expenditures:				109,800	115,950

Costing Center Summary

Costing Center: 101-425 Building Inspections

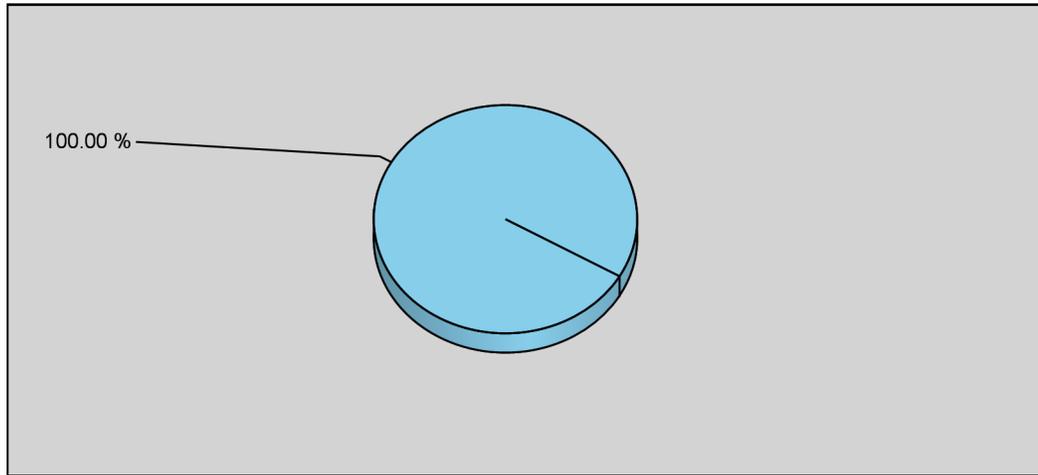
2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Revenues			
Licenses and Permits			
3015 - BUILDING PERMIT & PLAN	Building Permits-Commercial	25,000	
3015 - BUILDING PERMIT & PLAN	Building Permits-General	180,000	
3015 - BUILDING PERMIT & PLAN	Building Permits-Residentia (55 homes at \$3100 est	170,500	
			375,500
3017 - BLDG PERMIT EROSION C			11,000
		Total:	386,500
		Total Revenues:	386,500
Expenditures			
Contracted Services			
4069 - CONTRACT SERVICES	third party inspection contract		115,950
		Total:	115,950
		Total Expenditures:	115,950
		Net Total:	270,550

Costing Center Summary

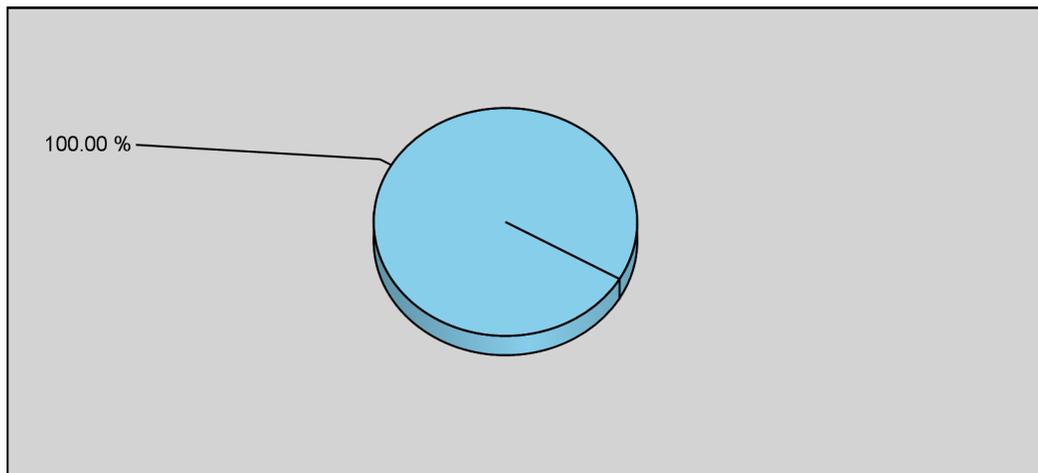
Costing Center: 101-425 Building Inspections

Revenues



Licenses and Permits

Expenses



Contracted Services

Costing Center Summary

Costing Center: 101-427 Community Safety

Previous Costing Center: 101-427 Community Safety

Division: Public Safety

Department: Community Safety

Stage: Council Review

Budget Year: 2011

Accounting Reference: 101-427

Approved: No

Manager: Susan Arntz

Purpose:

The budget provides for the cost of maintaining the civil defense sirens. The City pays for electricity costs for each siren in the community.

Profile:

No staff are budgeted to this category.

Goals:

Costing Center Summary

Costing Center: 101-427 Community Safety

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Expenditures					
4029	REPAIRS & MAINTENANCE	Unchanged	0.00 %	1,600	1,600
4049	ELECTRICITY/NATURAL GAS	Unchanged	0.00 %	75	75
4069	CONTRACT SERVICES	Unchanged	0.00 %	1,000	1,000
Total Expenditures:				2,675	2,675

Costing Center Summary

Costing Center: 101-427 Community Safety

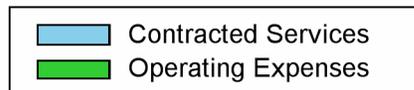
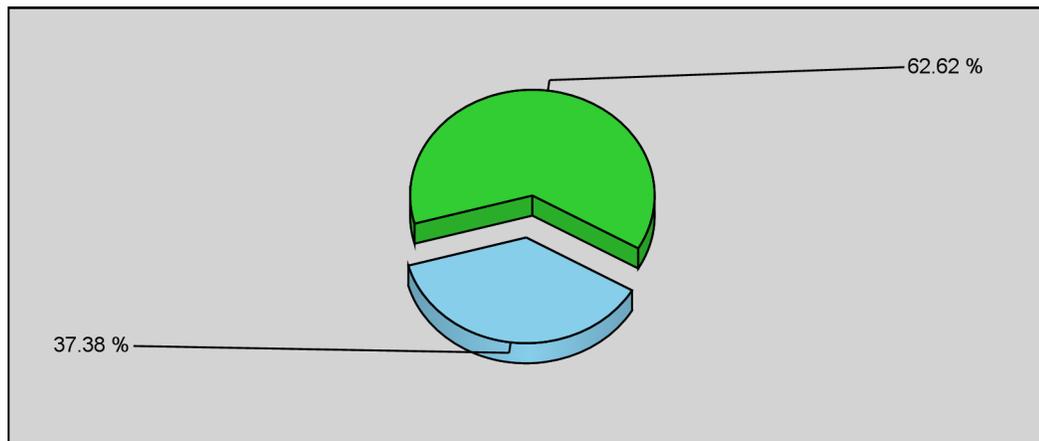
2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Expenditures			
Operating Expenses			
4029 - REPAIRS & MAINTENANCE	Civil Defense Sirens		1,600
4049 - ELECTRICITY/NATURAL GA	Civil Defense Sirens		75
		Total:	1,675
Contracted Services			
4069 - CONTRACT SERVICES	Service Contract with Countryside Vet		1,000
		Total:	1,000
		Total Expenditures:	2,675
		Net Total:	(2,675)

Costing Center Summary

Costing Center: 101-427 Community Safety

Expenses



Costing Center Summary

Costing Center: 101-421 Law Enforcement

Previous Costing Center: 101-421 Law
Enforcement

Division: Public Safety

Department: Law Enforcement

Stage: Council Review

Budget Year: 2011

Accounting Reference: 101-421

Approved: No

Manager: Susan Arntz

Purpose:

To provide safety and protection to the citizens and visitors of the City of Waconia.
-Member of the Southwest Metro Drug Task Force

Profile:

- A Corporal Position for our daytime lead position. This position provides patrol support and coordination of services.
- Four deputies (two daytime/two nighttime) that work 12 hour shifts, 7 days per week. One nighttime position shared (65/35%) with Laketown Township.
- School Resource Officer during summer utilized as additional patrol deputy, this is in partnership with the School District.
- Community Service Officer for 40 hours per week. The CSO program monitoring activity in the community in our parks, trails, providing traffic direction, and animal issues.

Goals:

Maintain Safe Community

- Develop and Implement Community Police Plan (staff time)
- Work with Neighborhoods on Developing Traffic Calming Measures (staff time)
- Review Current Code Enforcement Program (staff time)

Costing Center Summary

Costing Center: 101-421 Law Enforcement

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Revenues					
3018	AID	Increased	139.65 %	18,360	44,000
3059	REFUNDS & REIMBURSEMENT	Increased	14.87 %	10,447	12,000
3061	FINES	Decreased	0.21 %	28,560	28,500
Total Revenues:				57,367	84,500
Expenditures					
4069	CONTRACT SERVICES	Increased	3.15 %	546,678	563,923
Total Expenditures:				546,678	563,923

Costing Center Summary

Costing Center: 101-421 Law Enforcement

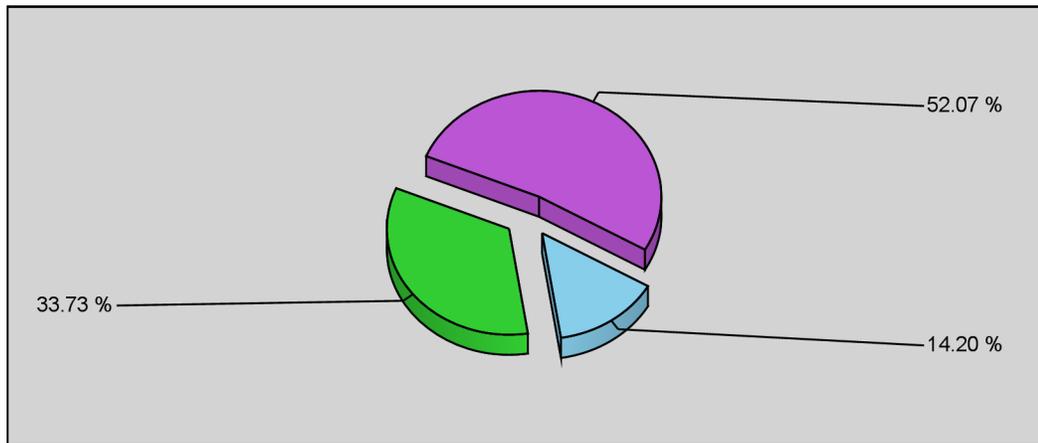
2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Revenues			
Intergovernmental			
3018 - AID			44,000
		Total:	44,000
Charges for Services			
3059 - REFUNDS & REIMBURSEM	Refund for 2010 Unused Contract Hours		12,000
		Total:	12,000
Fines and Forfeitures			
3061 - FINES			28,500
		Total:	28,500
		Total Revenues:	84,500
Expenditures			
Contracted Services			
4069 - CONTRACT SERVICES	Fine Payments to Carver County Attorney	10,000	
4069 - CONTRACT SERVICES	Overtime Contingency	21,000	
4069 - CONTRACT SERVICES	School Resource Deputy	22,000	
4069 - CONTRACT SERVICES	Sheriff's Contract (CSO - 2080 Hrs)	59,197	
4069 - CONTRACT SERVICES	Sheriff's Contract (Day Patrol - 2 FTEs)	181,090	
4069 - CONTRACT SERVICES	Sheriff's Contract (Liaison Corporal - FTE)	86,349	
4069 - CONTRACT SERVICES	Sheriff's Contract (Night Patrol - 1.65 FTE)	149,399	
4069 - CONTRACT SERVICES	Sheriff's Contract (Patrol Vehicles - 2)	32,788	
4069 - CONTRACT SERVICES	Southwest Metro Drug Task Force Membership	2,100	
			563,923
		Total:	563,923
		Total Expenditures:	563,923
		Net Total:	(479,423)

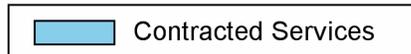
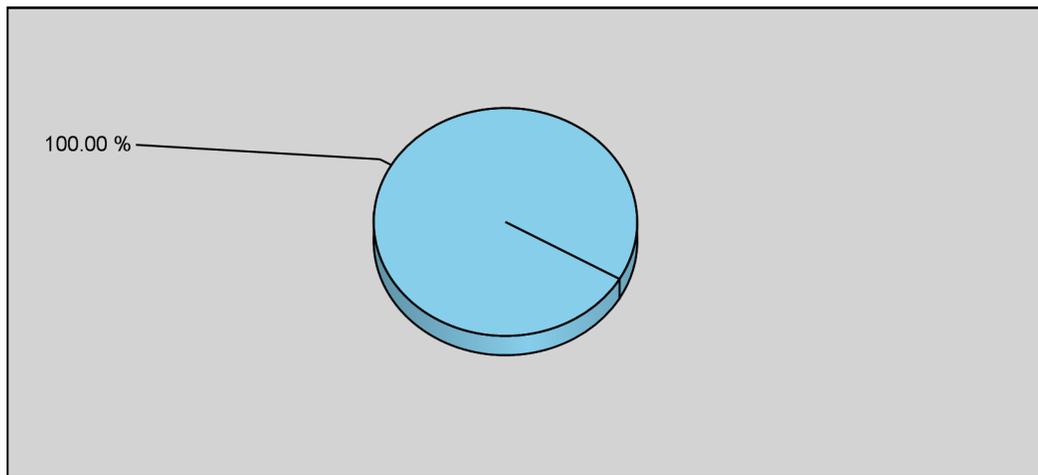
Costing Center Summary

Costing Center: 101-421 Law Enforcement

Revenues



Expenses



Costing Center Summary

Costing Center: 101-423 Fire

Previous Costing Center: 101-423 Fire
Division: Public Safety
Department: Fire
Stage: Council Review

Budget Year: 2011
Accounting Reference: 101-423
Approved: No
Manager: Randy Sorensen

Purpose:

The fire department is staffed and equipped to respond to most of the "routine" type of emergencies when requested. Although a different variety of calls continue to broaden our responses, we have been able to successfully address them with the available resources. If the situation extends beyond our capabilities, we are a member of the Carver County and State Mutual Aid plan that can provide resources anywhere in the state should the need arise.

Profile:

The fire department has a roster of 35 members who are "Paid On Call". The fire fighters are paid for responding to emergency calls but are not paid for attending meetings or in house training. There are approximately 20 members in the CERT program. All members are required to become State Certified FF I , FF II, Haz-Mat Operations and be trained medically to the level of 1st Responder. The department is led by the Fire Chief, Assistant Chief, two Lieutenants, and four captains, two officers, 1 secretary, and 1 treasurer.

Goals:

Maintain Safe Community

- Review Staffing Levels at the Fire Department (staff time)
- Developm and Implement Plan for Fire Equipment Purchases (staff time)

Cultivate Organizational Opportunities

- Provide organizational training to foster growth and development

Costing Center Summary

Costing Center: 101-423 Fire

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Revenues					
3018	AID	Unchanged	0.00 %	43,000	43,000
3031	FIRE DEPT FEE	Not used this year		510	0
3033	FIRE TOWNSHIP CONTRACT F	Unchanged	0.00 %	87,500	87,500
3035	DONATIONS	Decreased	33.33 %	15,000	10,000
3070	GRANT PROCEEDS	Decreased	33.33 %	6,000	4,000
Total Revenues:				152,010	144,500
Expenditures					
4003	PT WAGES	Increased	1.52 %	71,000	72,076
4013	FICA/MEDICARE	Increased	3.96 %	5,304	5,514
4015	PENSION CONTRIBUTIONS	Decreased	59.00 %	24,000	9,840
4017	WORKERS COMP	Increased	44.34 %	7,067	10,200
4023	OPERATING SUPPLIES	Increased	9.09 %	11,000	12,000
4025	FEES & LICENSE	Decreased	20.71 %	1,400	1,110
4029	REPAIRS & MAINTENANCE	Increased	41.67 %	12,000	17,000
4035	COMMUNICATIONS	Decreased	26.67 %	3,000	2,200
4039	EQUIPMENT	Increased	20.10 %	20,400	24,500
4040	FUEL	Increased	18.42 %	3,800	4,500
4041	TRAINING & EDUCATION	Increased	22.99 %	8,070	9,925
4043	TRAVEL & MILEAGE	Decreased	37.33 %	3,255	2,040
4045	PRINTING & PUBLISHING	Unchanged	0.00 %	150	150
4047	LIABILITY INSURANCE	Unchanged	0.00 %	9,600	9,600
4049	ELECTRICITY/NATURAL GAS	Not used this year		12,000	0
4052	STATE FIRE AID PASS THRU	Unchanged	0.00 %	43,000	43,000
4053	SUBSCRIPTIONS & MEMBERS	Decreased	15.28 %	1,800	1,525
4062	INSPECTION SERVICES	Decreased	25.00 %	16,000	12,000
4073	WASTE DISPOSAL/RECYCLING	Decreased	20.00 %	125	100
4079	MEDICAL TESTING	Unchanged	0.00 %	7,500	7,500
4081	EQUIPMENT TESTING	Decreased	12.24 %	4,900	4,300
4083	GAMBLING DONATION PASS-T	Decreased	33.33 %	15,000	10,000
Total Expenditures:				280,371	259,080

Costing Center Summary

Costing Center: 101-423 Fire

2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Revenues			
Intergovernmental			
3018 - AID			43,000
		Total:	43,000
Charges for Services			
3033 - FIRE TOWNSHIP CONTRAC			87,500
		Total:	87,500
Donations			
3035 - DONATIONS			10,000
		Total:	10,000
Grants			
3070 - GRANT PROCEEDS	Misc. Grants		4,000
		Total:	4,000
		Total Revenues:	144,500
Expenditures			
Salaries and Wages			
4003 - PT WAGES	Emergency call comp. for all FF's at a rate of \$10	59,000	
4003 - PT WAGES	Officer Salary - Compensation for all of the depar	13,076	
			72,076
		Total:	72,076
Benefits			
4013 - FICA/MEDICARE			5,514
4015 - PENSION CONTRIBUTIONS	Required 2011 contribution		9,840
4017 - WORKERS COMP			10,200
		Total:	25,554
Operating Expenses			
4023 - OPERATING SUPPLIES	General operating supplies that include cleaning m		12,000
4025 - FEES & LICENSE	Fee for Annual Radio Usage	350	
4025 - FEES & LICENSE	FF certification and re-certification -20 members	400	
4025 - FEES & LICENSE	FF Testing	310	
4025 - FEES & LICENSE	License Tabs	40	
4025 - FEES & LICENSE	Shop Air Compressor Annual Inspection	10	
			1,110
4029 - REPAIRS & MAINTENANCE	Maint. and repairs on equipment, apparatus, radios		17,000
4035 - COMMUNICATIONS	Phone, fax, cell phone & air card service \$1,600,		2,200
4039 - EQUIPMENT	1 new Air Pack	5,000	
4039 - EQUIPMENT	4 pr. of Boots	1,340	
4039 - EQUIPMENT	5 new Air Tanks	5,500	
4039 - EQUIPMENT	6 sets of Turn Out Gear	10,200	
4039 - EQUIPMENT	FF gloves, misc. equip. \$760	760	
4039 - EQUIPMENT	Four 50' sections of large diamter hose	1,700	
			24,500
4040 - FUEL	Apparatus fuel, oils, lubricants and fluids for ve		4,500
4041 - TRAINING & EDUCATION	Annual required training	300	
4041 - TRAINING & EDUCATION	Jordon Training Facility Fee (\$450 for 3 hours x 2	900	
4041 - TRAINING & EDUCATION	Medical Training from EMTS (\$120 FF/year)	4,200	
4041 - TRAINING & EDUCATION	MSFCA Conf. (1 FF \$175)	175	

Costing Center Summary

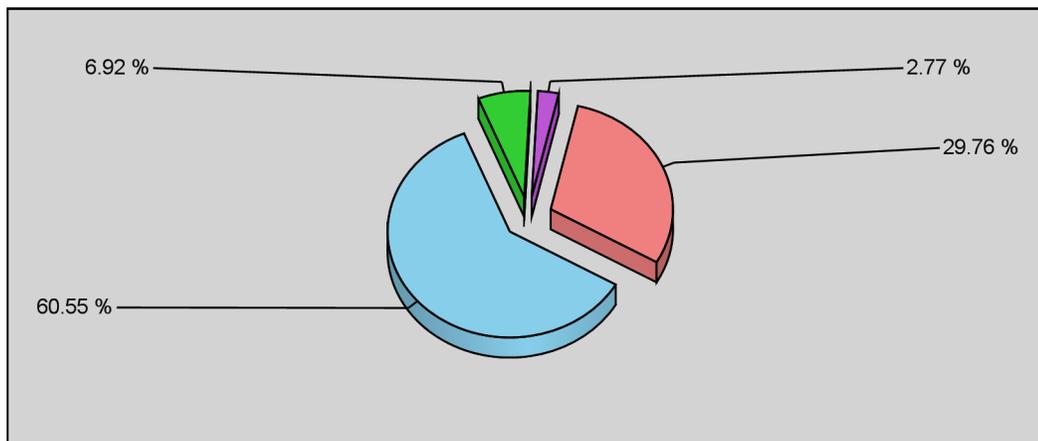
Costing Center: 101-423 Fire

Object Codes	Comments	Object Code Subtotals	2011 Budget
4041 - TRAINING & EDUCATION	MSFDA Conv. (1 FF@\$150)	150	
4041 - TRAINING & EDUCATION	NFPA 1001 3 at \$1,100 ea	3,300	
4041 - TRAINING & EDUCATION	Regional Schools (\$50 for 6 FF attending)	300	
4041 - TRAINING & EDUCATION	Section Schools (6 FF @\$100)	600	
			9,925
4043 - TRAVEL & MILEAGE	MSFCA (1 FF)	485	
4043 - TRAVEL & MILEAGE	MSFDA Conv. (1 FF)	555	
4043 - TRAVEL & MILEAGE	Regional, mutual aid & committe meetings, mileage	1,000	
			2,040
4045 - PRINTING & PUBLISHING	Advertsing in the local paper and/or special print		150
4047 - LIABILITY INSURANCE	Insurance		9,600
4052 - STATE FIRE AID PASS THR	State 2% contribution to the fire pension fund. Th		43,000
4053 - SUBSCRIPTIONS & MEMBE	Annual Dues to the Benefit Assoc.	255	
4053 - SUBSCRIPTIONS & MEMBE	Fire Apparatus Mag	30	
4053 - SUBSCRIPTIONS & MEMBE	Fire Engineer. Mag	45	
4053 - SUBSCRIPTIONS & MEMBE	Fire House Mag.	65	
4053 - SUBSCRIPTIONS & MEMBE	MA Assoc.	30	
4053 - SUBSCRIPTIONS & MEMBE	MFDA	220	
4053 - SUBSCRIPTIONS & MEMBE	MSFCA	310	
4053 - SUBSCRIPTIONS & MEMBE	NFPA	150	
4053 - SUBSCRIPTIONS & MEMBE	Smoke Eater publ.	370	
4053 - SUBSCRIPTIONS & MEMBE	United FF's	50	
			1,525
4073 - WASTE DISPOSAL/RECYCL	Disposal of bulbs, oil and filters		100
4079 - MEDICAL TESTING	Annual health surveillence, new FF screening, annu		7,500
4081 - EQUIPMENT TESTING	Annual testing of apparatus, pumps, ladders, aeria		4,300
4083 - GAMBLING DONATION PAS	Gambling pass through		10,000
		Total:	149,450
Contracted Services			
4062 - INSPECTION SERVICES	Contractual inspection services for businesses, in		12,000
		Total:	12,000
		Total Expenditures:	259,080
		Net Total:	(114,580)

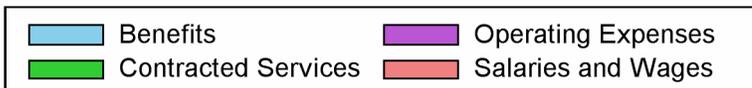
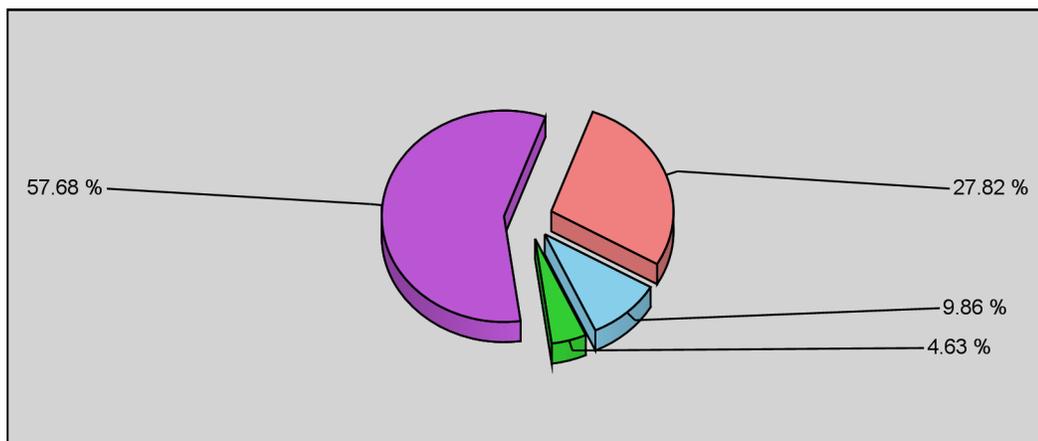
Costing Center Summary

Costing Center: 101-423 Fire

Revenues



Expenses



Costing Center Summary

Costing Center: 101-431 Streets

Previous Costing Center: 101-431 Public Works-
Streets

Division: Public Services

Department: Streets

Stage: Council Review

Budget Year: 2011

Accounting Reference: 101-431

Approved: No

Manager: Craig Eldred

Purpose:

Maintain Multi-Modal Transportation Infrastructure System.

Profile:

The street department consists of Public Services Director (.20 FTE) Supervisor (.50 FTE) Maintenance Workers (4 FTE) Office Assistant (.75 FTE) Part-time Maintenance Worker (.50 FTE) Seasonal Maintenance Worker (.25 FTE)

Goals:

Maintain Safe Community

- Continually plan and prepare for budgetary and capital for maintaining streets, sidewalks, and trails
- Implement anti-icing into winter maintenance applications

Costing Center Summary

Costing Center: 101-431 Streets

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Revenues					
3018	AID	Unchanged	0.00 %	32,000	32,000
3037	MAINTENANCE CHARGEBACK	Unchanged	0.00 %	1,000	1,000
3057	TOWING CHARGES	Unchanged	0.00 %	1,000	1,000
3058	COMPOSTING FEES	Unchanged	0.00 %	2,500	2,500
Total Revenues:				36,500	36,500
Expenditures					
4001	FT SALARY & WAGE	Decreased	0.19 %	267,144	266,641
4003	PT WAGES	Increased	962.46 %	2,000	21,249
4011	PERA CONTRIBUTIONS	Increased	10.53 %	19,180	21,199
4013	FICA/MEDICARE	Increased	7.55 %	20,960	22,542
4017	WORKERS COMP	Increased	0.18 %	22,999	23,040
4019	FLEX-CAFETERIA PLAN	Decreased	2.70 %	54,945	53,460
4023	OPERATING SUPPLIES	Decreased	11.49 %	43,500	38,500
4025	FEES & LICENSE	Increased	41.67 %	1,200	1,700
4029	REPAIRS & MAINTENANCE	Decreased	2.86 %	35,000	34,000
4035	COMMUNICATIONS	Decreased	14.29 %	7,000	6,000
4037	POSTAGE	Increased	7.69 %	650	700
4039	EQUIPMENT	Unchanged	0.00 %	4,000	4,000
4040	FUEL	Decreased	14.00 %	50,000	43,000
4041	TRAINING & EDUCATION	Increased	25.00 %	800	1,000
4043	TRAVEL & MILEAGE	Unchanged	0.00 %	200	200
4045	PRINTING & PUBLISHING	Unchanged	0.00 %	300	300
4047	LIABILITY INSURANCE	Unchanged	0.00 %	26,000	26,000
4049	ELECTRICITY/NATURAL GAS	Not used this year		30,000	0
4053	SUBSCRIPTIONS & MEMBERS	Increased	33.33 %	300	400
4057	ENGINEERING SERVICES	Unchanged	0.00 %	9,000	9,000
4059	LEGAL SERVICES	Not used this year		500	0
4069	CONTRACT SERVICES	Decreased	14.68 %	39,850	34,000
4071	RENTAL/LEASING COST	Unchanged	0.00 %	500	500
4072	TOWING CHARGES	Unchanged	0.00 %	900	900
4073	WASTE DISPOSAL/RECYCLING	Unchanged	0.00 %	550	550
4074	SAND/SALT	Decreased	22.18 %	41,123	32,000
4078	ROAD SIGNAGE/STRIPING	Decreased	3.17 %	10,327	10,000
4084	COMPOSTING	Unchanged	0.00 %	3,300	3,300
4085	UNIFORM	Decreased	48.60 %	5,253	2,700
4094	SEAL COATING/OVERLAY	Increased	27.66 %	47,000	60,000
Total Expenditures:				744,481	716,882

Costing Center Summary

Costing Center: 101-431 Streets

2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Revenues			
Intergovernmental			
3018 - AID			32,000
		Total:	32,000
Charges for Services			
3037 - MAINTENANCE CHARGEBA			1,000
3057 - TOWING CHARGES	Charges for Winter Parking Violations		1,000
3058 - COMPOSTING FEES			2,500
		Total:	4,500
		Total Revenues:	36,500
Expenditures			
Salaries and Wages			
4001 - FT SALARY & WAGE	Updated by the Salaries Module on 11/22/2010 1:53		266,641
4003 - PT WAGES	PT Snow Plowing EEs	2,000	
4003 - PT WAGES	Updated by the Salaries Module on 11/22/2010 1:53	19,249	
			21,249
		Total:	287,890
Benefits			
4011 - PERA CONTRIBUTIONS	Updated by the Salaries Module on 11/22/2010 1:53		21,199
4013 - FICA/MEDICARE	Updated by the Salaries Module on 11/22/2010 1:53		22,542
4017 - WORKERS COMP	Addtl Work Comp	16,550	
4017 - WORKERS COMP	Updated by the Salaries Module on 11/22/2010 1:53	6,490	
			23,040
4019 - FLEX-CAFETERIA PLAN	Updated by the Salaries Module on 11/22/2010 1:53		53,460
		Total:	120,241
Operating Expenses			
4023 - OPERATING SUPPLIES	Gravel, rock, oil, asphalt, sand, equipment suppli		38,500
4025 - FEES & LICENSE	800 MHZ User fee	200	
4025 - FEES & LICENSE	Data collection of winter maintenance activities	500	
4025 - FEES & LICENSE	Elevator License, PCA permit,, fire alarm contract	1,000	
			1,700
4029 - REPAIRS & MAINTENANCE	Equipment Repairs	19,000	
4029 - REPAIRS & MAINTENANCE	Goal: Winter Maintenance Upgrade of application eq	15,000	
			34,000
4035 - COMMUNICATIONS	Cell phones		6,000
4037 - POSTAGE	Mailing fees		700
4039 - EQUIPMENT	Goal: 50% Laptop Data Tracking Street Sign Invento	1,800	
4039 - EQUIPMENT	Misc. Small Equipment, shelves required for safety	2,200	
			4,000
4040 - FUEL	Fuels and Lubricants		43,000
4041 - TRAINING & EDUCATION	Goal: Ash borer, Sign retroreflectivity, LTAP		1,000
4043 - TRAVEL & MILEAGE	Mileage reimbursement		200
4045 - PRINTING & PUBLISHING	Article for public education-winter parking		300
4047 - LIABILITY INSURANCE			26,000
4053 - SUBSCRIPTIONS & MEMBE	Misc Publications, W&S License, memberships to Ame		400
4071 - RENTAL/LEASING COST	Equipment rental		500
4072 - TOWING CHARGES	Vehcile towing for snow & seal coating		900

Costing Center Summary

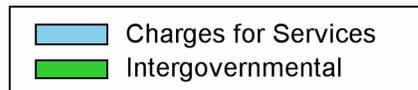
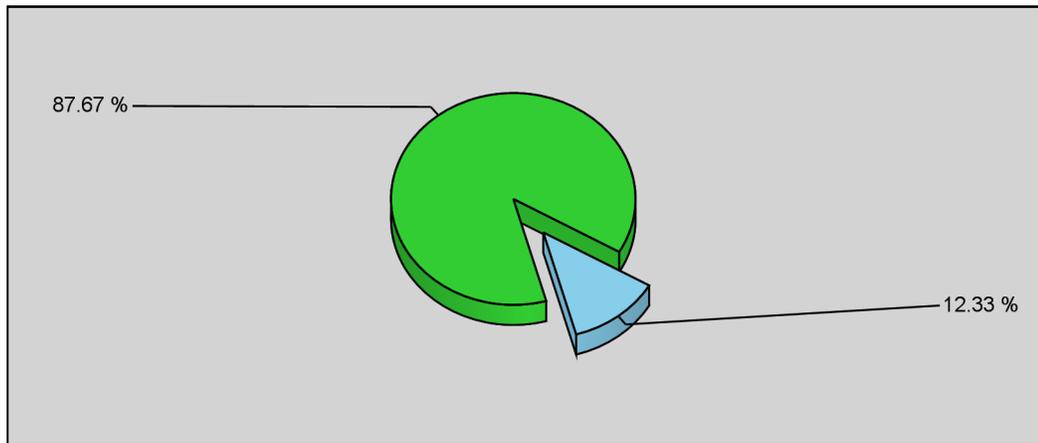
Costing Center: 101-431 Streets

Object Codes	Comments	Object Code Subtotals	2011 Budget
4073 - WASTE DISPOSAL/RECYCL	Recycling material		550
4074 - SAND/SALT	Goal: Road salt and liquid chemicals for snow and		32,000
4078 - ROAD SIGNAGE/STRIPING	Goal: Street Sign Retroreflectivity Requirement	4,000	
4078 - ROAD SIGNAGE/STRIPING	Signs, paint, contract striping.	6,000	
			10,000
4084 - COMPOSTING	Compost collection, roll offs		3,300
4085 - UNIFORM	Employee uniforms		2,700
4094 - SEAL COATING/OVERLAY	Goal: Crack Sealing of Streets to maintain PCI rat	30,000	
4094 - SEAL COATING/OVERLAY	Goal: Sealing of street surface to maintain or imp	30,000	
			60,000
		Total:	265,750
Contracted Services			
4057 - ENGINEERING SERVICES	Consulting engineering	5,000	
4057 - ENGINEERING SERVICES	Goal:25% Review of PCI for Streets	4,000	
			9,000
4059 - LEGAL SERVICES	services for legal issues		0
4069 - CONTRACT SERVICES	Material hauling, snow hauling	14,000	
4069 - CONTRACT SERVICES	Vehicle Maintenance Out Side Services	20,000	
			34,000
		Total:	43,000
		Total Expenditures:	716,882
		Net Total:	(680,382)

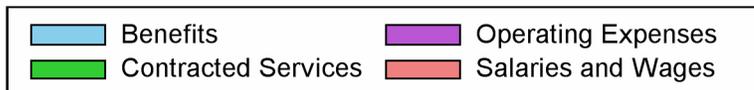
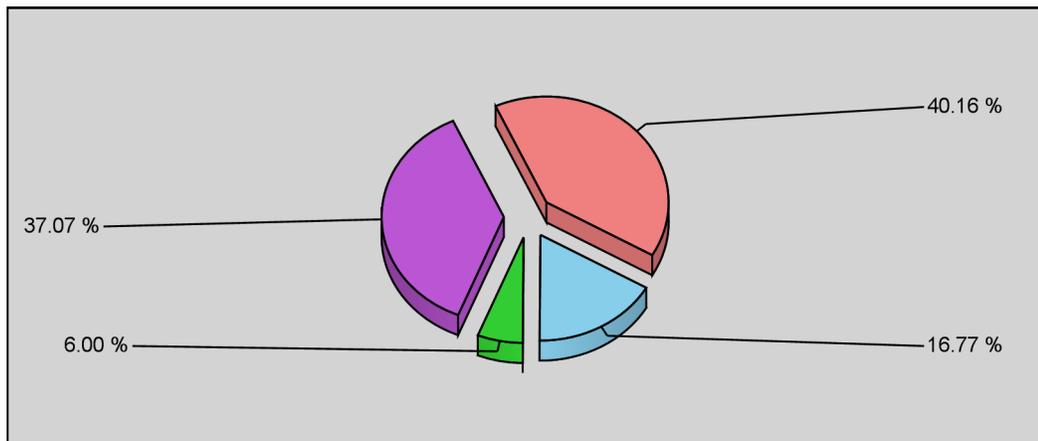
Costing Center Summary

Costing Center: 101-431 Streets

Revenues



Expenses



Costing Center Summary

Costing Center: 101-441 Parks

Previous Costing Center: 101-441 Public Works-
Parks

Division: Public Services

Department: Parks

Stage: Council Review

Budget Year: 2011

Accounting Reference: 101-441

Approved: No

Manager: Craig Eldred

Purpose:

To provide quality maintenance and amenities within our neighborhood and community parks. To provide quality athletic and recreation facilities.

Profile:

Parks department consists of Public Services Director (.12 FTE), Park & Recreation Director (.13 FTE), Maintenance Workers (2 FTE), Seasonal workers (1 FTE).

Goals:

Maintain natural resources and recreational opportunities

-Complete Trail System Master Plan

-Establish tracking process for review during plat submittal

-Establish mapping system to determine number of trails connected to regional trail system

Costing Center Summary

Costing Center: 101-441 Parks

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Revenues					
3037	MAINTENANCE CHARGEBACK	Unchanged	0.00 %	500	500
3059	REFUNDS & REIMBURSEMENT	New this year		0	3,000
Total Revenues:				500	3,500
Expenditures					
4001	FT SALARY & WAGE	Increased	1.88 %	118,534	120,766
4003	PT WAGES	Decreased	53.17 %	13,104	6,136
4011	PERA CONTRIBUTIONS	Increased	3.98 %	8,420	8,756
4013	FICA/MEDICARE	Decreased	4.87 %	10,205	9,708
4017	WORKERS COMP	Increased	0.07 %	3,088	3,091
4019	FLEX-CAFETERIA PLAN	Increased	5.94 %	22,275	23,598
4023	OPERATING SUPPLIES	Decreased	7.89 %	11,400	10,500
4025	FEES & LICENSE	Unchanged	0.00 %	250	250
4029	REPAIRS & MAINTENANCE	Decreased	20.00 %	15,000	12,000
4035	COMMUNICATIONS	Decreased	59.09 %	2,200	900
4037	POSTAGE	Unchanged	0.00 %	100	100
4039	EQUIPMENT	Increased	87.50 %	4,000	7,500
4040	FUEL	Decreased	4.55 %	11,000	10,500
4041	TRAINING & EDUCATION	Decreased	9.29 %	700	635
4047	LIABILITY INSURANCE	Increased	4.06 %	32,000	33,300
4049	ELECTRICITY/NATURAL GAS	Not used this year		11,000	0
4057	ENGINEERING SERVICES	Increased	300.00 %	1,000	4,000
4059	LEGAL SERVICES	Not used this year		800	0
4069	CONTRACT SERVICES	New this year		0	825
4071	RENTAL/LEASING COST	Unchanged	0.00 %	3,000	3,000
4073	WASTE DISPOSAL/RECYCLING	Decreased	20.00 %	250	200
4085	UNIFORM	Decreased	76.00 %	2,500	600
Total Expenditures:				270,827	256,364

Costing Center Summary

Costing Center: 101-441 Parks

2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Revenues			
Charges for Services			
3037 - MAINTENANCE CHARGEBA			500
3059 - REFUNDS & REIMBURSEM	GOAL Manage Recreational Opportunities - Money fro		3,000
		Total:	3,500
		Total Revenues:	3,500
Expenditures			
Salaries and Wages			
4001 - FT SALARY & WAGE	Updated by the Salaries Module on 11/22/2010 1:53		120,766
4003 - PT WAGES	Updated by the Salaries Module on 11/22/2010 1:53		6,136
		Total:	126,902
Benefits			
4011 - PERA CONTRIBUTIONS	Updated by the Salaries Module on 11/22/2010 1:53		8,756
4013 - FICA/MEDICARE	Updated by the Salaries Module on 11/22/2010 1:53		9,708
4017 - WORKERS COMP	Updated by the Salaries Module on 11/22/2010 1:53		3,091
4019 - FLEX-CAFETERIA PLAN	Updated by the Salaries Module on 11/22/2010 1:53		23,598
		Total:	45,152
Operating Expenses			
4023 - OPERATING SUPPLIES			10,500
4025 - FEES & LICENSE			250
4029 - REPAIRS & MAINTENANCE		7,000	
4029 - REPAIRS & MAINTENANCE	Trail/Sidewalk Repairs	5,000	
			12,000
4035 - COMMUNICATIONS	Cell phones, Al, Hans		900
4037 - POSTAGE			100
4039 - EQUIPMENT		4,000	
4039 - EQUIPMENT	Replacement 60" Riding Mower (includes trade in of	3,500	
			7,500
4040 - FUEL			10,500
4041 - TRAINING & EDUCATION	Pesticide Recertification	110	
4041 - TRAINING & EDUCATION	Tree Inspector Recertification (3@175)	525	
			635
4047 - LIABILITY INSURANCE			33,300
4071 - RENTAL/LEASING COST		300	
4071 - RENTAL/LEASING COST	Portable Sanitation, Brook Peterson/Cedar Point	2,700	
			3,000
4073 - WASTE DISPOSAL/RECYCL			200
4085 - UNIFORM			600
		Total:	79,485
Contracted Services			
4057 - ENGINEERING SERVICES		1,000	
4057 - ENGINEERING SERVICES	GOAL Manage Recreational Opportunities - Complete	3,000	
			4,000
4059 - LEGAL SERVICES			0
4069 - CONTRACT SERVICES	Stump Removal	750	
4069 - CONTRACT SERVICES	Vehicle/Trailer Inspections	75	
			825

Costing Center Summary

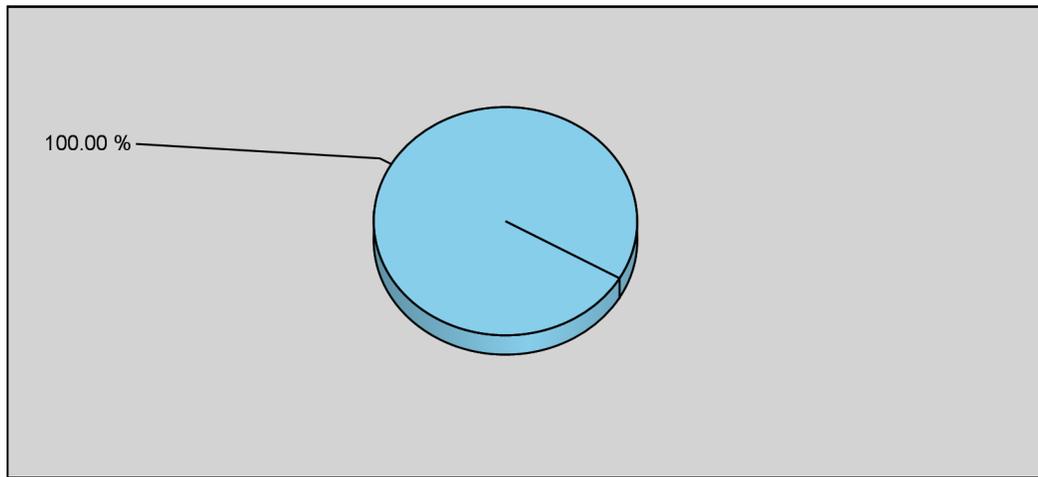
Costing Center: 101-441 Parks

Object Codes	Comments	Object Code Subtotals	2011 Budget
		Total:	<u>4,825</u>
		Total Expenditures:	<u>256,364</u>
		Net Total:	<u><u>(252,864)</u></u>

Costing Center Summary

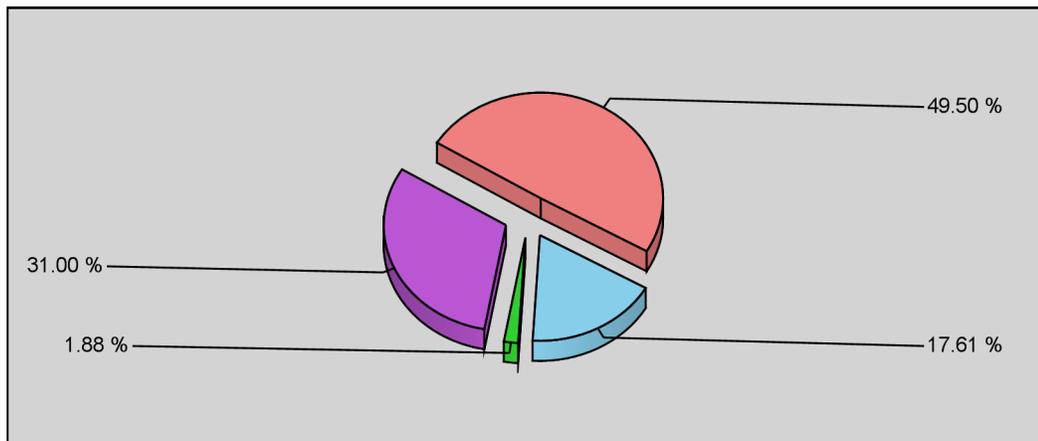
Costing Center: 101-441 Parks

Revenues



Charges for Services

Expenses



Benefits Operating Expenses
Contracted Services Salaries and Wages

Costing Center Summary

Costing Center: 101-443 Recreation

Previous Costing Center: 101-443 Recreation
Division: Culture and Recreation
Department: Recreation
Stage: Council Review

Budget Year: 2011
Accounting Reference: 101-443
Approved: No
Manager: Craig Sinclair

Purpose:

To provide and promote quality events and and programs benefiting the community.

Profile:

Recreation department consists of Park & Recreation Director (.25 FTE), Programmer (.80 FTE) Office Assistant (.34 FTE)

Goals:

Maintain natural resources and recreational opportunities
-Implement new or expand recreational programming

Costing Center Summary

Costing Center: 101-443 Recreation

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Revenues					
3035	DONATIONS	Decreased	40.00 %	250	150
3039	RENTAL FEES	Unchanged	0.00 %	3,000	3,000
3041	PROGRAM REGISTRATION & L	Increased	8.52 %	13,500	14,650
Total Revenues:				16,750	17,800
Expenditures					
4001	FT SALARY & WAGE	Decreased	12.13 %	92,708	81,460
4011	PERA CONTRIBUTIONS	Decreased	7.77 %	6,656	6,139
4013	FICA/MEDICARE	Decreased	10.95 %	7,274	6,477
4017	WORKERS COMP	Decreased	12.85 %	1,175	1,024
4019	FLEX-CAFETERIA PLAN	Increased	37.38 %	9,945	13,662
4023	OPERATING SUPPLIES	Increased	4.77 %	4,295	4,500
4025	FEES & LICENSE	Unchanged	0.00 %	500	500
4029	REPAIRS & MAINTENANCE	Unchanged	0.00 %	100	100
4035	COMMUNICATIONS	Decreased	63.41 %	2,050	750
4037	POSTAGE	Increased	6.90 %	1,450	1,550
4041	TRAINING & EDUCATION	Not used this year		200	0
4045	PRINTING & PUBLISHING	Increased	3.70 %	5,400	5,600
4047	LIABILITY INSURANCE	Decreased	3.77 %	10,600	10,200
4053	SUBSCRIPTIONS & MEMBERS	Increased	7.69 %	650	700
4069	CONTRACT SERVICES	Increased	27.69 %	9,750	12,450
4071	RENTAL/LEASING COST	Unchanged	0.00 %	800	800
Total Expenditures:				153,552	145,912

Costing Center Summary

Costing Center: 101-443 Recreation

2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Revenues			
Donations			
3035 - DONATIONS			150
		Total:	150
Charges for Services			
3039 - RENTAL FEES	City Square Pk, Cedar Point Pk, Brook Peterson Pk		3,000
3041 - PROGRAM REGISTRATION	Community Garden Plots	920	
3041 - PROGRAM REGISTRATION	Golf Lessons	2,100	
3041 - PROGRAM REGISTRATION	Kayaking	100	
3041 - PROGRAM REGISTRATION	May Day, Winterfest 5Ks	4,780	
3041 - PROGRAM REGISTRATION	Men's Softball	6,750	
			14,650
		Total:	17,650
		Total Revenues:	17,800
Expenditures			
Salaries and Wages			
4001 - FT SALARY & WAGE	Updated by the Salaries Module on 11/22/2010 1:53		81,460
		Total:	81,460
Benefits			
4011 - PERA CONTRIBUTIONS	Updated by the Salaries Module on 11/22/2010 1:53		6,139
4013 - FICA/MEDICARE	Updated by the Salaries Module on 11/22/2010 1:53		6,477
4017 - WORKERS COMP	Updated by the Salaries Module on 11/22/2010 1:53		1,024
4019 - FLEX-CAFETERIA PLAN	Updated by the Salaries Module on 11/22/2010 1:53		13,662
		Total:	27,302
Operating Expenses			
4023 - OPERATING SUPPLIES			4,500
4025 - FEES & LICENSE			500
4029 - REPAIRS & MAINTENANCE			100
4035 - COMMUNICATIONS	Cell Phone, Sarah		750
4037 - POSTAGE	Misc Postage	250	
4037 - POSTAGE	Program Guide	1,300	
			1,550
4045 - PRINTING & PUBLISHING	Misc Printing/Publishing	1,000	
4045 - PRINTING & PUBLISHING	Program Guide	4,600	
			5,600
4047 - LIABILITY INSURANCE			10,200
4053 - SUBSCRIPTIONS & MEMBE	MRPA, Sarah, Craig	600	
4053 - SUBSCRIPTIONS & MEMBE	WILS, Sarah	100	
			700
4071 - RENTAL/LEASING COST	Misc Rentals	100	
4071 - RENTAL/LEASING COST	Movie in the Park (2)	700	
			800
		Total:	24,700
Contracted Services			
4069 - CONTRACT SERVICES	Bands for BBQ, Music in the Park (5 bands)	4,750	
4069 - CONTRACT SERVICES	Chip Timing May Day 5K	1,000	
4069 - CONTRACT SERVICES	Golf Instruction	1,600	

Costing Center Summary

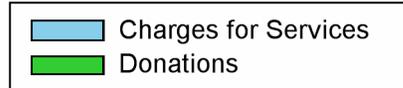
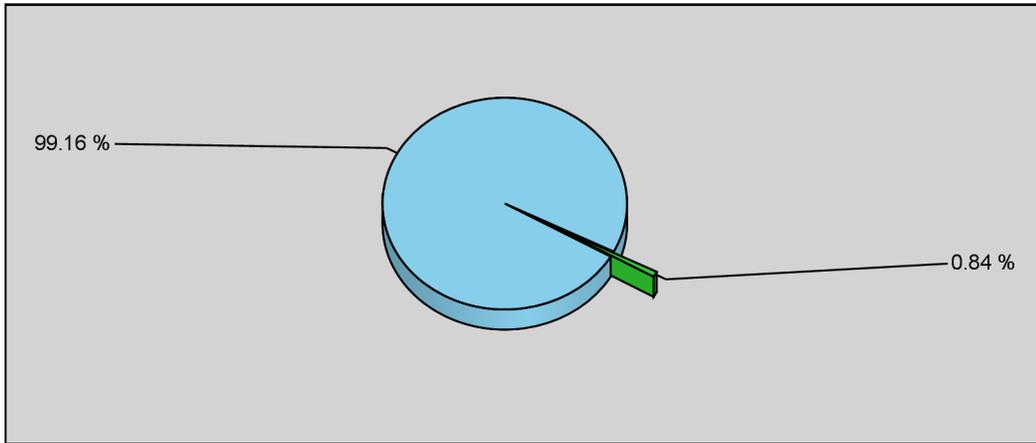
Costing Center: 101-443 Recreation

Object Codes	Comments	Object Code Subtotals	2011 Budget
4069 - CONTRACT SERVICES	Kayaking Instruction	350	
4069 - CONTRACT SERVICES	Softball Umpires (16 team, 14 week season)	4,750	
			<u>12,450</u>
		Total:	<u>12,450</u>
		Total Expenditures:	<u>145,912</u>
		Net Total:	<u><u>(128,112)</u></u>

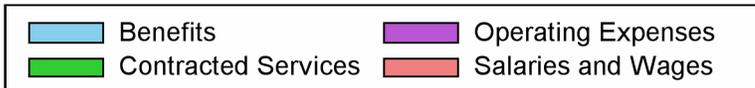
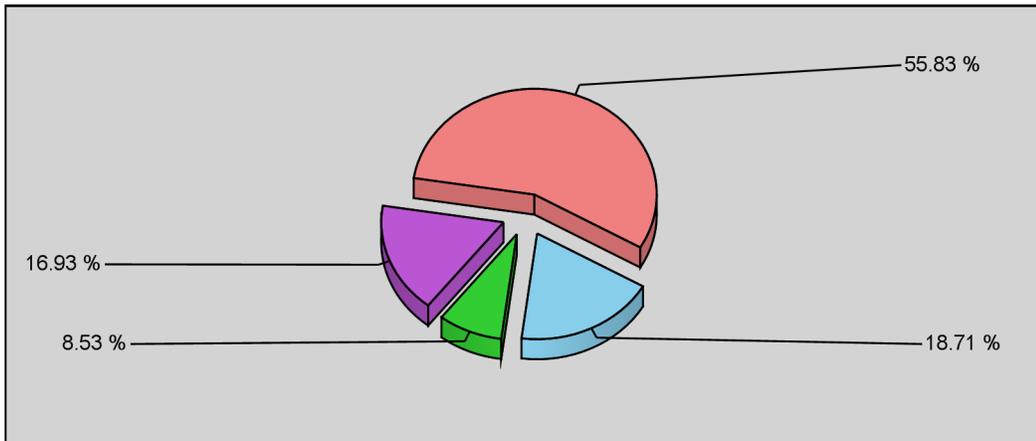
Costing Center Summary

Costing Center: 101-443 Recreation

Revenues



Expenses



Costing Center Summary

Costing Center: 101-445 Central Facility

Previous Costing Center:

Division: Non-Departmental

Department: Central Facility

Stage: Council Review

Budget Year: 2011

Accounting Reference: 101-445

Approved: No

Manager: Jennifer Anderson

Purpose:

Allocate resources for general phone system, facility leasing or rentals, building maintenance and repairs, and facility alarm monitoring.

Profile:

Central facility department tracks general fund expenditures that may not be specific to one department.

Goals:

Maintain Financial Stability

-Continuously improve the cost effectiveness of service delivery (staff time only)

Cultivate Organizational Operations

-Efficient departments

Costing Center Summary

Costing Center: 101-445 Central Facility

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Revenues					
3039	RENTAL FEES	New this year		0	54,203
Total Revenues:				0	54,203
Expenditures					
4023	OPERATING SUPPLIES	New this year		0	5,000
4029	REPAIRS & MAINTENANCE	New this year		0	6,600
4029C	CONTRACT MAINTENANCE	New this year		0	22,900
4035	COMMUNICATIONS	New this year		0	12,500
4047	LIABILITY INSURANCE	New this year		0	2,200
4049	ELECTRICITY/NATURAL GAS	New this year		0	99,500
4069	CONTRACT SERVICES	New this year		0	2,200
4071	RENTAL/LEASING COST	New this year		0	24,700
4081	EQUIPMENT TESTING	New this year		0	4,200
Total Expenditures:				0	179,800

Costing Center Summary

Costing Center: 101-445 Central Facility

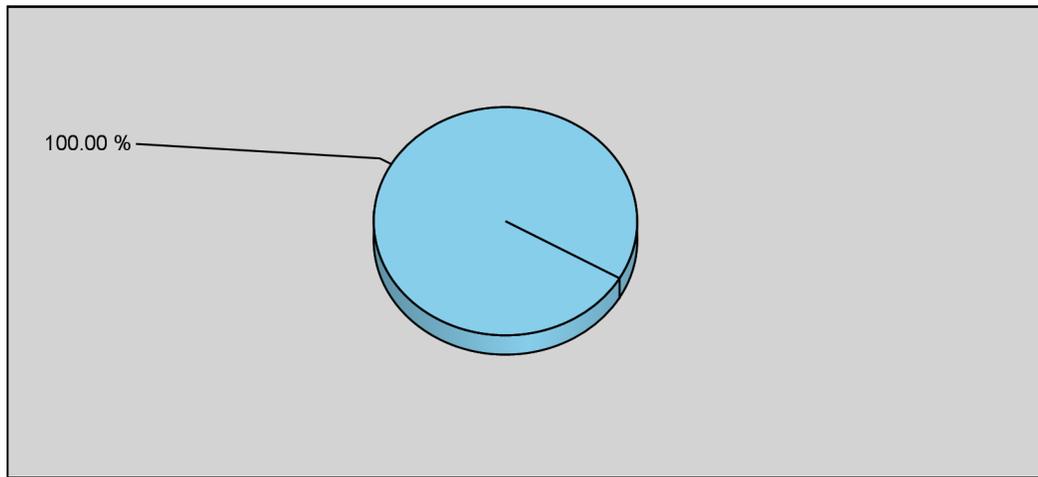
2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Revenues			
Charges for Services			
3039 - RENTAL FEES	City Hall Room Rentals	2,040	
3039 - RENTAL FEES	Facility lease: Former PW building	41,663	
3039 - RENTAL FEES	Facility lease: Former PW CAM Charges	10,500	
			54,203
		Total:	54,203
		Total Revenues:	54,203
Expenditures			
Operating Expenses			
4023 - OPERATING SUPPLIES	City Hall	4,000	
4023 - OPERATING SUPPLIES	Former PW facility	1,000	
			5,000
4029 - REPAIRS & MAINTENANCE	City Hall maintenance		6,600
4035 - COMMUNICATIONS	One Net		12,500
4047 - LIABILITY INSURANCE	Former PW facility		2,200
4049 - ELECTRICITY/NATURAL GA	City Hall Electric/Gas	42,000	
4049 - ELECTRICITY/NATURAL GA	Fire Station Electric/Gas	12,000	
4049 - ELECTRICITY/NATURAL GA	Former PW facility	11,500	
4049 - ELECTRICITY/NATURAL GA	Park Facility Electric	9,000	
4049 - ELECTRICITY/NATURAL GA	Public Services Electric/Gas	25,000	
			99,500
4071 - RENTAL/LEASING COST	Senior Dining	7,200	
4071 - RENTAL/LEASING COST	Senior Housing Subsidy Payment	17,500	
			24,700
4081 - EQUIPMENT TESTING	Elevator Monitoring: Public Svc & Fire	2,000	
4081 - EQUIPMENT TESTING	Fire Alarm Monitoring	1,600	
4081 - EQUIPMENT TESTING	Fire Extinguisher testing	600	
			4,200
		Total:	154,700
Contracted Services			
4029C - CONTRACT MAINTENANC	City Hall Cleaning	17,500	
4029C - CONTRACT MAINTENANC	City Hall HVAC	5,400	
			22,900
4069 - CONTRACT SERVICES	GOAL: Coordinate and schedule safety training	1,200	
4069 - CONTRACT SERVICES	GOAL: Public Svc Facility Safety Railing	1,000	
			2,200
		Total:	25,100
		Total Expenditures:	179,800
		Net Total:	(125,597)

Costing Center Summary

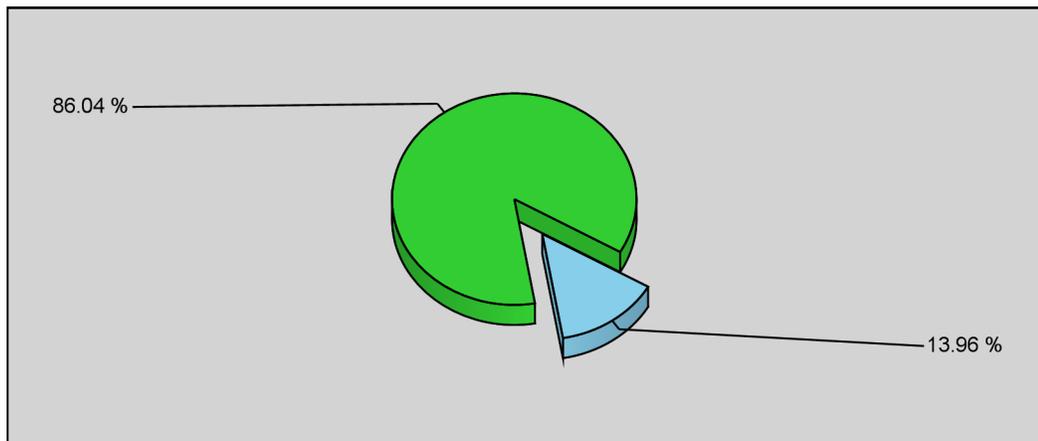
Costing Center: 101-445 Central Facility

Revenues



Charges for Services

Expenses



Contracted Services
Operating Expenses

Costing Center Summary

Costing Center: 101-000 Transfers

Previous Costing Center: 101-000 Transfers &
Contingency

Division: Non-Departmental

Department: Non Departmental

Stage: Council Review

Budget Year: 2011

Accounting Reference: 101-000

Approved: No

Manager: Jennifer Anderson

Purpose:

Transfers-out provide resources for recreation activities in the Safari Island and Ice Arena funds. Transfer-in to the general fund are from the utility enterprise funds for administrative costs such as human resources, technology, payroll, purchasing, and fixed asset management.

Profile:

Interfund Transfers in and out of the general fund provide revenue for and from other funds.

Goals:

Assist in maintaining balanced budgets

Costing Center Summary

Costing Center: 101-000 Transfers

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Revenues					
3073	INTERFUND TRANSFER IN	Decreased	69.96 %	815,500	245,000
Total Revenues:				815,500	245,000
Expenditures					
4097	INTERFUND TRANSFER OUT	Decreased	46.13 %	1,590,000	856,469
Total Expenditures:				1,590,000	856,469

Costing Center Summary

Costing Center: 101-000 Transfers

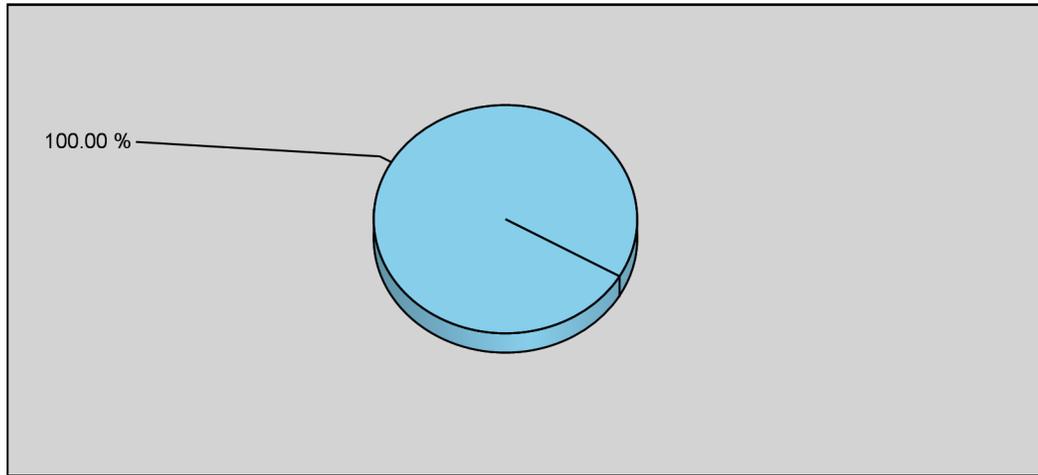
2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Revenues			
Transfers In			
3073 - INTERFUND TRANSFER IN	From Facility Leasing Fund	35,000	
3073 - INTERFUND TRANSFER IN	From PEG Fund	10,000	
3073 - INTERFUND TRANSFER IN	From Sewer Fund	75,000	
3073 - INTERFUND TRANSFER IN	From Stormwater Fund	25,000	
3073 - INTERFUND TRANSFER IN	From Water Fund	100,000	
		<hr/>	245,000
		Total:	245,000
		Total Revenues:	245,000
Expenditures			
Transfers Out			
4097 - INTERFUND TRANSFER O	Ice Arena Debt	463,000	
4097 - INTERFUND TRANSFER O	Ice Arena Operating	68,469	
4097 - INTERFUND TRANSFER O	Safari Island Debt	165,000	
4097 - INTERFUND TRANSFER O	Safari Island Operating	160,000	
		<hr/>	856,469
		Total:	856,469
Operating Expenses			
4099 - CONTINGENCY	For unforeseen expenditures		0
		<hr/>	0
		Total:	0
		Total Expenditures:	856,469
		Net Total:	(611,469)

Costing Center Summary

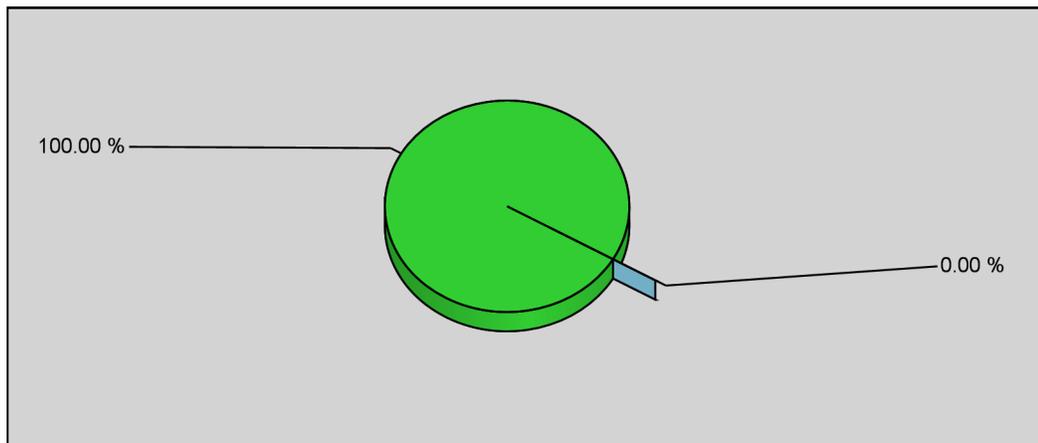
Costing Center: 101-000 Transfers

Revenues



Transfers In

Expenses



Operating Expenses
Transfers Out

Costing Center Summary

Costing Center: 107-000 PEG

Previous Costing Center: 107-000 PEG

Division: Non-Departmental

Department: Non Departmental

Stage: Council Review

Budget Year: 2011

Accounting Reference: 107-000

Approved: No

Manager: Jennifer Anderson

Purpose:

Provide information to the public through the City's Cable Channel and website. Continue partnership with Crown College for cable broadcast. Maintain GovDelivery notification service

Profile:

There are no staff programmed to this special revenue fund budget.

Goals:

Maintain Financial Stability

-Upgrade to VCH v2 and add on-line features

Costing Center Summary

Costing Center: 107-000 PEG

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Revenues					
3030	FRANCHISE FEES	Increased	12.50 %	16,000	18,000
3063	INTEREST FROM INVESTMENT	New this year		0	300
Total Revenues:				16,000	18,300
Expenditures					
4025	FEES & LICENSE	Increased	300.00 %	1,800	7,200
4039	EQUIPMENT	Decreased	35.00 %	2,000	1,300
4069	CONTRACT SERVICES	Decreased	50.00 %	2,000	1,000
4097	INTERFUND TRANSFER OUT	Decreased	51.22 %	20,500	10,000
Total Expenditures:				26,300	19,500

Costing Center Summary

Costing Center: 107-000 PEG

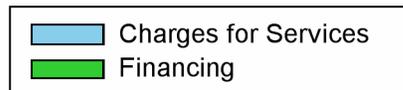
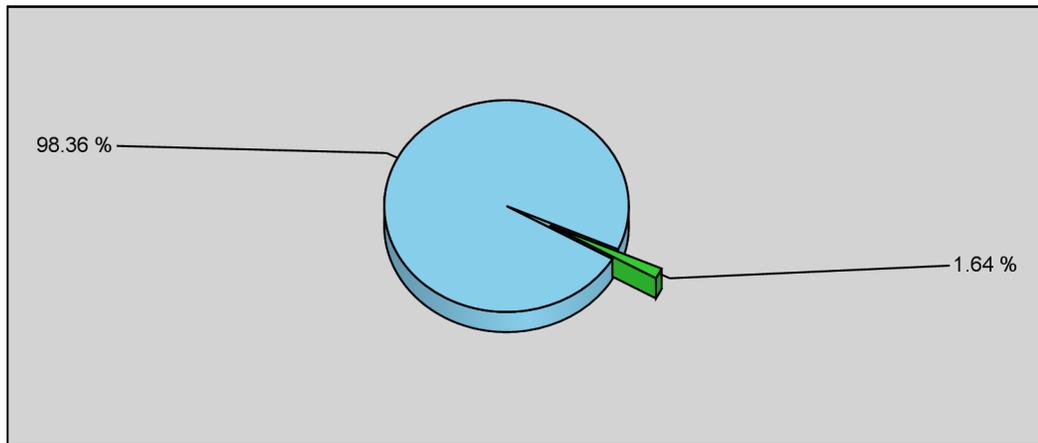
2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Revenues			
Charges for Services			
3030 - FRANCHISE FEES	Mediacom Franchise Fees		18,000
		Total:	18,000
Financing			
3063 - INTEREST FROM INVESTM			300
		Total:	300
		Total Revenues:	18,300
Expenditures			
Operating Expenses			
4025 - FEES & LICENSE	Annual Renewal: Alpha Video	1,200	
4025 - FEES & LICENSE	Annual Renewal: GovDelivery (notification system)	1,700	
4025 - FEES & LICENSE	Annual Renewal: GovOffice (website)	800	
4025 - FEES & LICENSE	GOAL: Vitural City Hall Upgrade	3,500	
			7,200
4039 - EQUIPMENT	Misc. Small Equipment		1,300
		Total:	8,500
Contracted Services			
4069 - CONTRACT SERVICES	Apollo/Alpha Video		1,000
		Total:	1,000
Transfers Out			
4097 - INTERFUND TRANSFER O	Transfer to General Fund-Website/Cable Broadcast S		10,000
		Total:	10,000
		Total Expenditures:	19,500
		Net Total:	(1,200)

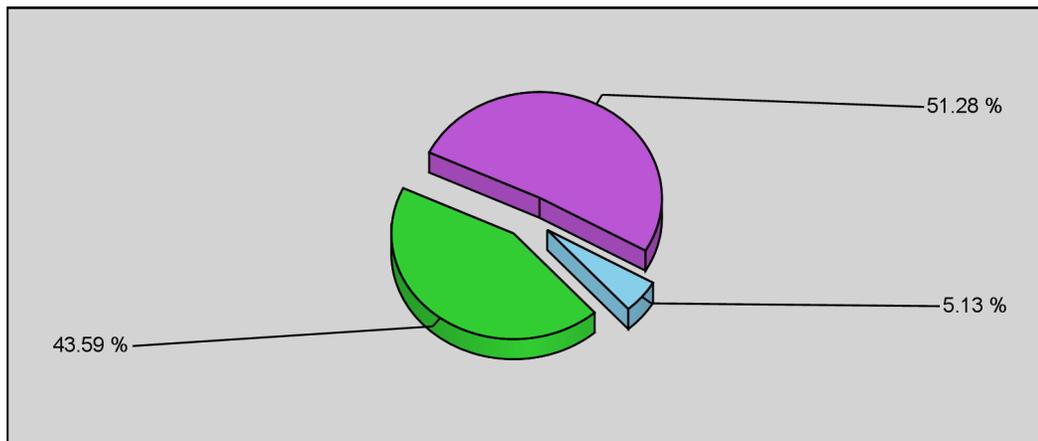
Costing Center Summary

Costing Center: 107-000 PEG

Revenues



Expenses



Costing Center Summary

Costing Center: 701-710 Lodging Tax

Previous Costing Center: 701-710 Lodging Tax

Division: Non-Departmental

Department: Special Tax

Stage: Council Review

Budget Year: 2011

Accounting Reference: 701-710

Approved: No

Manager: Jennifer Anderson

Purpose:

Lodging tax is imposed on lodging facilities located in the City. Funds can only be used for tourism related purposes. City ordinance allows for 95% of the annual lodging tax collections to be requested by organizations who will utilize the funds for a tourism related activity. The City may also use the funds for tourism related activities

Profile:

A special revenue fund collecting a special tax. This fund is used to specifically track the revenues and expenditures of a good or service and to diligently reduce the risk of not covering the cost of the service, all deficits must be covered by the general fund.

Goals:

Promote tourism related activities for the City of Waconia

Costing Center Summary

Costing Center: 701-710 Lodging Tax

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Revenues					
3006	LODGING TAX	Unchanged	0.00 %	22,000	22,000
Total Revenues:				22,000	22,000
Expenditures					
4023	OPERATING SUPPLIES	Unchanged	0.00 %	650	650
4045	PRINTING & PUBLISHING	Unchanged	0.00 %	3,000	3,000
4046	MARKETING & ADVERTISING	Unchanged	0.00 %	15,000	15,000
4069	CONTRACT SERVICES	Unchanged	0.00 %	1,500	1,500
Total Expenditures:				20,150	20,150

Costing Center Summary

Costing Center: 701-710 Lodging Tax

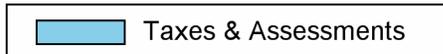
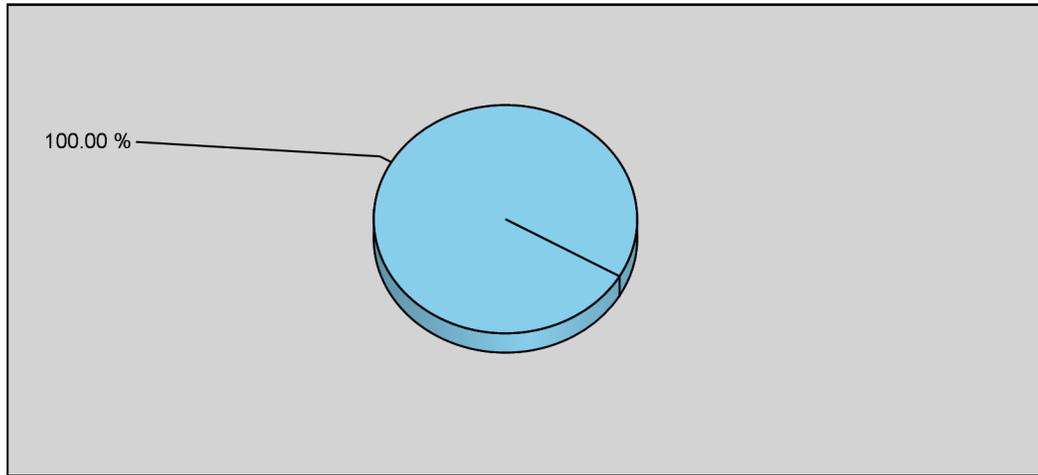
2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Revenues			
Taxes & Assessments			
3006 - LODGING TAX	Lodging tax from AmericInn & America's Best Value		22,000
		Total:	22,000
		Total Revenues:	22,000
Expenditures			
Operating Expenses			
4023 - OPERATING SUPPLIES			650
4045 - PRINTING & PUBLISHING			3,000
4046 - MARKETING & ADVERTISIN			15,000
		Total:	18,650
Contracted Services			
4069 - CONTRACT SERVICES			1,500
		Total:	1,500
		Total Expenditures:	20,150
		Net Total:	1,850

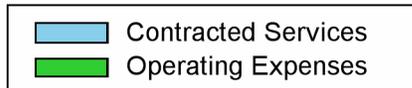
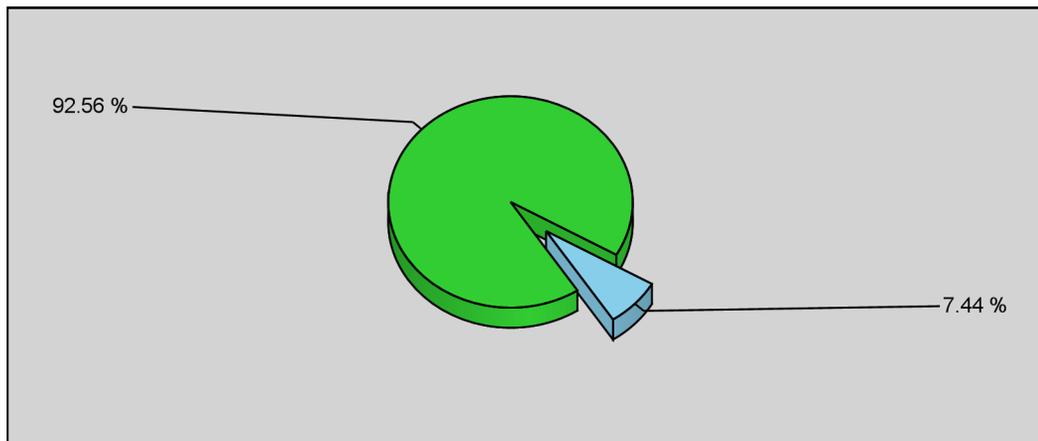
Costing Center Summary

Costing Center: 701-710 Lodging Tax

Revenues



Expenses



Costing Center Summary

Costing Center: 227-000 Economic Dev Resource

Previous Costing Center: 227-000 Economic Dev
Resource

Division: Non-Departmental

Department: Non Departmental

Stage: Council Review

Budget Year: 2011

Accounting Reference: 227-000

Approved: No

Manager: Jennifer Anderson

Purpose:

No economic development or redevelopment project has been adopted by the city council

Profile:

A special revenue fund

Goals:

1. Identify future of the special revenue fund based on the GASB 54 (fund designations) statement OR
2. Use resources to develop an economic development program

Costing Center Summary

Costing Center: 227-000 Economic Dev Resource

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Revenues					
3063	INTEREST FROM INVESTMENT	Decreased	60.00 %	20,000	8,000
Total Revenues:				20,000	8,000
Expenditures					
4069	CONTRACT SERVICES	Not used this year		10,000	0
Total Expenditures:				10,000	0

Costing Center Summary

Costing Center: 227-000 Economic Dev Resource

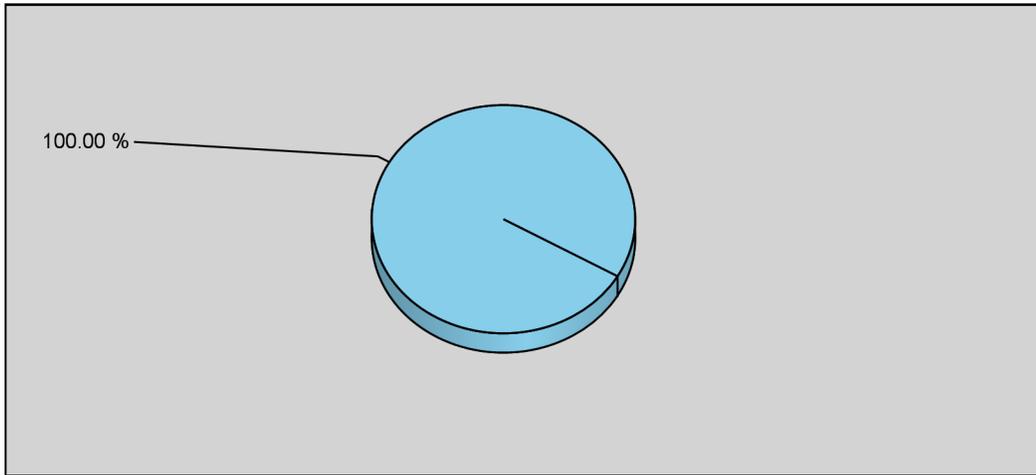
2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Revenues			
Financing			
3063 - INTEREST FROM INVESTM			8,000
		Total:	8,000
		Total Revenues:	8,000
Expenditures			
Contracted Services			
4069 - CONTRACT SERVICES			0
		Total:	0
		Total Expenditures:	0
		Net Total:	8,000

Costing Center Summary

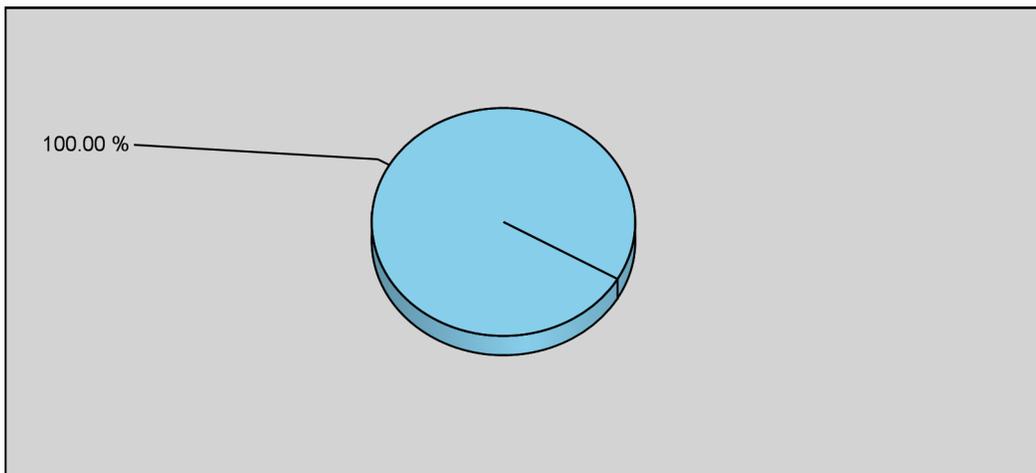
Costing Center: 227-000 Economic Dev Resource

Revenues



Financing

Expenses



Contracted Services

Costing Center Summary

Costing Center: 202-415 Revolving Loan - Economic Development

Previous Costing Center: 202-415 Revolving Loan
- Economic Development

Division: Community Development

Department: Economic Development

Stage: Council Review

Budget Year: 2011

Accounting Reference: 202-415

Approved: No

Manager: Jennifer Anderson

Purpose:

The revolving loan fund program was developed in 1994 to assist Downtown Business owners with low interest rate loans for business development, expansion, and retention purposes

Profile:

A special revenue fund

Goals:

Promote Economic Development
-Provide useful business development resources

Costing Center Summary

Costing Center: 202-415 Revolving Loan - Economic Development

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Revenues					
3061	FINES	Unchanged	0.00 %	500	500
3063	INTEREST FROM INVESTMENT	Unchanged	0.00 %	10,000	10,000
3065	INTEREST FROM RECEIVABLE	Unchanged	0.00 %	24,000	24,000
Total Revenues:				34,500	34,500
Expenditures					
4023	OPERATING SUPPLIES	Unchanged	0.00 %	100	100
4059	LEGAL SERVICES	Unchanged	0.00 %	2,500	2,500
4069	CONTRACT SERVICES	Unchanged	0.00 %	500	500
Total Expenditures:				3,100	3,100

Costing Center Summary

Costing Center: 202-415 Revolving Loan - Economic Development

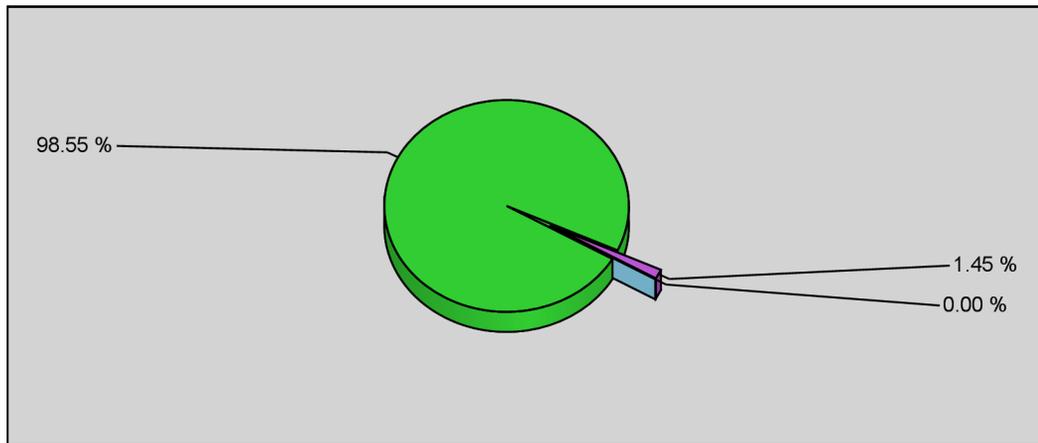
2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Revenues			
Charges for Services			
3027 - ADMINISTRATIVE FEES			0
		Total:	0
Fines and Forfeitures			
3061 - FINES			500
		Total:	500
Financing			
3063 - INTEREST FROM INVESTM			10,000
3065 - INTEREST FROM RECEIVA			24,000
		Total:	34,000
		Total Revenues:	34,500
Expenditures			
Operating Expenses			
4023 - OPERATING SUPPLIES			100
		Total:	100
Contracted Services			
4059 - LEGAL SERVICES			2,500
4069 - CONTRACT SERVICES			500
		Total:	3,000
		Total Expenditures:	3,100
		Net Total:	31,400

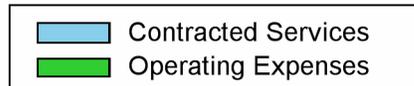
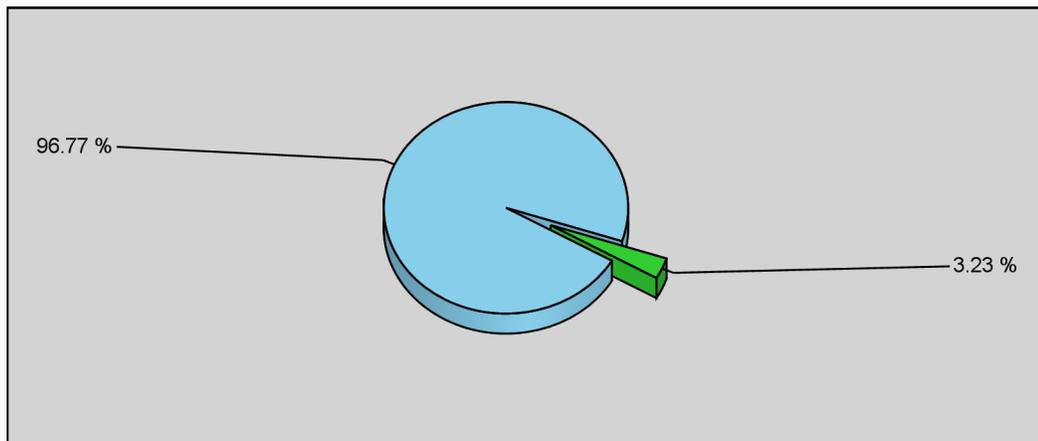
Costing Center Summary

Costing Center: 202-415 Revolving Loan - Economic Development

Revenues



Expenses



Costing Center Summary

Costing Center: 204-415 Revolving Loan-Building Code

Previous Costing Center: 204-415 Revolving Loan-Building Code

Division: Community Development

Department: Economic Development

Stage: Council Review

Budget Year: 2011

Accounting Reference: 204-000

Approved: No

Manager: Jennifer Anderson

Purpose:

To provide loans for downtown Waconia businesses for building code compliance type improvements

Profile:

Special Revenue Fund

Goals:

Promote Economic Development
-Provide useful business development resources

Costing Center Summary

Costing Center: 204-415 Revolving Loan-Building Code

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Revenues					
3063	INTEREST FROM INVESTMENT	Unchanged	0.00 %	8,000	8,000
Total Revenues:				8,000	8,000

Costing Center Summary

Costing Center: 204-415 Revolving Loan-Building Code

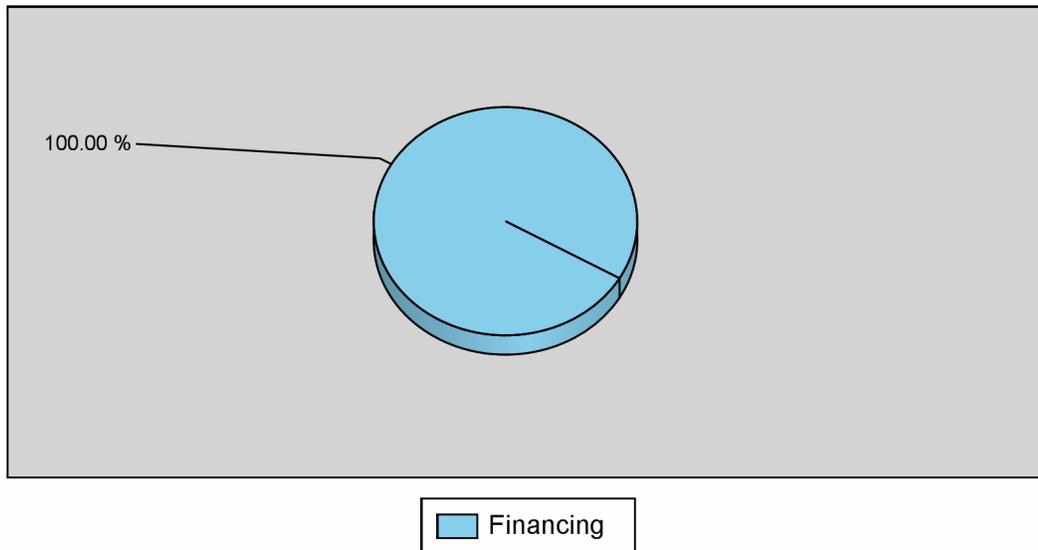
2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Revenues			
Financing			
3063 - INTEREST FROM INVESTM			8,000
		Total:	8,000
		Total Revenues:	8,000
		Net Total:	8,000

Costing Center Summary

Costing Center: 204-415 Revolving Loan-Building Code

Revenues



Costing Center Summary

Costing Center: 210-441 Park Dedication

Previous Costing Center: 210-441 Park Dedication

Division: Culture and Recreation

Department: Recreation

Stage: Council Review

Budget Year: 2011

Accounting Reference: 210-441

Approved: No

Manager: Craig Sinclair

Purpose:

A fund intended to secure money from developers who are unable to provide land for park or recreational purposes within their proposed developments. This money is then used to develop park and recreational facilities in other areas within the community.

Profile:

The City undertook a detailed review of its expected needs and the costs for parkland, open space and trails, both in its most recent Comprehensive Plan and in the Hoisington Koegler Group, Inc., Park Dedication Fees Study of August, 1999. The result of this work is the current requirement of developers for payment in lieu of land. See Zoning Ordinance Section 1000.06 Subdivision 7 D

Goals:

No new park projects are identified for 2011

Costing Center Summary

Costing Center: 210-441 Park Dedication

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Revenues					
3063	INTEREST FROM INVESTMENT	Unchanged	0.00 %	4,000	4,000
Total Revenues:				4,000	4,000
Expenditures					
4023	OPERATING SUPPLIES	Not used this year		500	0
4107C	COST OF CONSTRUCTION	Not used this year		67,000	0
Total Expenditures:				67,500	0

Costing Center Summary

Costing Center: 210-441 Park Dedication

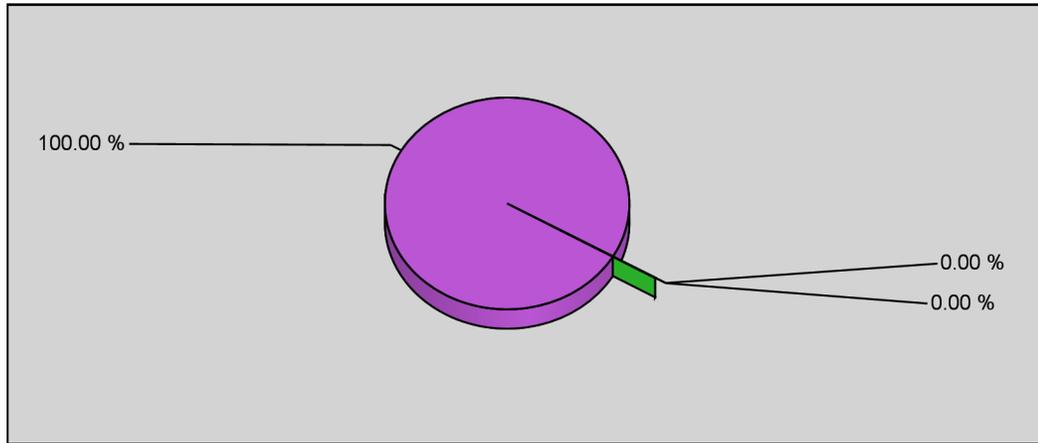
2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Revenues			
Donations			
3035 - DONATIONS			0
		Total:	0
Charges for Services			
3038 - PARK DEDICATION			0
		Total:	0
Financing			
3063 - INTEREST FROM INVESTM			4,000
		Total:	4,000
		Total Revenues:	4,000
Expenditures			
Operating Expenses			
4023 - OPERATING SUPPLIES			0
		Total:	0
		Total Expenditures:	0
		Net Total:	4,000

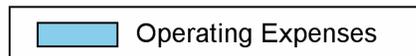
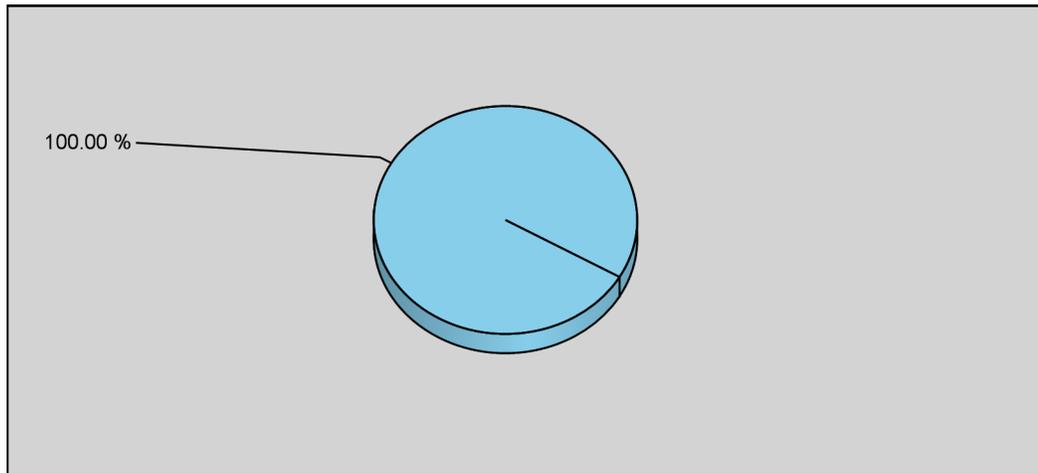
Costing Center Summary

Costing Center: 210-441 Park Dedication

Revenues



Expenses



Costing Center Summary

Costing Center: 410-000 TIF 1 Workforce Housing

Previous Costing Center: 410-000 TIF 1 Workforce Housing

Division: Non-Departmental

Department: Non Departmental

Stage: Council Review

Budget Year: 2011

Accounting Reference: 410-000

Approved: No

Manager: Jennifer Anderson

Purpose:

A TIF District was created in 2008 for the purpose of promoting affordable housing opportunities within the community

Profile:

Tax Increment Financing District #1 Workforce Housing

Goals:

1. Collect increment generated by the parcels in the TIF district
2. Pass-through increment according to the development agreement to support the needs of the workforce housing complex

Costing Center Summary

Costing Center: 410-000 TIF 1 Workforce Housing

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Revenues					
3004	TAX INCREMENT	Increased	13.33 %	30,000	34,000
Total Revenues:				30,000	34,000
Expenditures					
4045	PRINTING & PUBLISHING	Unchanged	0.00 %	450	450
4069	CONTRACT SERVICES	Increased	33.33 %	21,000	28,000
Total Expenditures:				21,450	28,450

Costing Center Summary

Costing Center: 410-000 TIF 1 Workforce Housing

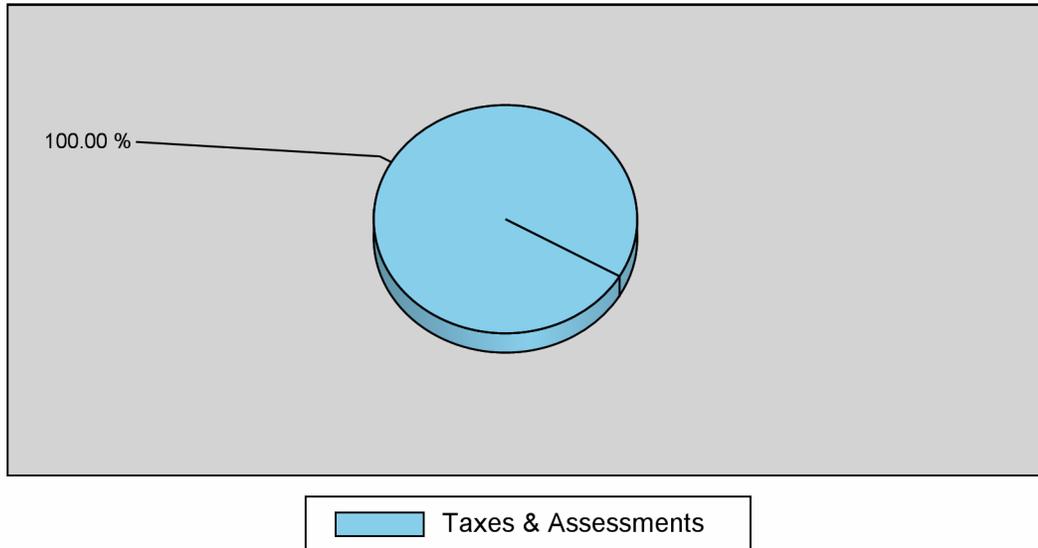
2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Revenues			
Taxes & Assessments			
3004 - TAX INCREMENT			34,000
		Total:	34,000
		Total Revenues:	34,000
Expenditures			
Operating Expenses			
4045 - PRINTING & PUBLISHING	Annual TIF reporting		450
		Total:	450
Contracted Services			
4069 - CONTRACT SERVICES	TIF Note per schedule-begins Sept 2010		28,000
		Total:	28,000
		Total Expenditures:	28,450
		Net Total:	5,550

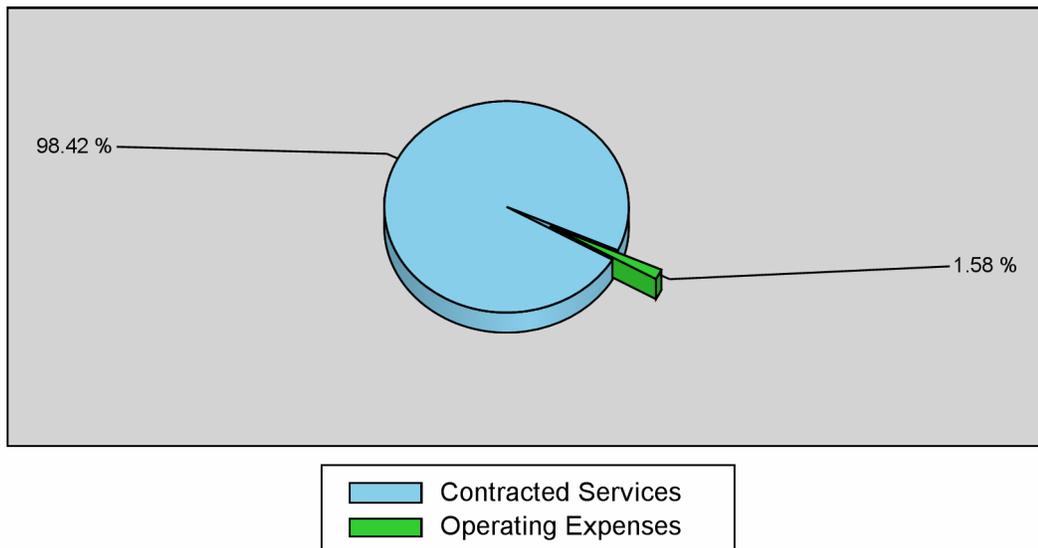
Costing Center Summary

Costing Center: 410-000 TIF 1 Workforce Housing

Revenues



Expenses



Costing Center Summary

Costing Center: 105-000 Capital Equipment

Previous Costing Center: 105-000 Capital
Equipment

Division: Non-Departmental

Department: Non Departmental

Stage: Council Review

Budget Year: 2011

Accounting Reference: 105-000

Approved: No

Manager: Jennifer Anderson

Purpose:

This fund was established to provide for large capital equipment and vehicle purchases. Sources and uses are identified in the Capital Improvement Plan on an annual basis

Profile:

A special revenue fund for capital equipment and vehicle purchases

Goals:

Maintain Safe Community

-Implement Anti-icing into winter maintenance applications

-Develop and implement plan for fire equipment purchases

Costing Center Summary

Costing Center: 105-000 Capital Equipment

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Revenues					
3005	SPECIAL DEBT TAX	New this year		0	50,000
3063	INTEREST FROM INVESTMENT	Decreased	50.00 %	12,000	6,000
3070	GRANT PROCEEDS	New this year		0	5,000
Total Revenues:				12,000	61,000
Expenditures					
4039C	CAPITAL EQUIPMENT	New this year		0	107,000
4045	PRINTING & PUBLISHING	New this year		0	500
4069	CONTRACT SERVICES	Unchanged	0.00 %	2,000	2,000
Total Expenditures:				2,000	109,500

Costing Center Summary

Costing Center: 105-000 Capital Equipment

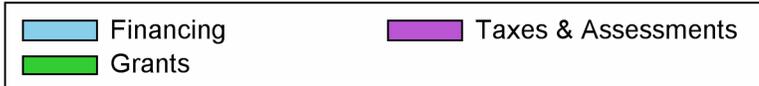
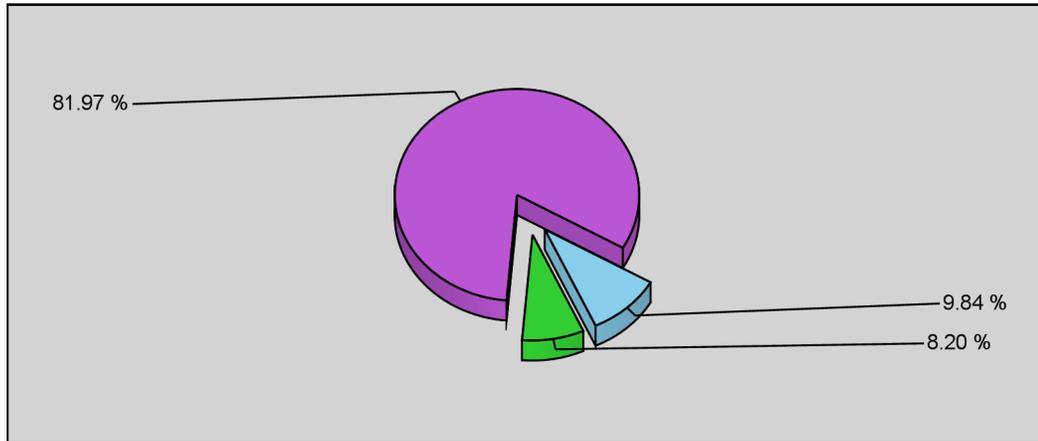
2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Revenues			
Taxes & Assessments			
3005 - SPECIAL DEBT TAX	Future Capital Equipment Levy		50,000
		Total:	50,000
Financing			
3063 - INTEREST FROM INVESTM			6,000
		Total:	6,000
Grants			
3070 - GRANT PROCEEDS	Grant for Anti-Icing Equipment		5,000
		Total:	5,000
		Total Revenues:	61,000
Expenditures			
Capital Outlay			
4039C - CAPITAL EQUIPMENT	GOAL: Anti-Icing Equipment	40,000	
4039C - CAPITAL EQUIPMENT	Unit #17 Replacement	67,000	
			107,000
		Total:	107,000
Operating Expenses			
4045 - PRINTING & PUBLISHING	Project notifications		500
		Total:	500
Contracted Services			
4069 - CONTRACT SERVICES	Conduct Fleet & Equipment analysis		2,000
		Total:	2,000
		Total Expenditures:	109,500
		Net Total:	(48,500)

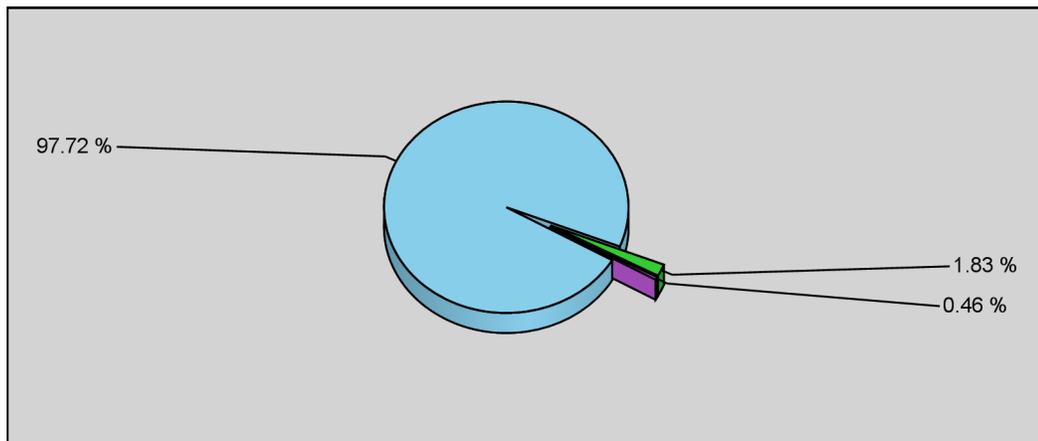
Costing Center Summary

Costing Center: 105-000 Capital Equipment

Revenues



Expenses



Costing Center Summary

Costing Center: 103-000 PIR

Previous Costing Center: 103-000 PIR

Division: Non-Departmental

Department: Non Departmental

Stage: Council Review

Budget Year: 2011

Accounting Reference: 103-000

Approved: No

Manager: Jennifer Anderson

Purpose:

This fund was established under MN State Statutes to provide for the tracking and reporting of capital improvement projects for infrastructure and facility. Debt obligations are paid from special assessment and special debt levy tax sources within the PIR Debt Fund

Profile:

Capital Project Fund

Goals:

Promote Economic Development

-Integrate Comp Plan with Infrastructure Improvement projects within the Capital Improvement Plan

Costing Center Summary

Costing Center: 103-000 PIR

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Revenues					
3018	AID	Increased	48.33 %	300,000	445,000
3036	DEVELOPERS COST APPORTI	Increased	72.91 %	610,155	1,055,000
3063	INTEREST FROM INVESTMENT	Unchanged	0.00 %	80,000	80,000
Total Revenues:				990,155	1,580,000
Expenditures					
4023	OPERATING SUPPLIES	Unchanged	0.00 %	500	500
4031	ANNEXATION FEES	Unchanged	0.00 %	1,200	1,200
4045	PRINTING & PUBLISHING	Unchanged	0.00 %	1,000	1,000
4057	ENGINEERING SERVICES	Decreased	68.80 %	320,482	100,000
4059	LEGAL SERVICES	Increased	3,700.00 %	10,000	380,000
4097	INTERFUND TRANSFER OUT	Decreased	13.33 %	750,000	650,000
4103	BUILDING ACQUISITION	Unchanged	0.00 %	50,000	50,000
4107C	COST OF CONSTRUCTION	Increased	24.30 %	876,926	1,090,000
Total Expenditures:				2,010,108	2,272,700

Costing Center Summary

Costing Center: 103-000 PIR

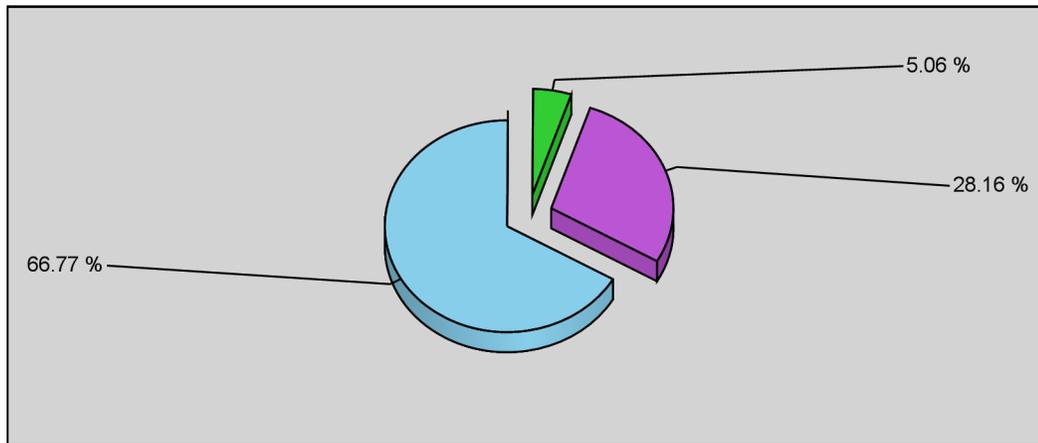
2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Revenues			
Intergovernmental			
3018 - AID	MSA Funds-284/Hwy 5 Signal Ph 4		445,000
		Total:	445,000
Charges for Services			
3036 - DEVELOPERS COST APPO	Carver Co Funds-284/Hwy 5 Signal Ph 4	180,000	
3036 - DEVELOPERS COST APPO	MnDOT Funds-284/Hwy 5 Signal Ph 4	875,000	
			1,055,000
		Total:	1,055,000
Financing			
3063 - INTEREST FROM INVESTM			80,000
		Total:	80,000
		Total Revenues:	1,580,000
Expenditures			
Operating Expenses			
4023 - OPERATING SUPPLIES			500
4031 - ANNEXATION FEES	Easements		1,200
4045 - PRINTING & PUBLISHING	Project notifications		1,000
		Total:	2,700
Contracted Services			
4057 - ENGINEERING SERVICES	284/Hwy 5 Signal Ph 4		100,000
4059 - LEGAL SERVICES	284/Hwy 5 Signal Ph 4		380,000
		Total:	480,000
Transfers Out			
4097 - INTERFUND TRANSFER O	Transfer to PIR Debt Fund		650,000
		Total:	650,000
Development			
4103 - BUILDING ACQUISITION	284/Hwy 5 Signal Ph 4		50,000
		Total:	50,000
Capital Outlay			
4107C - COST OF CONSTRUCTIO	284/Hwy 5 Signal Ph 4	1,020,000	
4107C - COST OF CONSTRUCTIO	City Square Park	70,000	
			1,090,000
		Total:	1,090,000
		Total Expenditures:	2,272,700
		Net Total:	(692,700)

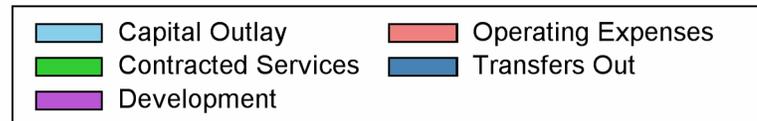
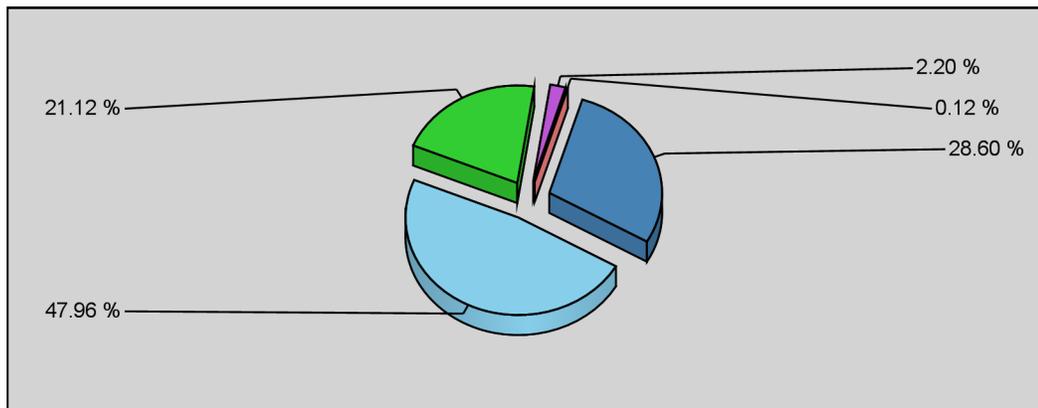
Costing Center Summary

Costing Center: 103-000 PIR

Revenues



Expenses



Costing Center Summary

Costing Center: 303-000 PIR Debt

Previous Costing Center: 303-000 PIR Debt

Division: Non-Departmental

Department: Non Departmental

Stage: Council Review

Budget Year: 2011

Accounting Reference: 303-000

Approved: No

Manager: Jennifer Anderson

Purpose:

The debt fund is established to collect special assessment and special debt tax levy revenues that will pay for debt principal and interest obligations.

Profile:

A permanent improvement revolving fund (PIR) for tracking debt obligations issued for capital infrastructure and facility projects

Goals:

1. Collect assessments and special debt tax levies
2. Pay debt principal and interest payments

Costing Center Summary

Costing Center: 303-000 PIR Debt

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Revenues					
3005	SPECIAL DEBT TAX	Increased	23.17 %	1,476,000	1,818,000
3036	DEVELOPERS COST APPORTI	Not used this year		6,715	0
3063	INTEREST FROM INVESTMENT	Decreased	46.67 %	15,000	8,000
3064	SPECIAL ASSESSMENT REVEN	Increased	45.86 %	180,100	262,700
3065	INTEREST FROM RECEIVABLE	Increased	57.36 %	99,770	157,000
3073	INTERFUND TRANSFER IN	Decreased	28.57 %	910,000	650,000
Total Revenues:				2,687,585	2,895,700
Expenditures					
4089	BOND INTEREST	Increased	0.06 %	856,048	856,565
4090	BOND PRINCIPAL	Increased	13.71 %	1,750,000	1,990,000
4091	FISCAL AGENT FEES	Increased	87.50 %	2,400	4,500
Total Expenditures:				2,608,448	2,851,065

Costing Center Summary

Costing Center: 303-000 PIR Debt

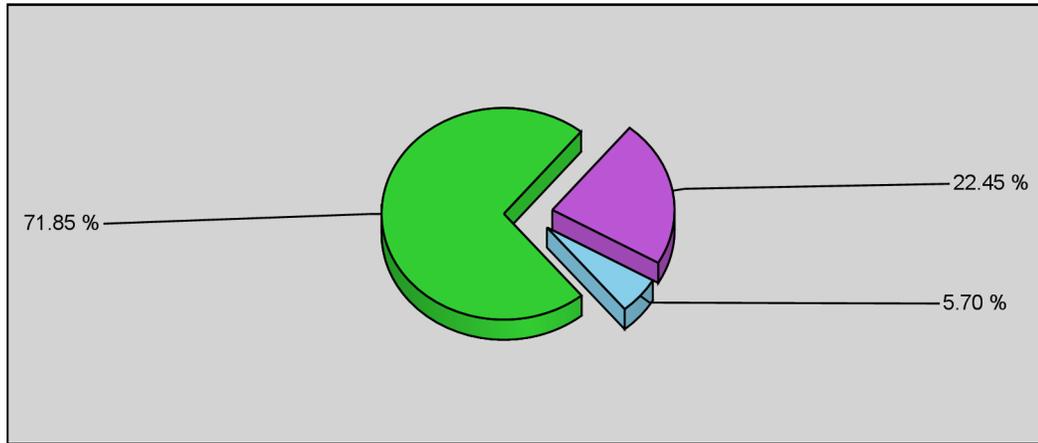
2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Revenues			
Taxes & Assessments			
3005 - SPECIAL DEBT TAX	10% Uncollectable Factor	(177,000)	
3005 - SPECIAL DEBT TAX	2006B GO Improvement (Birch)	80,000	
3005 - SPECIAL DEBT TAX	2007A GO Improvement (SE Area,Lake St, Wildcat,Co	1,285,000	
3005 - SPECIAL DEBT TAX	2007C Lease Revenue (PS Facility)	390,000	
3005 - SPECIAL DEBT TAX	2010A GO Refunding (City Hall)	240,000	
			1,818,000
3064 - SPECIAL ASSESSMENT RE	Birch Street Assessments	29,700	
3064 - SPECIAL ASSESSMENT RE	Lake Street Assessments	28,000	
3064 - SPECIAL ASSESSMENT RE	Plowshares Parcel C Assessments	85,000	
3064 - SPECIAL ASSESSMENT RE	Potential Plowshares Unpaid Assessments	(320,000)	
3064 - SPECIAL ASSESSMENT RE	SE Area Assessments	415,000	
3064 - SPECIAL ASSESSMENT RE	Wild Cat/Community Dr Assessments	25,000	
			262,700
		Total:	2,080,700
Financing			
3063 - INTEREST FROM INVESTM			8,000
3065 - INTEREST FROM RECEIVA	Birch Street Assessments	12,000	
3065 - INTEREST FROM RECEIVA	Lake Street Assessments	13,500	
3065 - INTEREST FROM RECEIVA	Plowshares Parcel C Assessments	50,000	
3065 - INTEREST FROM RECEIVA	Potential Plowshares Unpaid Assessments	(130,000)	
3065 - INTEREST FROM RECEIVA	SE Area Assessments	200,000	
3065 - INTEREST FROM RECEIVA	Wild Cat/Community Dr Assessments	11,500	
			157,000
		Total:	165,000
Transfers In			
3073 - INTERFUND TRANSFER IN	Transfer from PIR Capital Fund		650,000
		Total:	650,000
		Total Revenues:	2,895,700
Expenditures			
Debt			
4089 - BOND INTEREST	2006B GO Improvement (Birch)	28,921	
4089 - BOND INTEREST	2007A GO Improvement (SE Area, Lake,WC/Comm)	535,200	
4089 - BOND INTEREST	2007C Lease Revenue (PS Facility)	220,844	
4089 - BOND INTEREST	2010A GO Refunding (City Hall)	71,600	
			856,565
4090 - BOND PRINCIPAL	2006B GO Improvment (Birch)	95,000	
4090 - BOND PRINCIPAL	2007A GO Improvement (SE Area,Lake,WC/Comm)	1,520,000	
4090 - BOND PRINCIPAL	2007C Lease Revenue (PS Facility)	210,000	
4090 - BOND PRINCIPAL	2010 GO Refunding (City Hall)	165,000	
			1,990,000
4091 - FISCAL AGENT FEES	Annual Paying Agent		4,500
		Total:	2,851,065
		Total Expenditures:	2,851,065
		Net Total:	44,635

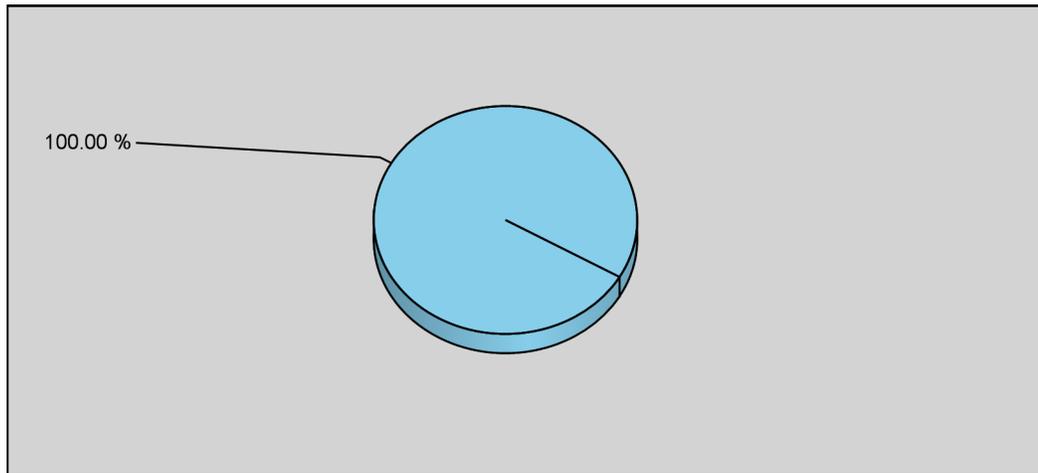
Costing Center Summary

Costing Center: 303-000 PIR Debt

Revenues



Expenses



Costing Center Summary

Costing Center: 344-000 Community Center Debt

Previous Costing Center: 344-000 Community
Center Debt

Division: Non-Departmental

Department: Non Departmental

Stage: Council Review

Budget Year: 2011

Accounting Reference: 344-000

Approved: No

Manager: Jennifer Anderson

Purpose:

Bonds were issued for the construction of the Safari Island Community Center

Profile:

Debt service fund for the payment of bonds

Goals:

Pay principal and interest payments on time as scheduled for 2009

Costing Center Summary

Costing Center: 344-000 Community Center Debt

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Revenues					
3063	INTEREST FROM INVESTMENT	Not used this year		500	0
3073	INTERFUND TRANSFER IN	Decreased	2.94 %	170,000	165,000
Total Revenues:				170,500	165,000
Expenditures					
4089	BOND INTEREST	Decreased	6.18 %	71,949	67,502
4090	BOND PRINCIPAL	Increased	4.59 %	96,804	101,251
4091	FISCAL AGENT FEES	Increased	150.00 %	200	500
Total Expenditures:				168,953	169,253

Costing Center Summary

Costing Center: 344-000 Community Center Debt

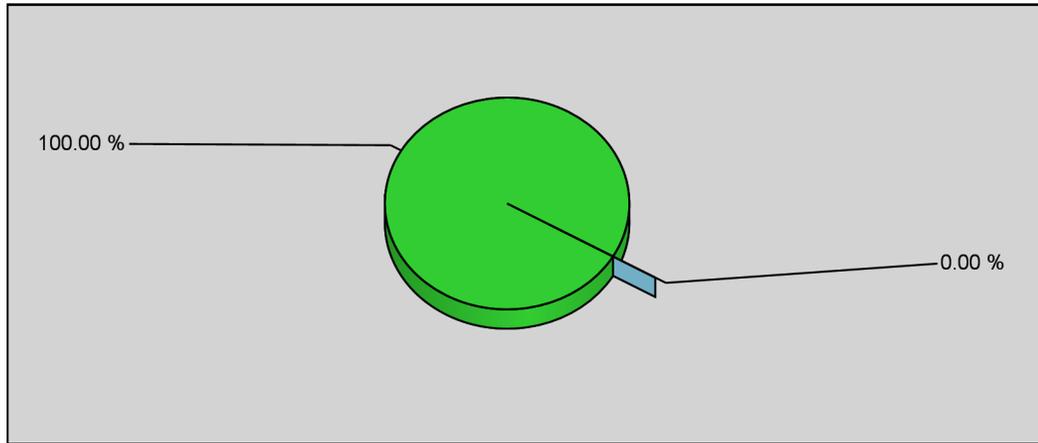
2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Revenues			
Financing			
3063 - INTEREST FROM INVESTM			0
		Total:	0
Transfers In			
3073 - INTERFUND TRANSFER IN	From General Fund		165,000
		Total:	165,000
		Total Revenues:	165,000
Expenditures			
Debt			
4089 - BOND INTEREST			67,502
4090 - BOND PRINCIPAL			101,251
4091 - FISCAL AGENT FEES			500
		Total:	169,253
		Total Expenditures:	169,253
		Net Total:	(4,253)

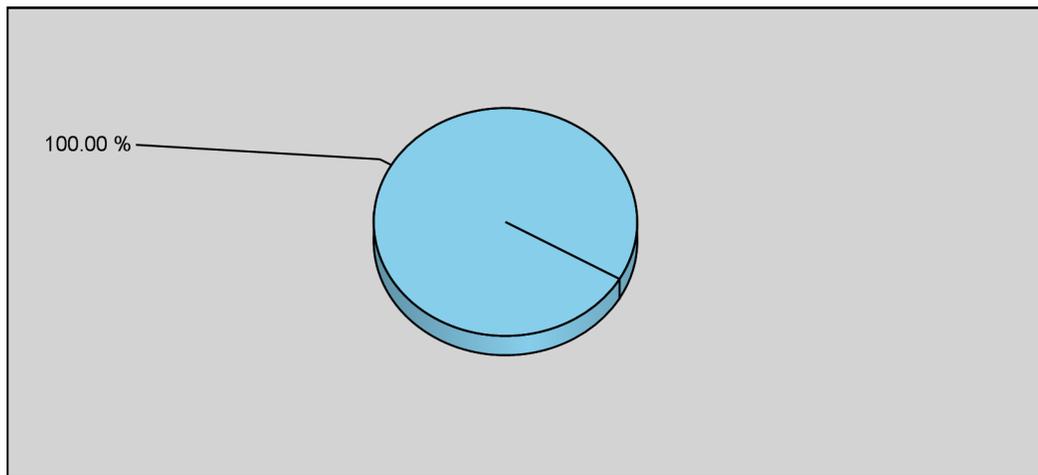
Costing Center Summary

Costing Center: 344-000 Community Center Debt

Revenues



Expenses



Costing Center Summary

Costing Center: 346-000 2002A Improvement Debt

Previous Costing Center: 346-000 2002A
Improvement Debt

Division: Non-Departmental

Department: Non Departmental

Stage: Council Review

Budget Year: 2011

Accounting Reference: 346-000

Approved: No

Manager: Jennifer Anderson

Purpose:

Bonds were issued for the Hwy 5 & Oak reconstruction project in 2002

Profile:

Debt service fund

Goals:

Continue paying principal & interest payments per bond schedule

Costing Center Summary

Costing Center: 346-000 2002A Improvement Debt

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Revenues					
3003	DELINQUENT TAX	Increased	50.00 %	500	750
3005	SPECIAL DEBT TAX	Decreased	32.99 %	97,000	65,000
3063	INTEREST FROM INVESTMENT	Unchanged	0.00 %	1,000	1,000
Total Revenues:				98,500	66,750
Expenditures					
4089	BOND INTEREST	Decreased	32.23 %	18,150	12,300
4090	BOND PRINCIPAL	Unchanged	0.00 %	150,000	150,000
4091	FISCAL AGENT FEES	Unchanged	0.00 %	500	500
Total Expenditures:				168,650	162,800

Costing Center Summary

Costing Center: 346-000 2002A Improvement Debt

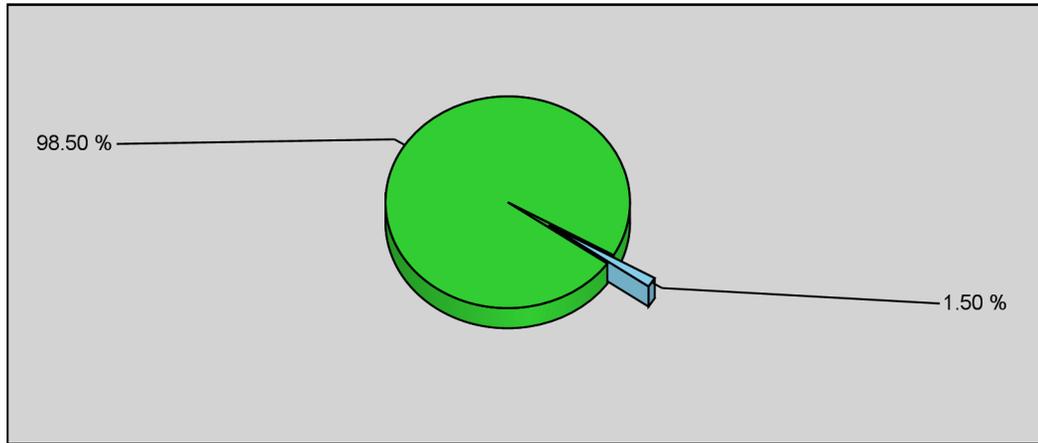
2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Revenues			
Taxes & Assessments			
3003 - DELINQUENT TAX			750
3005 - SPECIAL DEBT TAX	Taxes levied		65,000
		Total:	65,750
Financing			
3063 - INTEREST FROM INVESTM			1,000
		Total:	1,000
		Total Revenues:	66,750
Expenditures			
Debt			
4089 - BOND INTEREST			12,300
4090 - BOND PRINCIPAL			150,000
4091 - FISCAL AGENT FEES			500
		Total:	162,800
		Total Expenditures:	162,800
		Net Total:	(96,050)

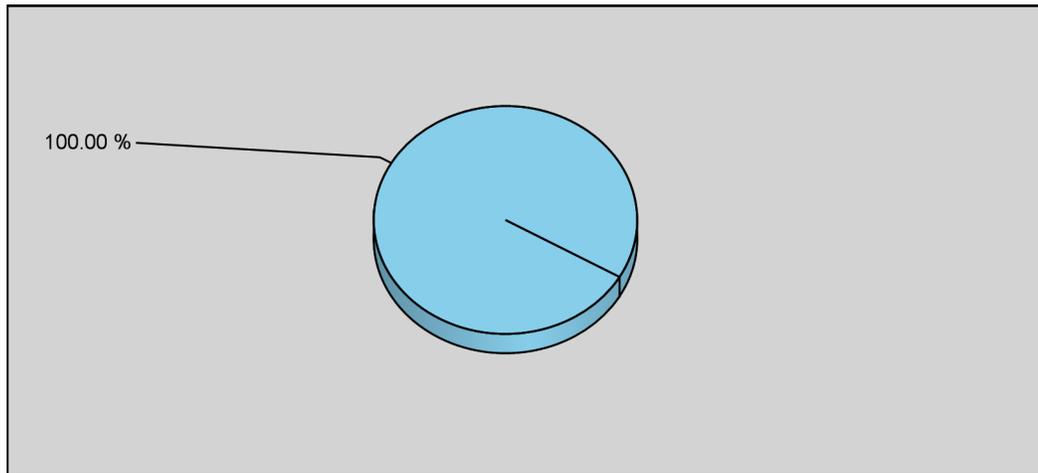
Costing Center Summary

Costing Center: 346-000 2002A Improvement Debt

Revenues



Expenses



Costing Center Summary

Costing Center: 231-443 Safari Island

Previous Costing Center: 231-443 Safari Island
Division: Culture and Recreation
Department: Recreation
Stage: Council Review

Budget Year: 2011
Accounting Reference: 231-443
Approved: No
Manager: Craig Sinclair

Purpose:

A Recreation Facility offering pool, waterslide, spa pool, gyms, fitness equipment, walking/running track, childrens indoor play structure, meeting rooms, fitness classes and recreational programming.

Profile:

This budget provides for the following staff: Aquatics Programmer (1 FTE) Maintenance (1 FTE) Maintenance Supervisor (.50 FTE) Park and Recreation Director, (.31 FTE) Office Assistant (.33 FTE) OSM (3 FTE) Guest Svc Coordinator (3 FTE) Part-time staff (9.25 FTE)

Goals:

Manage Natural Resources & Recreational Opportunities
-Implement new or expand recreational programming

Discussion Needed: Increase in user fees for pool users over 500 hours of rentals. Recommend:modify current \$10/hrto \$12/hr. rate. For a typical user, this would amount to a \$1,000 per 500 hrs. rented

Costing Center Summary

Costing Center: 231-443 Safari Island

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Revenues					
3027	ADMINISTRATIVE FEES	Unchanged	0.00 %	3,060	3,060
3035	DONATIONS	Unchanged	0.00 %	100	100
3039	RENTAL FEES	Increased	6.85 %	32,700	34,940
3041	PROGRAM REGISTRATION & L	Decreased	4.96 %	146,000	138,760
3043	MEMBERSHIP FEES	Increased	3.12 %	451,500	465,600
3044	DAILY FEES	Decreased	9.14 %	93,550	85,000
3045	SALES	Increased	6.25 %	24,000	25,500
3046	SALES-ADVERTISING	Decreased	50.00 %	1,000	500
3059	REFUNDS & REIMBURSEMENT	Decreased	7.12 %	188,500	175,075
3063	INTEREST FROM INVESTMENT	Unchanged	0.00 %	1,530	1,530
3073	INTERFUND TRANSFER IN	Decreased	19.19 %	198,000	160,000
Total Revenues:				1,139,940	1,090,065
Expenditures					
4001	FT SALARY & WAGE	Decreased	1.72 %	316,028	310,580
4003	PT WAGES	Increased	2.88 %	244,535	251,571
4011	PERA CONTRIBUTIONS	Increased	5.39 %	24,036	25,330
4013	FICA/MEDICARE	Increased	1.06 %	43,503	43,963
4017	WORKERS COMP	Increased	25.44 %	3,588	4,501
4019	FLEX-CAFETERIA PLAN	Increased	56.66 %	36,090	56,538
4023	OPERATING SUPPLIES	Increased	1.25 %	40,000	40,500
4024	MERCHANDISE FOR RESALE	Decreased	27.27 %	11,000	8,000
4025	FEES & LICENSE	Unchanged	0.00 %	3,000	3,000
4029	REPAIRS & MAINTENANCE	Decreased	38.22 %	111,000	68,580
4035	COMMUNICATIONS	Increased	2.22 %	9,000	9,200
4037	POSTAGE	Unchanged	0.00 %	1,400	1,400
4039	EQUIPMENT	Unchanged	0.00 %	8,000	8,000
4041	TRAINING & EDUCATION	New this year		0	200
4043	TRAVEL & MILEAGE	New this year		0	200
4045	PRINTING & PUBLISHING	Unchanged	0.00 %	4,400	4,400
4046	MARKETING & ADVERTISING	Increased	200.00 %	500	1,500
4047	LIABILITY INSURANCE	Decreased	4.55 %	11,000	10,500
4049	ELECTRICITY/NATURAL GAS	Unchanged	0.00 %	160,000	160,000
4053	SUBSCRIPTIONS & MEMBERS	Increased	38.10 %	525	725
4069	CONTRACT SERVICES	Decreased	52.47 %	64,800	30,800
4071	RENTAL/LEASING COST	Decreased	5.00 %	18,000	17,100
4073	WASTE DISPOSAL/RECYCLING	Increased	20.00 %	250	300
4075	CHEMICALS	Increased	14.81 %	27,000	31,000
4085	UNIFORM	Decreased	73.33 %	2,250	600
Total Expenditures:				1,139,905	1,088,489

Costing Center Summary

Costing Center: 231-443 Safari Island

2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Revenues			
Charges for Services			
3027 - ADMINISTRATIVE FEES			3,060
3039 - RENTAL FEES	Community Ed Summer Use	1,500	
3039 - RENTAL FEES	New Programming	8,000	
3039 - RENTAL FEES	Pool Rental - Swim Club- Increase rate from \$10 to	13,440	
3039 - RENTAL FEES	Room, Gym, Batting Cage, Pool Rentals	12,000	
			34,940
3041 - PROGRAM REGISTRATION	Ridgeview Rehab Classes	23,760	
3041 - PROGRAM REGISTRATION	Swim Lessons	70,000	
3041 - PROGRAM REGISTRATION	Volleyball, Misc Pool Classes, Fitness, First-Aid,	45,000	
			138,760
3043 - MEMBERSHIP FEES	2.5% increase to resident rates and increase sprea	450,000	
3043 - MEMBERSHIP FEES	Silver Sneakers	15,600	
			465,600
3044 - DAILY FEES	Maintain 2010 rate		85,000
3045 - SALES			25,500
3046 - SALES-ADVERTISING	Corporate advertising on Rec Facility websites		500
3059 - REFUNDS & REIMBURSEM	ISD Cost Sharing 1 Diving Board Replacement	2,800	
3059 - REFUNDS & REIMBURSEM	ISD Cost Sharing Doors for Aquatics, Dens 1& 2	7,650	
3059 - REFUNDS & REIMBURSEM	ISD Cost Sharing Filter Room Floor Repair	2,125	
3059 - REFUNDS & REIMBURSEM	ISD Cost Sharing Spa Boiler and Installation	9,100	
3059 - REFUNDS & REIMBURSEM	ISD Cost Sharing/Misc Bill Back to repairs to Scho	38,000	
3059 - REFUNDS & REIMBURSEM	ISD#110 Pool Contribution	115,400	
			175,075
		Total:	928,435
Donations			
3035 - DONATIONS			100
		Total:	100
Financing			
3063 - INTEREST FROM INVESTM			1,530
		Total:	1,530
Transfers In			
3073 - INTERFUND TRANSFER IN	Transfer from General Fund		160,000
		Total:	160,000
		Total Revenues:	1,090,065
Expenditures			
Salaries and Wages			
4001 - FT SALARY & WAGE	Updated by the Salaries Module on 11/22/2010 1:53		310,580
4003 - PT WAGES	Updated by the Salaries Module on 11/22/2010 1:53		251,571
		Total:	562,152
Benefits			
4011 - PERA CONTRIBUTIONS	Updated by the Salaries Module on 11/22/2010 1:53		25,330
4013 - FICA/MEDICARE	Updated by the Salaries Module on 11/22/2010 1:53		43,963
4017 - WORKERS COMP	Updated by the Salaries Module on 11/22/2010 1:53		4,501
4019 - FLEX-CAFETERIA PLAN	Updated by the Salaries Module on 11/22/2010 1:53		56,538
		Total:	130,333

Costing Center Summary

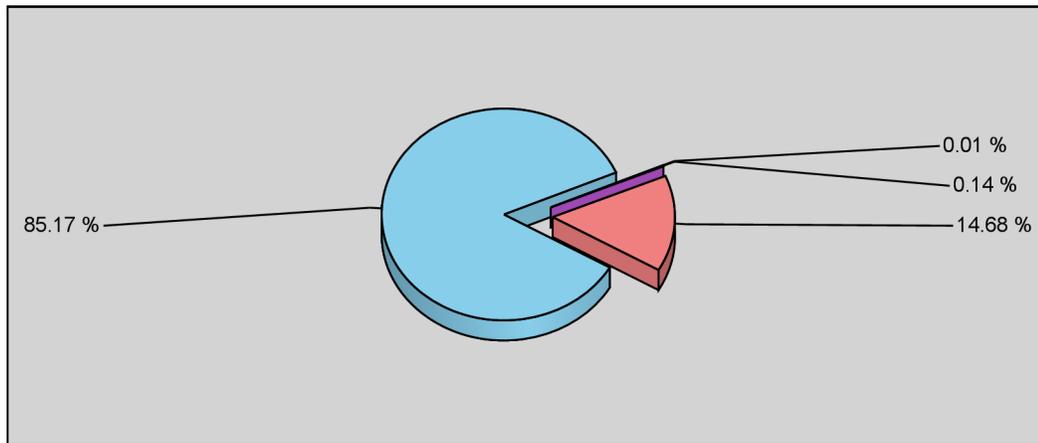
Costing Center: 231-443 Safari Island

Object Codes	Comments	Object Code Subtotals	2011 Budget
Operating Expenses			
4023 - OPERATING SUPPLIES		40,000	
4023 - OPERATING SUPPLIES	GOAL Manage Recreational Opportunities - Winterfes	500	
			40,500
4024 - MERCHANDISE FOR RESA			8,000
4025 - FEES & LICENSE			3,000
4029 - REPAIRS & MAINTENANCE		40,000	
4029 - REPAIRS & MAINTENANCE	Doors for Aquatics, Dens 1 & 2	9,000	
4029 - REPAIRS & MAINTENANCE	Filter Room Floor Repair	2,500	
4029 - REPAIRS & MAINTENANCE	Lap and Rec Pool Filter Media Replacement	4,080	
4029 - REPAIRS & MAINTENANCE	Replace 1 Diving Board	4,000	
4029 - REPAIRS & MAINTENANCE	Spa Boiler	9,000	
			68,580
4035 - COMMUNICATIONS	M Brassington Cell Phone @\$48/mo	600	
4035 - COMMUNICATIONS	OneNetUSA @ 713/month	8,600	
			9,200
4037 - POSTAGE		200	
4037 - POSTAGE	Program Guides	1,200	
			1,400
4039 - EQUIPMENT			8,000
4041 - TRAINING & EDUCATION	Pool Operator Certification		200
4043 - TRAVEL & MILEAGE	Misc Travel w/Personal Vehicles		200
4045 - PRINTING & PUBLISHING	Program Guides		4,400
4046 - MARKETING & ADVERTISIN	Welcome Neighbor		1,500
4047 - LIABILITY INSURANCE			10,500
4049 - ELECTRICITY/NATURAL GA			160,000
4053 - SUBSCRIPTIONS & MEMBE	MRPA M Brassington	350	
4053 - SUBSCRIPTIONS & MEMBE	National Independent Health Club Assoc.	300	
4053 - SUBSCRIPTIONS & MEMBE	WILS M Brassington	75	
			725
4071 - RENTAL/LEASING COST		300	
4071 - RENTAL/LEASING COST	Fitness Equipment Lease	16,800	
			17,100
4073 - WASTE DISPOSAL/RECYCL	Lamp Recycling		300
4075 - CHEMICALS			31,000
4085 - UNIFORM			600
		Total:	365,205
Contracted Services			
4069 - CONTRACT SERVICES	MN Elevator	2,400	
4069 - CONTRACT SERVICES	Red Cross Training	2,400	
4069 - CONTRACT SERVICES	Ridgeview Rehab Classes	22,000	
4069 - CONTRACT SERVICES	Spa Installation	4,000	
			30,800
		Total:	30,800
		Total Expenditures:	1,088,489
		Net Total:	1,576

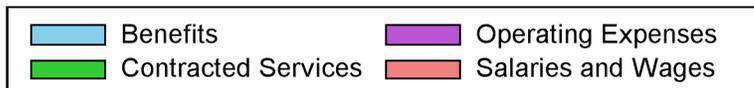
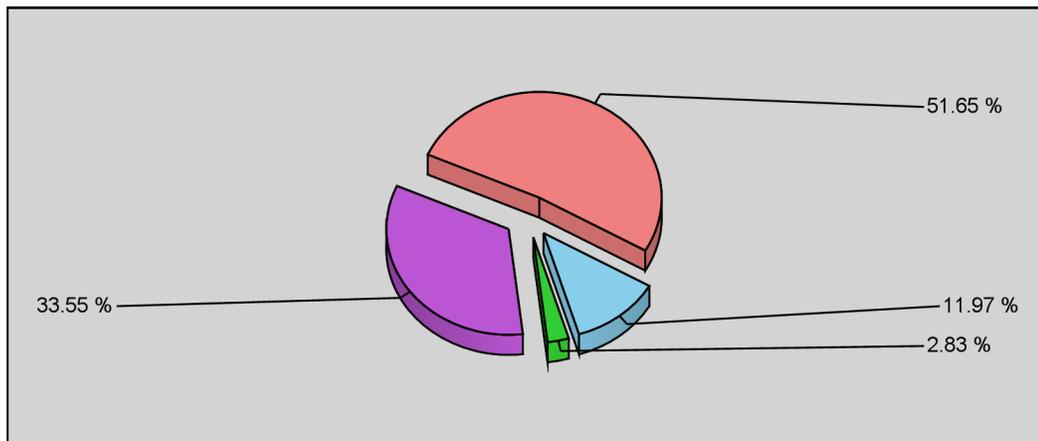
Costing Center Summary

Costing Center: 231-443 Safari Island

Revenues



Expenses



Costing Center Summary

Costing Center: 678-443 Ice Arena

Previous Costing Center: 678-443 Ice Arena

Division: Culture and Recreation

Department: Recreation

Stage: Council Review

Budget Year: 2011

Accounting Reference: 678-443

Approved: No

Manager: Craig Sinclair

Purpose:

A Recreation Facility offering one sheet of ice, ice time rental, public open skating, skating lessons, developmental ice time, dryland training, concessions, and meeting rooms.

Profile:

This budget provides for the following staff: Park and Recreation Dir (.31 FTE) Office Assistant (.33 FTE) Maintenance Supervisor (.50 FTE) Maintenance Worker (1 FTE) Programmer (.20 FTE) Part-time staff (1.75 FTE)

Goals:

Manage Natural Resources & Recreational Opportunities
-Implement new or expand recreational programming

Costing Center Summary

Costing Center: 678-443 Ice Arena

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Revenues					
3035	DONATIONS	Not used this year		5,000	0
3039	RENTAL FEES	Decreased	12.36 %	417,285	365,700
3041	PROGRAM REGISTRATION & L	Increased	2.92 %	17,100	17,600
3044	DAILY FEES	Decreased	1.10 %	22,750	22,500
3045	SALES	Unchanged	0.00 %	1,500	1,500
3046	SALES-ADVERTISING	Decreased	39.13 %	11,500	7,000
3059	REFUNDS & REIMBURSEMENT	Decreased	75.61 %	205,000	50,000
3063	INTEREST FROM INVESTMENT	Unchanged	0.00 %	1,530	1,530
3073	INTERFUND TRANSFER IN	Increased	136.21 %	225,000	531,469
Total Revenues:				906,665	997,299
Expenditures					
4001	FT SALARY & WAGE	Increased	5.27 %	119,506	125,807
4003	PT WAGES	Decreased	32.75 %	58,743	39,507
4011	PERA CONTRIBUTIONS	Decreased	3.04 %	12,692	12,306
4013	FICA/MEDICARE	Decreased	6.38 %	13,870	12,985
4017	WORKERS COMP	Increased	81.04 %	1,282	2,321
4019	FLEX-CAFETERIA PLAN	Increased	1.99 %	20,490	20,898
4023	OPERATING SUPPLIES	Increased	7.67 %	15,000	16,150
4025	FEES & LICENSE	Unchanged	0.00 %	750	750
4029	REPAIRS & MAINTENANCE	Increased	22.06 %	17,000	20,750
4035	COMMUNICATIONS	Decreased	15.38 %	7,150	6,050
4037	POSTAGE	Decreased	14.29 %	700	600
4039	EQUIPMENT	Decreased	25.00 %	4,000	3,000
4045	PRINTING & PUBLISHING	Decreased	13.04 %	2,300	2,000
4046	MARKETING & ADVERTISING	Decreased	40.00 %	1,500	900
4047	LIABILITY INSURANCE	Increased	8.33 %	8,400	9,100
4049	ELECTRICITY/NATURAL GAS	Decreased	0.79 %	82,000	81,350
4053	SUBSCRIPTIONS & MEMBERS	Decreased	50.00 %	350	175
4059	LEGAL SERVICES	Decreased	40.00 %	2,500	1,500
4069	CONTRACT SERVICES	Increased	4.64 %	9,700	10,150
4071	RENTAL/LEASING COST	Unchanged	0.00 %	50	50
4073	WASTE DISPOSAL/RECYCLING	Unchanged	0.00 %	300	300
4075	CHEMICALS	Increased	11.54 %	6,500	7,250
4085	UNIFORM	Unchanged	0.00 %	300	300
4089	BOND INTEREST	Decreased	3.83 %	252,464	242,788
4090	BOND PRINCIPAL	Increased	4.59 %	210,635	220,312
4091	FISCAL AGENT FEES	Not used this year		510	0
4093	DEPRECIATION	Unchanged	0.00 %	160,000	160,000
Total Expenditures:				1,008,693	997,299

Costing Center Summary

Costing Center: 678-443 Ice Arena

2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Revenues			
Donations			
3035 - DONATIONS			0
		Total:	0
Charges for Services			
3039 - RENTAL FEES	20 Spring Hours (March 16 - May 31) at \$125	2,500	
3039 - RENTAL FEES	20 Summer Hours (June 1-Sept 15) at \$120	2,400	
3039 - RENTAL FEES	235 Spring Hours (March 16 - May 31) at \$140	32,900	
3039 - RENTAL FEES	310 Winter Hours (Sept 16-March 15) at \$195	60,450	
3039 - RENTAL FEES	325 Summer Hours (June 1-Sept 15) at \$130	42,250	
3039 - RENTAL FEES	40 Winter Hours (Sept 16 - March 15) at \$135	5,400	
3039 - RENTAL FEES	68 Hours Ice Sold To WHA at \$130	8,840	
3039 - RENTAL FEES	702 Hours Ice Sold To WHA at \$195	136,890	
3039 - RENTAL FEES	Concession Space, Pro Shop Space, Vending	2,250	
3039 - RENTAL FEES	ISD 110 Game Fees - 12 Varsity Games at \$350 each	4,200	
3039 - RENTAL FEES	ISD 110 Ice Use Fees 131 Hours at \$220	28,820	
3039 - RENTAL FEES	ISD Phys Ed/Com Ed Day Use 30hrs at \$105	3,150	
3039 - RENTAL FEES	Lease 23x30 Room	5,500	
3039 - RENTAL FEES	Rink Floor During Shutdown	1,500	
3039 - RENTAL FEES	Rooms	150	
3039 - RENTAL FEES	Skate Rental	3,500	
3039 - RENTAL FEES	Unknown Revenue Source	25,000	
		<hr/>	365,700
3041 - PROGRAM REGISTRATION	Learn to Skate Program	16,100	
3041 - PROGRAM REGISTRATION	Winterfest Hockey Tournament	1,500	
		<hr/>	17,600
3044 - DAILY FEES	Developmental Ice	1,000	
3044 - DAILY FEES	Open Hockey League	3,500	
3044 - DAILY FEES	Open Skate	16,000	
3044 - DAILY FEES	Punch Cards	2,000	
		<hr/>	22,500
3045 - SALES	Arcade Machines		1,500
3046 - SALES-ADVERTISING	Dasherboards	6,000	
3046 - SALES-ADVERTISING	Website	1,000	
		<hr/>	7,000
3059 - REFUNDS & REIMBURSEM	WHA Capital Contribution		50,000
		<hr/>	Total: 464,300
Financing			
3063 - INTEREST FROM INVESTM			1,530
		<hr/>	Total: 1,530
Transfers In			
3073 - INTERFUND TRANSFER IN	From General Fund for debt	463,000	
3073 - INTERFUND TRANSFER IN	From General Fund for operating	68,469	
		<hr/>	531,469
		<hr/>	Total: 531,469
		<hr/>	Total Revenues: 997,299

Costing Center Summary

Costing Center: 678-443 Ice Arena

Object Codes	Comments	Object Code Subtotals	2011 Budget
Expenditures			
Salaries and Wages			
4001 - FT SALARY & WAGE	Updated by the Salaries Module on 11/22/2010 1:53		125,807
4003 - PT WAGES	Updated by the Salaries Module on 11/22/2010 1:53		39,507
		Total:	165,314
Benefits			
4011 - PERA CONTRIBUTIONS	Updated by the Salaries Module on 11/22/2010 1:53		12,306
4013 - FICA/MEDICARE	Updated by the Salaries Module on 11/22/2010 1:53		12,985
4017 - WORKERS COMP	Updated by the Salaries Module on 11/22/2010 1:53		2,321
4019 - FLEX-CAFETERIA PLAN	Updated by the Salaries Module on 11/22/2010 1:53		20,898
		Total:	48,510
Operating Expenses			
4023 - OPERATING SUPPLIES		11,150	
4023 - OPERATING SUPPLIES	New Programming	<u>5,000</u>	
			16,150
4025 - FEES & LICENSE			750
4029 - REPAIRS & MAINTENANCE	Annual Shutdown Maintenance	17,000	
4029 - REPAIRS & MAINTENANCE	Zamboni Full Inspection/Serviceing	<u>3,750</u>	
			20,750
4035 - COMMUNICATIONS	Cell Phones, Mark, Craig	750	
4035 - COMMUNICATIONS	OneNet	<u>5,300</u>	
			6,050
4037 - POSTAGE	Misc Postage	100	
4037 - POSTAGE	Program Guide	<u>500</u>	
			600
4039 - EQUIPMENT	Replacement of Pumps, Compressors, Parts, etc.		3,000
4041 - TRAINING & EDUCATION			0
4043 - TRAVEL & MILEAGE			0
4045 - PRINTING & PUBLISHING	Program Guides		2,000
4046 - MARKETING & ADVERTISIN	Dasher Board Ads 3x300		900
4047 - LIABILITY INSURANCE			9,100
4049 - ELECTRICITY/NATURAL GA	Electricity	67,350	
4049 - ELECTRICITY/NATURAL GA	Gas	<u>14,000</u>	
			81,350
4053 - SUBSCRIPTIONS & MEMBE	MIAMA		175
4071 - RENTAL/LEASING COST			50
4073 - WASTE DISPOSAL/RECYCL	Lamp Recycling		300
4075 - CHEMICALS	Compressor Oil	2,500	
4075 - CHEMICALS	Cooling Tower Chemicals	4,000	
4075 - CHEMICALS	Softener Salt	<u>750</u>	
			7,250
4085 - UNIFORM			300
4093 - DEPRECIATION			160,000
		Total:	308,725
Contracted Services			
4059 - LEGAL SERVICES			1,500
4069 - CONTRACT SERVICES	Elevator	2,225	
4069 - CONTRACT SERVICES	Fire Inspections	500	

Costing Center Summary

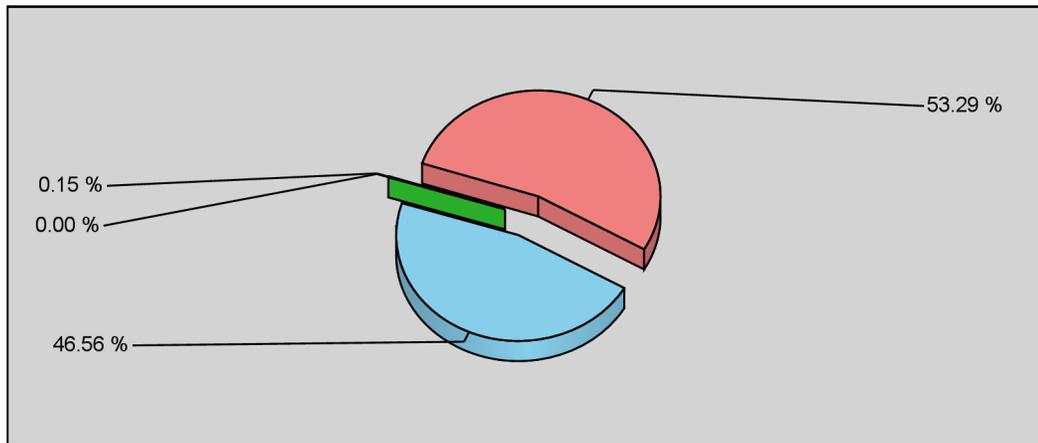
Costing Center: 678-443 Ice Arena

Object Codes	Comments	Object Code Subtotals	2011 Budget
4069 - CONTRACT SERVICES	Max Solutions	525	
4069 - CONTRACT SERVICES	Skate Lesson Instruction	6,900	
			<u>10,150</u>
		Total:	11,650
Debt			
4089 - BOND INTEREST	Bond Interest		242,788
4090 - BOND PRINCIPAL	Bond Principal		220,312
4091 - FISCAL AGENT FEES	Annual Fees		0
		Total:	463,100
		Total Expenditures:	997,299
		Net Total:	0

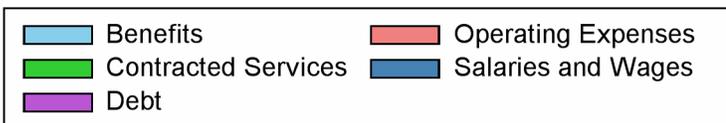
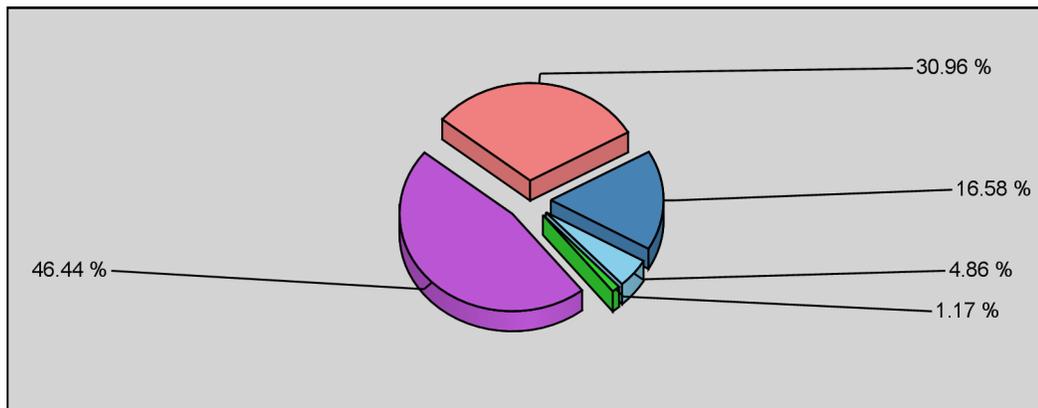
Costing Center Summary

Costing Center: 678-443 Ice Arena

Revenues



Expenses



Costing Center Summary

Costing Center: 601-433 Utilities-Water

Previous Costing Center: 601-433 Utilities-Water

Division: Public Services

Department: Utilities

Stage: Council Review

Budget Year: 2011

Accounting Reference: 601-433

Approved: No

Manager: Craig Eldred

Purpose:

To Assure and Secure Safe Drinking Water.

Profile:

The water utility department has resources allocated for the Public Services Director (.20 FTE), Maintenance Supervisor (.50 FTE) Maintenance Workers (1.5 FTE) Finance Clerk (.50 FTE) Office Assistant (.25 FTE) Seasonal workers (25 FTE). The water system is comprised of over 3,900 residential, commercial, and industrial utility accounts, two water plants, three water towers, 6 wells, fire hydrants, valves and 50 miles of water main.

Goals:

Maintain Safe Community

- Maintain Water Treatment Facility-operate effectively and efficiently
- Meet all EPA, MDH and DNR guidelines and requirements
- Continually plan and prepare for budgetary and capital improvement costs

Discussion Needed: Proposed water rate of 9% has been identified, in addition to, a proposed trunk rate increase of \$800/unit

Costing Center Summary

Costing Center: 601-433 Utilities-Water

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Revenues					
3016	PERMITS UTILITIES	Unchanged	0.00 %	7,000	7,000
3021	INSPECTION FEES	Unchanged	0.00 %	2,500	2,500
3029	MISCELLANEOUS	Unchanged	0.00 %	510	510
3047	SALES-WATER CONSUMPTION	Increased	2.16 %	1,167,423	1,192,660
3049	SALES-METERS/COMPONENT	Unchanged	0.00 %	20,400	20,400
3051	TRUNK CHARGES	Increased	20.00 %	260,000	312,000
3059	REFUNDS & REIMBURSEMENT	Unchanged	0.00 %	2,500	2,500
3061	FINES	Unchanged	0.00 %	65,000	65,000
3063	INTEREST FROM INVESTMENT	Unchanged	0.00 %	76,500	76,500
Total Revenues:				1,601,833	1,679,070
Expenditures					
4001	FT SALARY & WAGE	Decreased	28.47 %	196,629	140,651
4003	PT WAGES	New this year		0	2,268
4011	PERA CONTRIBUTIONS	Decreased	24.76 %	14,066	10,583
4013	FICA/MEDICARE	Decreased	26.23 %	15,372	11,341
4017	WORKERS COMP	Decreased	37.18 %	4,308	2,706
4019	FLEX-CAFETERIA PLAN	Increased	46.63 %	18,045	26,460
4023	OPERATING SUPPLIES	Increased	4.99 %	19,050	20,000
4025	FEES & LICENSE	Increased	138.89 %	1,800	4,300
4029	REPAIRS & MAINTENANCE	Decreased	8.77 %	57,000	52,000
4035	COMMUNICATIONS	Unchanged	0.00 %	8,000	8,000
4037	POSTAGE	Increased	2.04 %	9,800	10,000
4039	EQUIPMENT	Increased	7.30 %	6,990	7,500
4039C	CAPITAL EQUIPMENT	Increased	55.77 %	13,000	20,250
4040	FUEL	Decreased	16.67 %	12,000	10,000
4041	TRAINING & EDUCATION	Increased	118.01 %	1,055	2,300
4043	TRAVEL & MILEAGE	Unchanged	0.00 %	250	250
4045	PRINTING & PUBLISHING	Unchanged	0.00 %	510	510
4047	LIABILITY INSURANCE	Decreased	4.55 %	22,000	21,000
4049	ELECTRICITY/NATURAL GAS	Unchanged	0.00 %	100,000	100,000
4053	SUBSCRIPTIONS & MEMBERS	Increased	76.92 %	650	1,150
4057	ENGINEERING SERVICES	Decreased	50.98 %	35,700	17,500
4059	LEGAL SERVICES	Unchanged	0.00 %	1,020	1,020
4069	CONTRACT SERVICES	Increased	123.21 %	31,450	70,201
4077	WATER PURIFICATION SUPPLI	Increased	3.08 %	65,000	67,000
4082	WATER TESTING	Unchanged	0.00 %	5,000	5,000
4085	UNIFORM	Decreased	15.63 %	800	675
4086	METER/MXU	Decreased	40.00 %	50,000	30,000
4087	BAD DEBT EXPENSE	Increased	33.33 %	150	200
4089	BOND INTEREST	Decreased	11.62 %	376,000	332,316
4091	FISCAL AGENT FEES	Decreased	20.00 %	1,500	1,200
4093	DEPRECIATION	Increased	31.58 %	418,000	550,000

Costing Center Summary

Costing Center: 601-433 Utilities-Water

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
4097	INTERFUND TRANSFER OUT	Increased	53.85 %	65,000	100,000
4107C	COST OF CONSTRUCTION	Increased	32.71 %	233,600	310,000
Total Expenditures:				1,783,746	1,936,381

Costing Center Summary

Costing Center: 601-433 Utilities-Water

2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Revenues			
Charges for Services			
3016 - PERMITS UTILITIES			7,000
3021 - INSPECTION FEES			2,500
3029 - MISCELLANEOUS			510
3047 - SALES-WATER CONSUMPT	9% Rate Increase		1,192,660
3049 - SALES-METERS/COMPONE			20,400
3051 - TRUNK CHARGES	Est. 65 new units at \$4800		312,000
3059 - REFUNDS & REIMBURSEM			2,500
		Total:	1,537,570
Fines and Forfeitures			
3061 - FINES			65,000
		Total:	65,000
Financing			
3063 - INTEREST FROM INVESTM			76,500
		Total:	76,500
		Total Revenues:	1,679,070
Expenditures			
Salaries and Wages			
4001 - FT SALARY & WAGE	Updated by the Salaries Module on 11/22/2010 1:53		140,651
4003 - PT WAGES	Updated by the Salaries Module on 11/22/2010 1:53		2,268
		Total:	142,919
Benefits			
4011 - PERA CONTRIBUTIONS	Updated by the Salaries Module on 11/22/2010 1:53		10,583
4013 - FICA/MEDICARE	Updated by the Salaries Module on 11/22/2010 1:53		11,341
4017 - WORKERS COMP	Updated by the Salaries Module on 11/22/2010 1:53		2,706
4019 - FLEX-CAFETERIA PLAN	Updated by the Salaries Module on 11/22/2010 1:53		26,460
		Total:	51,090
Operating Expenses			
4023 - OPERATING SUPPLIES	Asphalt, Pit Run, Rock, Mechanic Supplies, Office		20,000
4025 - FEES & LICENSE	SEMS software	600	
4025 - FEES & LICENSE	Water License/Boiler License	1,200	
4025 - FEES & LICENSE	Water Plant Industrial waste license (new for 2011)	2,500	
			4,300
4029 - REPAIRS & MAINTENANCE	Facilities maintenance safety items and upkeep	2,000	
4029 - REPAIRS & MAINTENANCE	wells, trucks, pumps HSP	50,000	
			52,000
4035 - COMMUNICATIONS	Cell phones, Embarq, OneNet		8,000
4037 - POSTAGE			10,000
4039 - EQUIPMENT	Goal:small hand tools, and accessories. 50% toughb		7,500
4040 - FUEL			10,000
4041 - TRAINING & EDUCATION	Goal: Include 50% cost for training and schooling		2,300
4043 - TRAVEL & MILEAGE			250
4045 - PRINTING & PUBLISHING	Phamplets, wellhead protection, conservation		510
4047 - LIABILITY INSURANCE			21,000
4049 - ELECTRICITY/NATURAL GA			100,000
4053 - SUBSCRIPTIONS & MEMBE	MRWA, SUSa, AWWA		1,150

Costing Center Summary

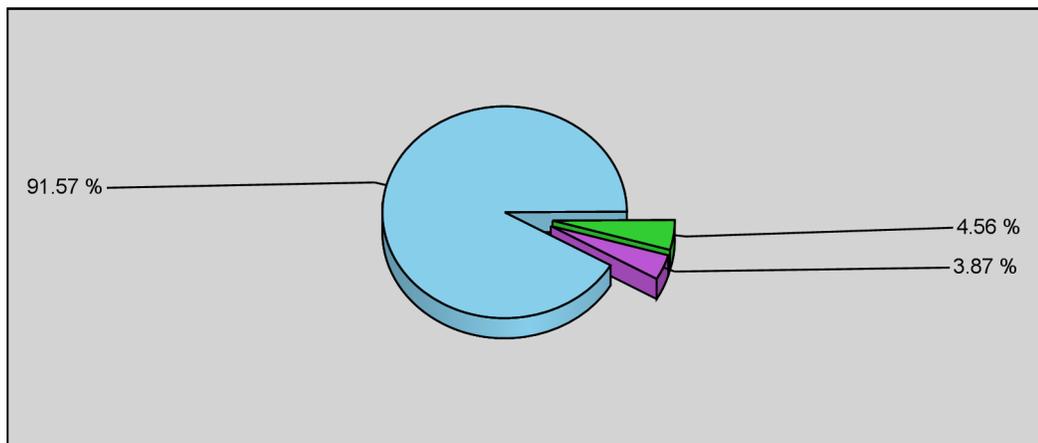
Costing Center: 601-433 Utilities-Water

Object Codes	Comments	Object Code Subtotals	2011 Budget
4077 - WATER PURIFICATION SU	treatment chemicals I.E fluoride, chlorine, etc		67,000
4082 - WATER TESTING	Bacteria, wells, and routine sampling		5,000
4085 - UNIFORM	Evaluating Uniform Program for Organization for 20		675
4086 - METER/MXU	Meter repalcements and new meters 285 meters/MXU		30,000
4087 - BAD DEBT EXPENSE	New charge from deliquent bills.		200
4093 - DEPRECIATION			550,000
		Total:	889,885
Capital Outlay			
4039C - CAPITAL EQUIPMENT	50% Share for replacement of Unit #19		20,250
4107C - COST OF CONSTRUCTIO	284/Co Rd 10 Ph 2-Completion	10,000	
4107C - COST OF CONSTRUCTIO	284/Hwy 5 Signal- Water main upgrade	75,000	
4107C - COST OF CONSTRUCTIO	Water Tower #2 Reconditioning	225,000	
			310,000
		Total:	330,250
Contracted Services			
4057 - ENGINEERING SERVICES	General Engineering	10,000	
4057 - ENGINEERING SERVICES	GOAL: Update Wellhead Protection Plan	7,500	
			17,500
4059 - LEGAL SERVICES			1,020
4069 - CONTRACT SERVICES	GOAL: Generator Maintenance/Inspection Program.	12,655	
4069 - CONTRACT SERVICES	Plunkets	500	
4069 - CONTRACT SERVICES	Tower Elevator Maint, inspection, repair contract	2,046	
4069 - CONTRACT SERVICES	Water main breaks, Gopher State, leak detection, e	54,000	
4069 - CONTRACT SERVICES	Water plant security monitoring	1,000	
			70,201
		Total:	88,721
Debt			
4089 - BOND INTEREST			332,316
4091 - FISCAL AGENT FEES			1,200
		Total:	333,516
Transfers Out			
4097 - INTERFUND TRANSFER O	Transfer to General Fund		100,000
		Total:	100,000
		Total Expenditures:	1,936,381
		Net Total:	(257,311)

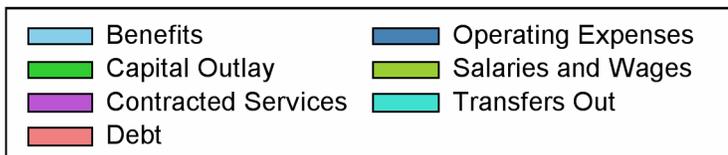
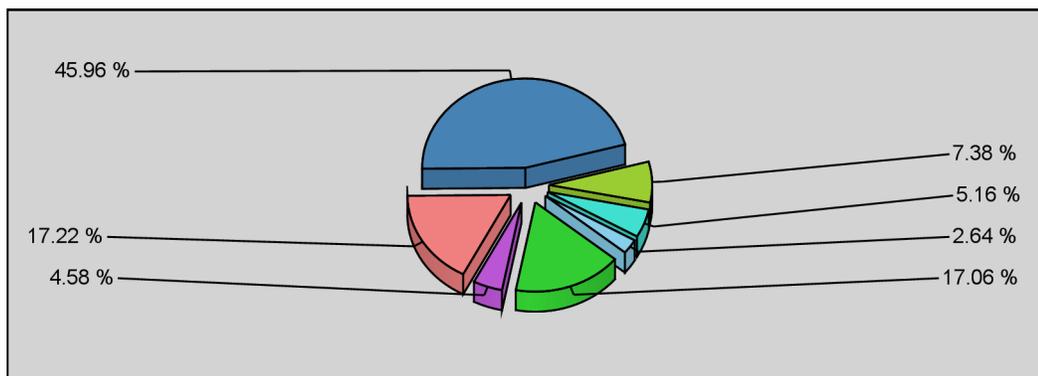
Costing Center Summary

Costing Center: 601-433 Utilities-Water

Revenues



Expenses



Costing Center Summary

Costing Center: 602-433 Utilities-Sewer

Previous Costing Center: 602-433 Utilities-Sewer

Division: Public Services

Department: Utilities

Stage: Council Review

Budget Year: 2011

Accounting Reference: 602-433

Approved: No

Manager: Craig Eldred

Purpose:

To provide system operation and maintenance for the safe and complete conveyance of waste water to Metropolitan system while reducing claims on the League Insurance Trust. Meet I/I compliance cost reductions.

Profile:

The sewer utility department has resources allocated for the Public Services Director (.20 FTE), Maintenance Supervisor (.50 FTE) Maintenance Workers (1.5 FTE) Finance Clerk (.50 FTE) Office Assistant (.25 FTE) Seasonal workers (25 FTE). The system is comprised of 50 miles of sanitary pipe, 10 lift stations (L52, SE Area, 284 Lift Station are system critical.

Goals:

Manage Natural Resources & Recreational Opportunities
-Implement Sewer Assessment Program
-Continue I/I Reduction Program

Discussion: 9% Sewer rate increase

Costing Center Summary

Costing Center: 602-433 Utilities-Sewer

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Revenues					
3016	PERMITS UTILITIES	Unchanged	0.00 %	5,000	5,000
3021	INSPECTION FEES	Unchanged	0.00 %	500	500
3045	SALES	Unchanged	0.00 %	1,430,524	1,430,524
3051	TRUNK CHARGES	Decreased	15.59 %	367,300	310,050
3059	REFUNDS & REIMBURSEMENT	Unchanged	0.00 %	2,000	2,000
3063	INTEREST FROM INVESTMENT	Unchanged	0.00 %	90,000	90,000
Total Revenues:				1,895,324	1,838,074
Expenditures					
4001	FT SALARY & WAGE	Decreased	30.03 %	186,442	130,462
4003	PT WAGES	New this year		0	2,268
4011	PERA CONTRIBUTIONS	Decreased	26.47 %	13,335	9,806
4013	FICA/MEDICARE	Decreased	27.81 %	14,573	10,520
4017	WORKERS COMP	Decreased	38.63 %	4,156	2,551
4019	FLEX-CAFETERIA PLAN	Increased	54.09 %	15,420	23,760
4023	OPERATING SUPPLIES	Unchanged	0.00 %	17,000	17,000
4025	FEES & LICENSE	Unchanged	0.00 %	250	250
4029	REPAIRS & MAINTENANCE	Increased	16.67 %	30,000	35,000
4035	COMMUNICATIONS	Unchanged	0.00 %	6,600	6,600
4037	POSTAGE	Increased	2.50 %	8,000	8,200
4039	EQUIPMENT	Increased	26.32 %	9,500	12,000
4039C	CAPITAL EQUIPMENT	Decreased	57.81 %	48,000	20,250
4040	FUEL	Decreased	20.00 %	15,000	12,000
4041	TRAINING & EDUCATION	Increased	84.00 %	1,250	2,300
4043	TRAVEL & MILEAGE	Unchanged	0.00 %	225	225
4045	PRINTING & PUBLISHING	Unchanged	0.00 %	200	200
4047	LIABILITY INSURANCE	Increased	22.14 %	14,000	17,100
4049	ELECTRICITY/NATURAL GAS	Increased	3.33 %	45,000	46,500
4053	SUBSCRIPTIONS & MEMBERS	Increased	900.00 %	100	1,000
4057	ENGINEERING SERVICES	Unchanged	0.00 %	20,000	20,000
4059	LEGAL SERVICES	Unchanged	0.00 %	1,000	1,000
4069	CONTRACT SERVICES	Increased	185.71 %	35,000	100,000
4073	WASTE DISPOSAL/RECYCLING	Unchanged	0.00 %	250	250
4082	WATER TESTING	Unchanged	0.00 %	250	250
4085	UNIFORM	Decreased	16.87 %	812	675
4087	BAD DEBT EXPENSE	Decreased	200.00 %	(300)	300
4089	BOND INTEREST	Decreased	10.51 %	222,360	199,000
4091	FISCAL AGENT FEES	Increased	3.81 %	867	900
4093	DEPRECIATION	Increased	34.92 %	315,000	425,000
4095	SAC CHARGE	Decreased	30.98 %	210,000	144,950
4096	SEWER SERVICE CHARGE	Increased	28.61 %	552,076	710,027
4097	INTERFUND TRANSFER OUT	Decreased	48.28 %	145,000	75,000
4107C	COST OF CONSTRUCTION	Not used this year		257,900	0

Costing Center Summary

Costing Center: 602-433 Utilities-Sewer

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
4109	I & I REDUCTION	Unchanged	0.00 %	150,000	150,000
Total Expenditures:				2,339,266	2,185,344

Costing Center Summary

Costing Center: 602-433 Utilities-Sewer

2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Revenues			
Charges for Services			
3016 - PERMITS UTILITIES			5,000
3021 - INSPECTION FEES			500
3045 - SALES	Need Discussion: ??% Rate Increase		1,430,524
3051 - TRUNK CHARGES	Est. 65 new units \$2540	165,100	
3051 - TRUNK CHARGES	MET Council SAC Charge (Pass-thru)\$2230/65 new un	144,950	
			310,050
3059 - REFUNDS & REIMBURSEM			2,000
		Total:	1,748,074
Financing			
3063 - INTEREST FROM INVESTM			90,000
		Total:	90,000
		Total Revenues:	1,838,074
Expenditures			
Salaries and Wages			
4001 - FT SALARY & WAGE	Updated by the Salaries Module on 11/22/2010 1:53		130,462
4003 - PT WAGES	Updated by the Salaries Module on 11/22/2010 1:53		2,268
		Total:	132,730
Benefits			
4011 - PERA CONTRIBUTIONS	Updated by the Salaries Module on 11/22/2010 1:53		9,806
4013 - FICA/MEDICARE	Updated by the Salaries Module on 11/22/2010 1:53		10,520
4017 - WORKERS COMP	Updated by the Salaries Module on 11/22/2010 1:53		2,551
4019 - FLEX-CAFETERIA PLAN	Updated by the Salaries Module on 11/22/2010 1:53		23,760
		Total:	46,636
Operating Expenses			
4023 - OPERATING SUPPLIES	pipe, manhole rings, asphalt, rock, facilities, tr		17,000
4025 - FEES & LICENSE	MPCA Licenses, Sewer Licenses		250
4029 - REPAIRS & MAINTENANCE	Trucks, pumps, controlers, generators		35,000
4035 - COMMUNICATIONS	Cell phones, One Net, Lift Stations		6,600
4037 - POSTAGE			8,200
4039 - EQUIPMENT	Small tools and accessories, 50% laptop comuter up		12,000
4040 - FUEL	trucks, generators		12,000
4041 - TRAINING & EDUCATION	Goal: MRWA Conference 50%, AWWA Fall Conferenc		2,300
4043 - TRAVEL & MILEAGE			225
4045 - PRINTING & PUBLISHING	Goal: I/I and public education		200
4047 - LIABILITY INSURANCE			17,100
4049 - ELECTRICITY/NATURAL GA			46,500
4053 - SUBSCRIPTIONS & MEMBE	MRWA and AWWA		1,000
4073 - WASTE DISPOSAL/RECYCL			250
4082 - WATER TESTING			250
4085 - UNIFORM			675
4087 - BAD DEBT EXPENSE			300
4093 - DEPRECIATION			425,000
4109 - I & I REDUCTION	Goal: Lateral repairs and equipment		150,000
		Total:	734,850

Costing Center Summary

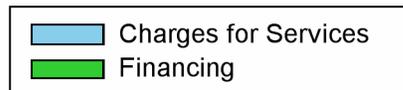
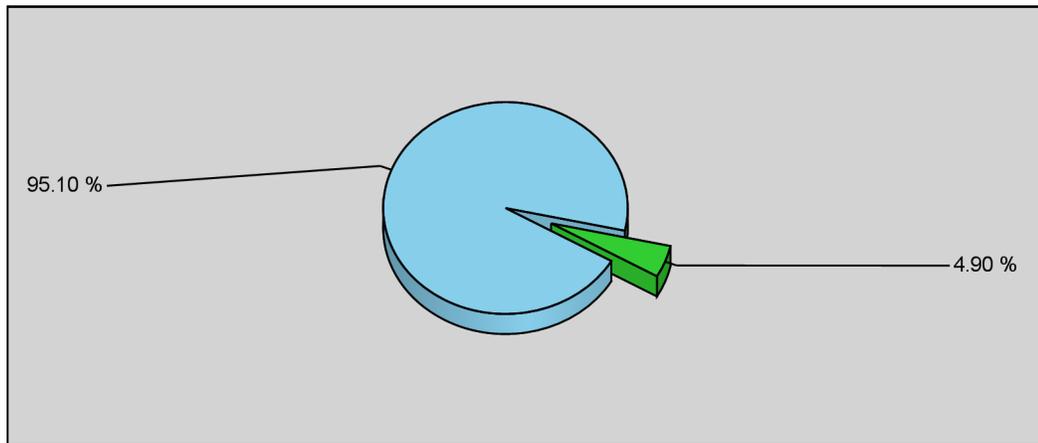
Costing Center: 602-433 Utilities-Sewer

Object Codes	Comments	Object Code Subtotals	2011 Budget
Capital Outlay			
4039C - CAPITAL EQUIPMENT	50% replacement funding of unit #19		20,250
		Total:	20,250
Contracted Services			
4057 - ENGINEERING SERVICES			20,000
4059 - LEGAL SERVICES			1,000
4069 - CONTRACT SERVICES	Goal: Control upgrade at lift stations/standardiza	25,000	
4069 - CONTRACT SERVICES	Goal: Generator Inspections	10,000	
4069 - CONTRACT SERVICES	Goal: I/I Chimney sealing program	10,000	
4069 - CONTRACT SERVICES	Goal: Waterford Sanitary Sewer improvements. Struc	25,000	
4069 - CONTRACT SERVICES	Sewer repairs, manhole rehab, Sanitary Cleaning an	30,000	
			100,000
4095 - SAC CHARGE	Met Council Pass-thru \$2230 @ 65 units		144,950
4096 - SEWER SERVICE CHARGE	Met Council Flow Charge \$59,168.89/mo.		710,027
		Total:	975,977
Debt			
4089 - BOND INTEREST			199,000
4091 - FISCAL AGENT FEES			900
		Total:	199,900
Transfers Out			
4097 - INTERFUND TRANSFER O	Transfer to General Fund		75,000
		Total:	75,000
		Total Expenditures:	2,185,344
		Net Total:	(347,270)

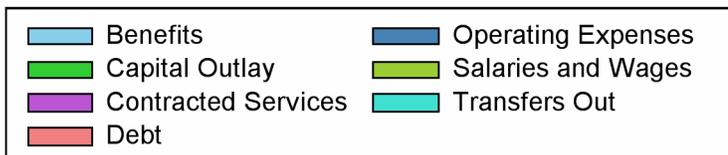
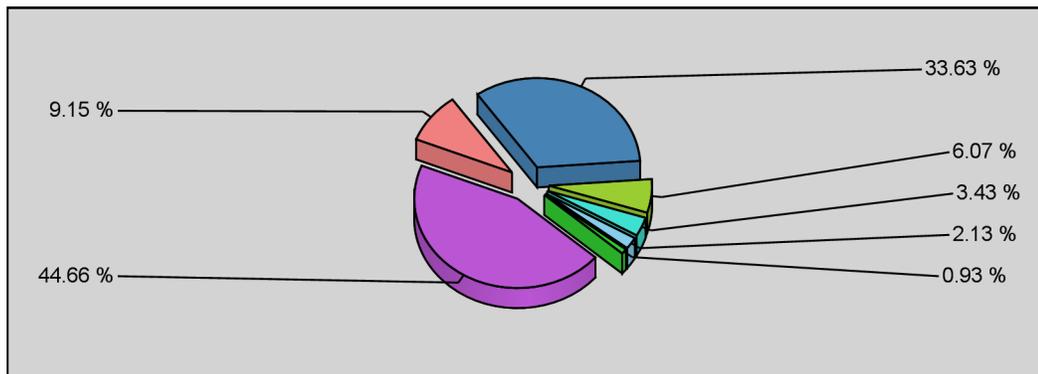
Costing Center Summary

Costing Center: 602-433 Utilities-Sewer

Revenues



Expenses



Costing Center Summary

Costing Center: 655-433 Utilities-Stormwater

Previous Costing Center: 655-433 Utilities-Stormwater

Division: Public Services

Department: Utilities

Stage: Council Review

Budget Year: 2011

Accounting Reference: 655-433

Approved: No

Manager: Craig Eldred

Purpose:

Continually improve health of lakes.

Profile:

The Storm Water utility fund has resources for Public Service Director (.20 FTE) Maintenance Supervisor (.40 FTE) Maintenance Workers (2 FTE) Regular Part-time (.50 FTE), Seasonal Part-time (.25 FTE). Older storm water systems in the "heart of the city" are increasing maintenance and funding requirements. The City of Waconia is a MS4 community, with very stringent water quality restrictions enacted and regulated by the PCA and Carver County Watershed.

Goals:

Manage Natural Resources & Recreational Opportunities
-Review initiatives with Carver County Soil and Water/DNR
-Create Storm Water Management Policy
-Implement Storm Water Maintenance Program

Discussion: 5% rate increase

Costing Center Summary

Costing Center: 655-433 Utilities-Stormwater

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Revenues					
3016	PERMITS UTILITIES	Unchanged	0.00 %	15,000	15,000
3045	SALES	Unchanged	0.00 %	354,115	354,115
3051	TRUNK CHARGES	Decreased	4.57 %	170,930	163,118
3059	REFUNDS & REIMBURSEMENT	Unchanged	0.00 %	18,000	18,000
3063	INTEREST FROM INVESTMENT	Unchanged	0.00 %	20,000	20,000
Total Revenues:				578,045	570,233
Expenditures					
4001	FT SALARY & WAGE	Decreased	0.32 %	132,459	132,038
4003	PT WAGES	New this year		0	28,489
4011	PERA CONTRIBUTIONS	Increased	15.37 %	9,510	10,971
4013	FICA/MEDICARE	Increased	13.06 %	10,393	11,750
4017	WORKERS COMP	Decreased	3.51 %	3,031	2,924
4019	FLEX-CAFETERIA PLAN	Increased	14.89 %	19,740	22,680
4023	OPERATING SUPPLIES	Increased	1.52 %	16,500	16,750
4025	FEES & LICENSE	Unchanged	0.00 %	204	204
4029	REPAIRS & MAINTENANCE	Increased	20.00 %	5,000	6,000
4035	COMMUNICATIONS	Unchanged	0.00 %	1,750	1,750
4037	POSTAGE	Unchanged	0.00 %	350	350
4039	EQUIPMENT	Increased	390.20 %	1,020	5,000
4040	FUEL	Increased	14.75 %	3,050	3,500
4041	TRAINING & EDUCATION	Increased	22.55 %	408	500
4045	PRINTING & PUBLISHING	Unchanged	0.00 %	250	250
4047	LIABILITY INSURANCE	Unchanged	0.00 %	11,400	11,400
4049	ELECTRICITY/NATURAL GAS	Increased	3.92 %	5,100	5,300
4057	ENGINEERING SERVICES	Decreased	79.22 %	38,500	8,000
4069	CONTRACT SERVICES	Increased	66.67 %	6,000	10,000
4071	RENTAL/LEASING COST	Increased	100.00 %	1,000	2,000
4073	WASTE DISPOSAL/RECYCLING	Unchanged	0.00 %	150	150
4085	UNIFORM	Decreased	53.13 %	480	225
4087	BAD DEBT EXPENSE	Unchanged	0.00 %	250	250
4093	DEPRECIATION	Increased	5.82 %	189,000	200,000
4097	INTERFUND TRANSFER OUT	Increased	66.67 %	15,000	25,000
4107C	COST OF CONSTRUCTION	Decreased	82.11 %	123,000	22,000
Total Expenditures:				593,545	527,482

Costing Center Summary

Costing Center: 655-433 Utilities-Stormwater

2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Revenues			
Charges for Services			
3016 - PERMITS UTILITIES			15,000
3045 - SALES	Rate increase of 5%		354,115
3051 - TRUNK CHARGES	Est. 65 New Units \$2510		163,118
3059 - REFUNDS & REIMBURSEM		15,000	
3059 - REFUNDS & REIMBURSEM	2010 Budget Amendment	3,000	
			<u>18,000</u>
		Total:	550,233
Financing			
3063 - INTEREST FROM INVESTM			20,000
		Total:	20,000
		Total Revenues:	570,233
Expenditures			
Salaries and Wages			
4001 - FT SALARY & WAGE	Updated by the Salaries Module on 11/22/2010 1:53		132,038
4003 - PT WAGES	Summer seasonal position assisting with storm wate	9,240	
4003 - PT WAGES	Updated by the Salaries Module on 11/22/2010 1:53	19,249	
			<u>28,489</u>
		Total:	160,527
Benefits			
4011 - PERA CONTRIBUTIONS	Updated by the Salaries Module on 11/22/2010 1:53		10,971
4013 - FICA/MEDICARE	Updated by the Salaries Module on 11/22/2010 1:53		11,750
4017 - WORKERS COMP	Updated by the Salaries Module on 11/22/2010 1:53		2,924
4019 - FLEX-CAFETERIA PLAN	Updated by the Salaries Module on 11/22/2010 1:53		22,680
		Total:	48,326
Operating Expenses			
4023 - OPERATING SUPPLIES	Pipe, clamps, couplings, gravel, rock, asphalt, ti		16,750
4025 - FEES & LICENSE	% of radios fees, permit fees		204
4029 - REPAIRS & MAINTENANCE	% of equipment repairs on equipment, facility repa		6,000
4035 - COMMUNICATIONS	Phone, cell phones		1,750
4037 - POSTAGE	Mailing fees		350
4039 - EQUIPMENT	Goal: Hand tools, power tools, special bits and bl		5,000
4040 - FUEL	Fuels and lubricants		3,500
4041 - TRAINING & EDUCATION			500
4045 - PRINTING & PUBLISHING	Goal: SWPP Marketing and education		250
4047 - LIABILITY INSURANCE	Insurance		11,400
4049 - ELECTRICITY/NATURAL GA	% of heat & lighting for PW's facility		5,300
4071 - RENTAL/LEASING COST	Equipment rental for track hoe, track skid steer		2,000
4073 - WASTE DISPOSAL/RECYCL	Disposal fees		150
4085 - UNIFORM	% of uniform rental		225
4087 - BAD DEBT EXPENSE	Experiencing bad debt from accounts		250
4093 - DEPRECIATION			200,000
		Total:	253,629
Contracted Services			
4057 - ENGINEERING SERVICES	Goal:Engineering Services, Review wetland delineat		8,000
4069 - CONTRACT SERVICES	Goal: Pond dredging, contractor fees, CIPP		10,000

Costing Center Summary

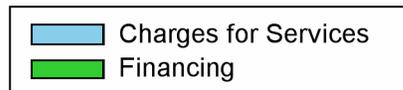
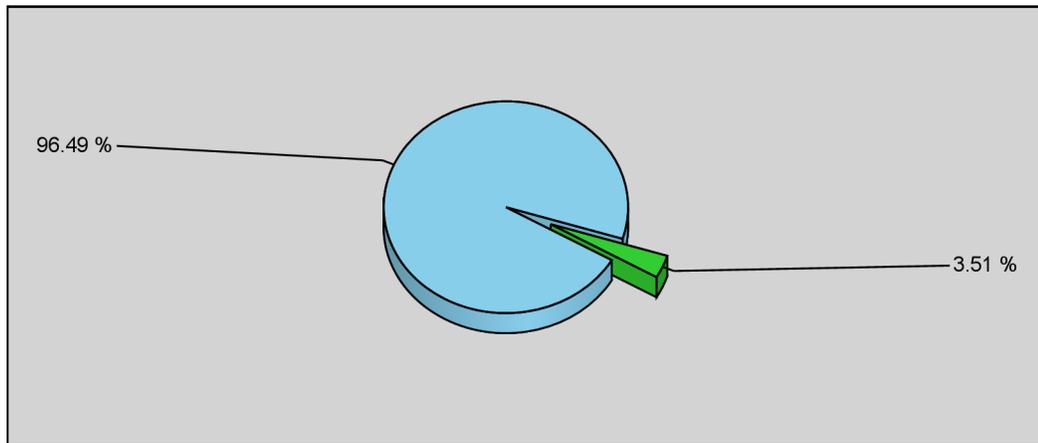
Costing Center: 655-433 Utilities-Stormwater

Object Codes	Comments	Object Code Subtotals	2011 Budget
		Total:	18,000
Transfers Out			
4097 - INTERFUND TRANSFER O	To General Fund		25,000
		Total:	25,000
Capital Outlay			
4107C - COST OF CONSTRUCTIO	Goal: Spruce Street Slope Stabilization		22,000
		Total:	22,000
		Total Expenditures:	527,482
		Net Total:	42,751

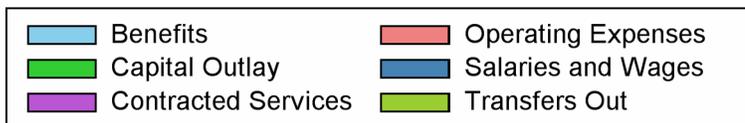
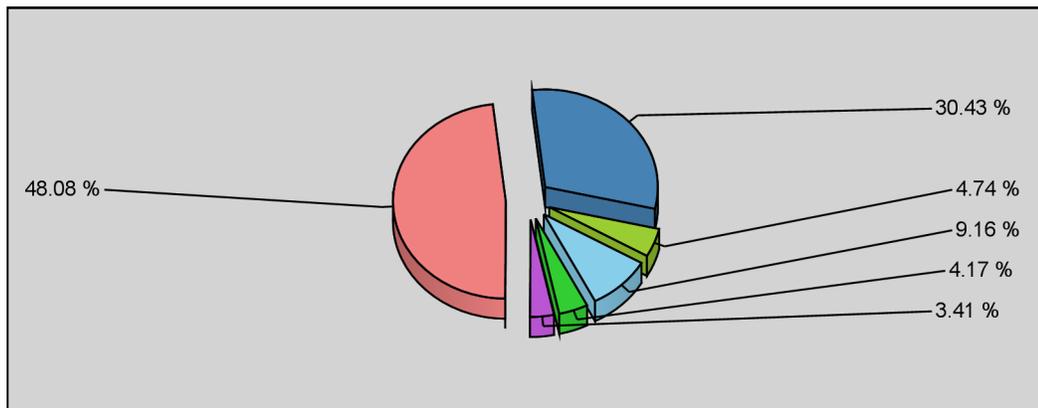
Costing Center Summary

Costing Center: 655-433 Utilities-Stormwater

Revenues



Expenses



Costing Center Summary

Costing Center: 668-433 Utilities-Street Lights

Previous Costing Center: 668-433 Utilities-Street
Lights

Division: Public Services

Department: Utilities

Stage: Council Review

Budget Year: 2011

Accounting Reference: 668-433

Approved: No

Manager: Craig Eldred

Purpose:

Provide ample lighting in areas that have poor illumination and work with other entities as needed.
Trim trees that interfere with the illumination from the fixtures.
Make the necessary repairs and service to the structures and fixtures that are the responsibility of the city.

Profile:

The Street Light Utility Fund has resources for Public Services Director (.08 FTE) Maintenance Supervisor (.10 FTE). The majority of the city's lights are owned and maintained by Xcel Energy with some owned and maintained by MN Valley Electric. Most of the lights in the municipal parking lots are owned and maintained by the city.

The traffic lights along the State Hwy's and County Roads are owned by the other agencies but the City is required to perform the routine maintenance on them such as the bulbs and painting the structures.

Goals:

Maintain Safe Community

-Work with outside agencies on updating and improving lighting, reducing operational costs

Costing Center Summary

Costing Center: 668-433 Utilities-Street Lights

Changes to Costing Center:

Object Code	Object Code Description	Changes	Percent Change	2010 Amount	2011 Amount
Revenues					
3045	SALES	Unchanged	0.00 %	187,802	187,802
3063	INTEREST FROM INVESTMENT	Unchanged	0.00 %	2,500	2,500
Total Revenues:				190,302	190,302
Expenditures					
4001	FT SALARY & WAGE	Increased	7.89 %	12,429	13,411
4011	PERA CONTRIBUTIONS	Increased	8.95 %	892	972
4013	FICA/MEDICARE	Increased	5.20 %	975	1,026
4017	WORKERS COMP	Increased	5.20 %	57	60
4019	FLEX-CAFETERIA PLAN	Increased	44.00 %	1,350	1,944
4023	OPERATING SUPPLIES	Unchanged	0.00 %	1,000	1,000
4029	REPAIRS & MAINTENANCE	Increased	11.11 %	1,800	2,000
4035	COMMUNICATIONS	Unchanged	0.00 %	100	100
4037	POSTAGE	Unchanged	0.00 %	200	200
4039	EQUIPMENT	New this year		0	1,700
4040	FUEL	Decreased	23.08 %	650	500
4047	LIABILITY INSURANCE	Decreased	3.33 %	3,000	2,900
4049	ELECTRICITY/NATURAL GAS	Unchanged	0.00 %	2,700	2,700
4050	STREET LIGHT ELECTRICITY	Increased	3.04 %	123,500	127,250
4069	CONTRACT SERVICES	New this year		0	12,000
4073	WASTE DISPOSAL/RECYCLING	Increased	66.67 %	150	250
4081	EQUIPMENT TESTING	Increased	66.67 %	150	250
4085	UNIFORM	Decreased	48.89 %	225	115
4087	BAD DEBT EXPENSE	Increased	100.00 %	100	200
4093	DEPRECIATION	Unchanged	0.00 %	9,200	9,200
Total Expenditures:				158,479	177,778

Costing Center Summary

Costing Center: 668-433 Utilities-Street Lights

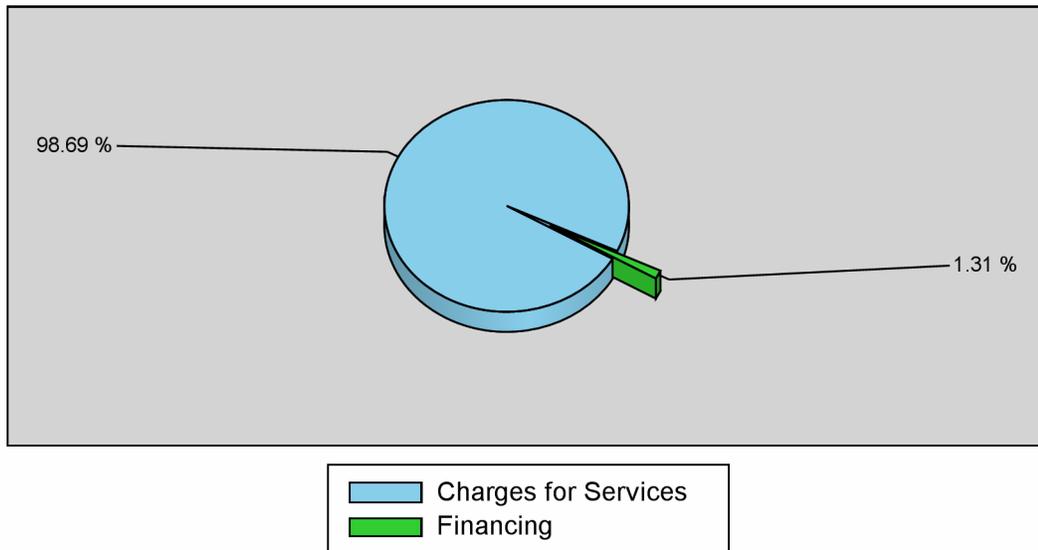
2011 Budget Detailed:

Object Codes	Comments	Object Code Subtotals	2011 Budget
Revenues			
Charges for Services			
3045 - SALES	Rate Increase 5%		187,802
		Total:	187,802
Financing			
3063 - INTEREST FROM INVESTM			2,500
		Total:	2,500
		Total Revenues:	190,302
Expenditures			
Salaries and Wages			
4001 - FT SALARY & WAGE	Updated by the Salaries Module on 11/22/2010 1:53		13,411
		Total:	13,411
Benefits			
4011 - PERA CONTRIBUTIONS	Updated by the Salaries Module on 11/22/2010 1:53		972
4013 - FICA/MEDICARE	Updated by the Salaries Module on 11/22/2010 1:53		1,026
4017 - WORKERS COMP	Updated by the Salaries Module on 11/22/2010 1:53		60
4019 - FLEX-CAFETERIA PLAN	Updated by the Salaries Module on 11/22/2010 1:53		1,944
		Total:	4,003
Operating Expenses			
4023 - OPERATING SUPPLIES	Lamps, globes, fixtures, wire/cable, general suppl		1,000
4029 - REPAIRS & MAINTENANCE	Repairs on fixtures, % of equipment and facility r		2,000
4035 - COMMUNICATIONS	% of phones and cell phones		100
4037 - POSTAGE	Mailing fees		200
4039 - EQUIPMENT	Goal: 50% of semi-tough laptop for maintenance and		1,700
4040 - FUEL	Fuels and lubricants		500
4047 - LIABILITY INSURANCE	Insurance		2,900
4049 - ELECTRICITY/NATURAL GA	% of the PW's heat and lighting		2,700
4050 - STREET LIGHT ELECTRICI	Power for street lights and semiphore lights		127,250
4073 - WASTE DISPOSAL/RECYCL	Bulb & ballast disposal fees		250
4081 - EQUIPMENT TESTING	% of Bucket truck annual testing		250
4085 - UNIFORM	% of uniform rental		115
4087 - BAD DEBT EXPENSE	Experiencing bad debt receipts		200
4093 - DEPRECIATION			9,200
		Total:	148,365
Contracted Services			
4069 - CONTRACT SERVICES	Goal: Repair of light fixtures at City parking Ram		12,000
		Total:	12,000
		Total Expenditures:	177,778
		Net Total:	12,524

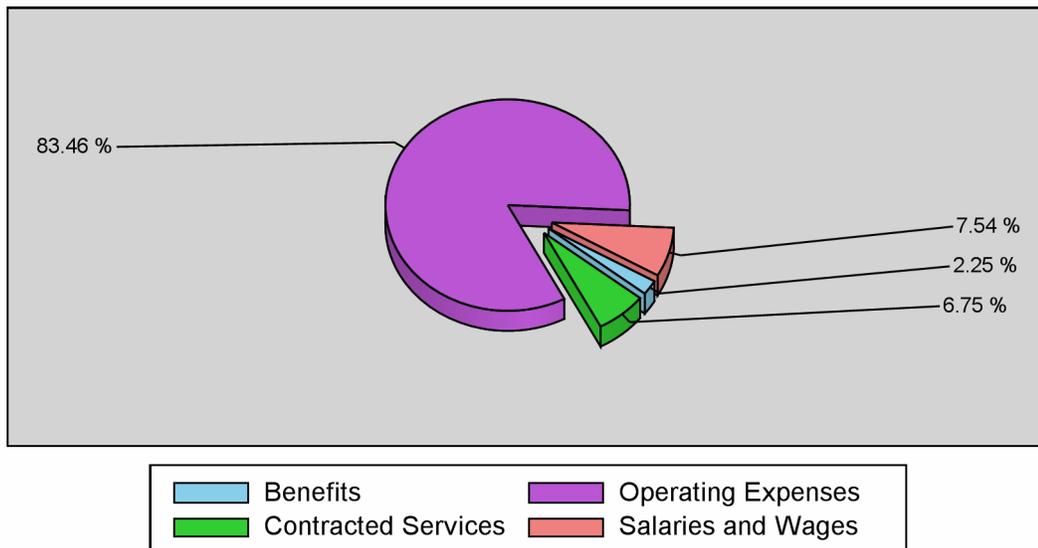
Costing Center Summary

Costing Center: 668-433 Utilities-Street Lights

Revenues



Expenses



City of Waconia, Minnesota
Capital Improvement Plan
 2011 thru 2020

PROJECTS & FUNDING SOURCES BY DEPARTMENT

Department	Project #	Total Ranking	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total
Administrative Services													
General Services													
Copier/Scanner/Printer/Fax	105	68				28,000							28,000
<i>Cap Equip Cash</i>						28,000							28,000
Election Equipment	201	74		24,000									24,000
<i>Cap Equip Cash</i>				24,000									24,000
Administrative Services Total				24,000		28,000							52,000
Public Safety													
Fire													
Fire Engine-Replacement of truck #17	21	79						450,000					450,000
<i>Cap Equip Cash</i>								450,000					450,000
Fire Station	22	69						8,000,000					8,000,000
<i>Revenue Bonds</i>								8,000,000					8,000,000
Fire Command Vehicle	225	65				41,350							41,350
<i>Cap Equip Cash</i>						41,350							41,350
Heavy Rescue - Resize/Replacement of 1985 Heavy Rescue	25	67					190,000						190,000
<i>Cap Equip Cash</i>							190,000						190,000
85' aerial w/100' Aerial Platform 1973	48	72			800,000								800,000
<i>Equipment Certificate</i>					800,000								800,000
Public Safety Total					800,000	41,350	190,000	8,450,000					9,481,350
Public Services													
Parks													
Additional Park Mower and Trailer	10	59				17,600							17,600
<i>Cap Equip Cash</i>						17,600							17,600
1 Ton Truck-Replacing #34	106	58					42,300						42,300
<i>Cap Equip Cash</i>							42,300						42,300
Reitz Lake Fishing Pier	112	60							63,750				63,750
<i>Grants</i>									31,875				31,875
<i>PIR Cash</i>									31,875				31,875
Interlaken Park Tennis Courts	197	56			87,600								87,600
<i>Park Ded Cash</i>					87,600								87,600
Interlaken Full Court Basketball Court	199	51			46,400								46,400
<i>Park Ded Cash</i>					46,400								46,400
Clearwater Mills Park	4	68		71,100									71,100

Department	Project #	Total Ranking	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total
<i>PIR Cash</i>				71,100									71,100
Bent Creek Park	50	73				85,700							85,700
<i>PIR Cash</i>						85,700							85,700
Hilks Lake Park	51	73					79,500						79,500
<i>PIR Cash</i>							79,500						79,500
Sugarbush Park	6	68		73,100									73,100
<i>PIR Cash</i>				73,100									73,100
1Ton Truck-Replacing #25	63	56			30,400								30,400
<i>Cap Equip Cash</i>					30,400								30,400
Brook Peterson Park	7	80		108,700									108,700
<i>PIR Cash</i>				108,700									108,700
City Square Park	8	79	70,000										70,000
<i>PIR Cash</i>			70,000										70,000
Additional 1 Ton Truck	9	45				31,200							31,200
<i>Cap Equip Cash</i>						31,200							31,200
Sudheimer Park Parking Area	97	51		71,100									71,100
<i>Park Ded Cash</i>				71,100									71,100
Public Services													
Infrastructure 2013-Maple & btwn Lake & Main	123	81			5,174,325								5,174,325
<i>429 Bonds</i>					3,387,234								3,387,234
<i>Revenue Bonds</i>					1,225,000								1,225,000
<i>State Aid</i>					562,091								562,091
Infrastructure 2014- 2nd & Cherry/Redwood	124	81				2,711,306							2,711,306
<i>429 Bonds</i>						1,686,306							1,686,306
<i>Revenue Bonds</i>						1,025,000							1,025,000
Infrastructure 2015 - 1st St & 2nd St W plus	125	81					2,290,217						2,290,217
<i>429 Bonds</i>							1,340,217						1,340,217
<i>Revenue Bonds</i>							950,000						950,000
Infrastructure 2016- Walnut & 3rd St	126	81						2,443,567					2,443,567
<i>429 Bonds</i>								1,618,567					1,618,567
<i>Revenue Bonds</i>								825,000					825,000
Infrastructure 2017-Vine, 3rd, 4th, Elm	127	81							2,062,423				2,062,423
<i>429 Bonds</i>									1,387,423				1,387,423
<i>Revenue Bonds</i>									675,000				675,000
Infrastructure 2018- 1st, 2nd, Elm	128	81								2,577,176			2,577,176
<i>429 Bonds</i>										1,435,919			1,435,919
<i>Revenue Bonds</i>										700,000			700,000
<i>State Aid</i>										441,257			441,257
Infrastructure 2019- Elm & 5th	129	81									2,968,361		2,968,361
<i>429 Bonds</i>											2,043,361		2,043,361
<i>Revenue Bonds</i>											925,000		925,000
Infrastructure 2010 - Hwy 5 & Hwy 284 Intersection	216		1,575,000										1,575,000
<i>Cost Sharing Agreement</i>			461,000										461,000
<i>Grants</i>			594,000										594,000
<i>State Aid</i>			445,000										445,000

Department	Project #	Total Ranking	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total
Water Cash			75,000										75,000
Infrastructure 2012 - Hwy 284 & 10th St Roundabout	217					2,000,000							2,000,000
GO Bonds						1,010,000							1,010,000
Grants						990,000							990,000
Anti-icing Equipment	220	0	40,000	7,300									47,300
Cap Equip Cash			35,000	7,300									42,300
Grants			5,000										5,000
Streets													
Dump Truck-Replacement of #28	195	70								220,000			220,000
Cap Equip Cash										220,000			220,000
Truck- Replacement #17 1995 F350	218		67,000										67,000
Cap Equip Cash			67,000										67,000
Trailer Mounted Air Compressor	26	74		12,500									12,500
Cap Equip Cash				12,500									12,500
Skid Steer 2008/2014	27	64				64,143							64,143
Cap Equip Cash						64,143							64,143
Skid Steer replace the 2003 Cat loader	37	67		61,143									61,143
Cap Equip Cash				61,143									61,143
Self Propelled Asphalt Paver w/Trailer	44	65			120,000								120,000
Cap Equip Cash					120,000								120,000
Wheel Front End Loader	71	71				183,500							183,500
Cap Equip Cash						183,500							183,500
1-Ton Truck w/accessories. Replacement for #21	73	68			73,700								73,700
Cap Equip Cash					73,700								73,700
Truck w/ plow - Replacement of #24	74	56				44,700							44,700
Cap Equip Cash						44,700							44,700
Dump Truck-Replacement for #23	77	65				224,000							224,000
Cap Equip Cash						224,000							224,000
Skid Steer - Bobcat	79	67								72,149			72,149
Cap Equip Cash										72,149			72,149
Street Sweeper	80	81					164,500						164,500
Cap Equip Cash							164,500						164,500
Dump Truck-Replacement for #32	82	66							244,000				244,000
Cap Equip Cash									244,000				244,000
Utilities-Sewer													
Pheasant Ridge Lift Station Upgrade	19	64				50,000							50,000
Sewer Cash						50,000							50,000
Utilities-Stormwater													
Spruce Street Slope Stabilization	224	0	22,000										22,000
Stormwater Cash			22,000										22,000
Utilities-Water													
Treatment facility 4 construction	205	92							11,750,000				11,750,000
Revenue Bonds									11,750,000				11,750,000
Water Tower 2 Rehabilitation	41	72	225,000										225,000

Department	Project #	Total Ranking	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total
Water Cash			225,000										225,000
Utility Truck #19	54	72	40,500										40,500
Sewer Cash			20,250										20,250
Water Cash			20,250										20,250
Truck-Replacement for #27	68	58		60,000									60,000
Sewer Cash				30,000									30,000
Water Cash				30,000									30,000
Truck-Replacement for #26	69	79					150,000						150,000
Sewer Cash							75,000						75,000
Water Cash							75,000						75,000
Truck #31	98	55					49,200						49,200
Sewer Cash							24,600						24,600
Water Cash							24,600						24,600
Utility Truck-Addition to Current Fleet	99	55			49,200								49,200
Sewer Cash					24,600								24,600
Water Cash					24,600								24,600
Public Services Total			2,039,500	464,943	5,581,625	5,412,149	2,775,717	2,443,567	14,120,173	2,869,325	2,968,361		38,675,360
GRAND TOTAL			2,039,500	488,943	6,381,625	5,481,499	2,965,717	10,893,567	14,120,173	2,869,325	2,968,361		48,208,710

PROJECTS & FUNDING SOURCES BY DEPARTMENT

Department	Project #	Total Ranking	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total
Culture & Recreation													
Trails & Sidewalks													
Sugarbush Loop Trail to Equipment	114	69		44,100									44,100
<i>PIR Cash</i>				44,100									44,100
Underpass Hwy 5 & Oak	209	86		858,000									858,000
<i>Grants</i>				400,000									400,000
<i>State Aid</i>				458,000									458,000
Trail - Co Rd 10 - Burandt Project to Waconia Pkwy N	60	62					125,700						125,700
<i>Cost Sharing Agreement</i>							125,700						125,700
Trail - Brook Peterson Park Loop Trail	86	69		111,400									111,400
<i>PIR Cash</i>				111,400									111,400
Sidewalk -8th/Pine St - Frontage Rd to Future Development	94	69								18,000			18,000
<i>PIR Cash</i>										18,000			18,000
Culture & Recreation Total				1,013,500			125,700			18,000			1,157,200
Public Services													
Parks													
Brook Peterson Tennis Court	118	57		84,500									84,500
<i>PIR Cash</i>				84,500									84,500
Community Entrance Signs	96	72		19,500									19,500
<i>PIR Cash</i>				19,500									19,500
Streets													
Asphalt Roller	46	65		15,300									15,300
<i>Cap Equip Cash</i>				15,300									15,300
Dump Truck with Ice and Snow	75	57					227,500						227,500
<i>Cap Equip Cash</i>							227,500						227,500
1 Ton Dump w/ Snow & Ice Control Equipment	81	56						71,300					71,300
<i>Cap Equip Cash</i>								71,300					71,300
Utilities-Stormwater													
Hartmann/Hwy 5 Pond Quality	15	57			271,000								271,000
<i>Stormwater Cash</i>					271,000								271,000
Public Services Total				119,300	271,000		227,500	71,300					689,100

Department	Project #	Total Ranking	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total
	GRAND TOTAL		1,132,800	271,000			353,200	71,300		18,000			1,846,300

Project On Hold

Revenues by GL Category

For: 2011

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Bonding										
1070.01 - 429 Bonds										
123 - Infastructure 2013-Maple & btwn Lake & Me			3,387,234							
124 - Infastructure 2014- 2nd & Cherry/Redwood				1,686,306						
125 - Infastructure 2015 - 1st St & 2nd St W plus					1,340,217					
126 - Infastructure 2016- Walnut & 3rd St						1,618,567				
127 - Infastructure 2017-Vine, 3rd, 4th, Elm							1,387,423			
128 - Infastructure 2018- 1st, 2nd, Elm								1,435,919		
129 - Infastructure 2019- Elm & 5th										2,043,361
Total 1070.01 - 429 Bonds:			3,387,234	1,686,306	1,340,217	1,618,567	1,387,423	1,435,919		2,043,361
1070.02 - Revenue Bonds										
123 - Infastructure 2013-Maple & btwn Lake & Me			1,225,000							
124 - Infastructure 2014- 2nd & Cherry/Redwood				1,025,000						
125 - Infastructure 2015 - 1st St & 2nd St W plus					950,000					
126 - Infastructure 2016- Walnut & 3rd St						825,000				
127 - Infastructure 2017-Vine, 3rd, 4th, Elm							675,000			
128 - Infastructure 2018- 1st, 2nd, Elm								700,000		
129 - Infastructure 2019- Elm & 5th										925,000
205 - Treatment facility 4 construction							11,750,000			
22 - Fire Station						8,000,000				
Total 1070.02 - Revenue Bonds:			1,225,000	1,025,000	950,000	8,825,000	12,425,000	700,000		925,000
1070.03 - Equipment Certificate										
48 - 85' aerial w/100' Aerial Platform 1973			800,000							
Total 1070.03 - Equipment Certificate:			800,000							
1070.04 - GO Bonds										
217 - Infastructure 2012 - Hwy 284 & 10th St Ro				1,010,000						
Total 1070.04 - GO Bonds:				1,010,000						
Total: Bonding			5,412,234	3,721,306	2,290,217	10,443,567	13,812,423	2,135,919		2,968,361

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Capital Funds & Reserves										
0010.103 - PIR Cash										
112 - Reitz Lake Fishing Pier							31,875			
114 - Sugarbush Loop Trail to Equipment		44,100								
118 - Brook Peterson Tennis Court		84,500								
200 - Brook Peterson Outdoor Hockey Rink			214,500							
4 - Clearwater Mills Park		71,100								
50 - Bent Creek Park				85,700						
51 - Hilks Lake Park					79,500					
6 - Sugarbush Park		73,100								
7 - Brook Peterson Park		108,700								
8 - City Square Park	70,000									
86 - Trail - Brook Peterson Park Loop Trail		111,400								
94 - Sidewalk -8th/Pine St - Frontage Rd to Futur								18,000		
96 - Community Entrance Signs		19,500								
Total 0010.103 - PIR Cash:	70,000	512,400	214,500	85,700	79,500		31,875	18,000		
0010.105 - Cap Equip Cash										
10 - Additional Park Mower and Trailer				17,600						
105 - Copier/Scanner/Printer/Fax				28,000						
106 - 1 Ton Truck-Replacing #34					42,300					
195 - Dump Truck-Replacement of #28								220,000		
201 - Election Equipment		24,000								
21 - Fire Engine-Replacement of truck #17						450,000				
211 - Fire Tanker #16 (3500 gal)										
218 - Truck- Replacement #17 1995 F350	67,000									
220 - Anti-icing Equipment	35,000	7,300								
225 - Fire Command Vehicle				41,350						
25 - Heavy Rescue - Resize/Replacement of 198:					190,000					
26 - Trailer Mounted Air Compressor		12,500								
27 - Skid Steer 2008/2014				64,143						
37 - Skid Steer replace the 2003 Cat loader		61,143								
44 - Self Propelled Asphalt Paver w/Trailer			120,000							
46 - Asphalt Roller		15,300								
63 - 1Ton Truck-Replacing #25			30,400							
71 - Wheel Front End Loader				183,500						
73 - 1-Ton Truck w/accessories. Replacement for			73,700							
74 - Truck w/ plow - Replacement of #24				44,700						
75 - Dump Truck with Ice and Snow					227,500					
77 - Dump Truck-Replacement for #23				224,000						
79 - Skid Steer - Bobcat								72,149		
80 - Street Sweeper					164,500					
81 - 1 Ton Dump w/ Snow & Ice Control Equipme						71,300				
82 - Dump Truck-Replacement for #32							244,000			
9 - Additional 1 Ton Truck				31,200						
Total 0010.105 - Cap Equip Cash:	102,000	120,243	224,100	634,493	624,300	521,300	244,000	292,149		

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
0010.210 - Park Ded Cash										
197 - Interlaken Park Tennis Courts			87,600							
199 - Interlaken Full Court Basketball Court			46,400							
97 - Sudheimer Park Parking Area		71,100								
Total 0010.210 - Park Ded Cash:		71,100	134,000							
0010.601 - Water Cash										
216 - Infrastructure 2010 - Hwy 5 & Hwy 284 Inter	75,000									
41 - Water Tower 2 Rehabilitation	225,000									
54 - Utility Truck #19	20,250									
68 - Truck-Replacement for #27		30,000								
69 - Truck-Replacement for #26					75,000					
98 - Truck #31					24,600					
99 - Utility Truck-Addition to Current Fleet			24,600							
Total 0010.601 - Water Cash:	320,250	30,000	24,600		99,600					
0010.602 - Sewer Cash										
17 - L.S. Control Upgrades and Alarms										
19 - Pheasant Ridge Lift Station Upgrade				50,000						
214 - Hose and Reel										
54 - Utility Truck #19	20,250									
68 - Truck-Replacement for #27		30,000								
69 - Truck-Replacement for #26					75,000					
98 - Truck #31					24,600					
99 - Utility Truck-Addition to Current Fleet			24,600							
Total 0010.602 - Sewer Cash:	20,250	30,000	24,600	50,000	99,600					
0010.655 - Stormwater Cash										
15 - Hartmann/Hwy 5 Pond Quality			271,000							
215 - Vine Street Storm Drainage										
224 - Spruce Street Slope Stabilization	22,000									
Total 0010.655 - Stormwater Cash:	22,000		271,000							
Total: Capital Funds & Reserves	534,500	763,743	892,800	770,193	903,000	521,300	275,875	310,149		
Cost Sharing Reimbursements										
3036 - Cost Sharing Agreement										
216 - Infrastructure 2010 - Hwy 5 & Hwy 284 Inter	461,000									
60 - Trail - Co Rd 10 - Burandt Project to Waconic					125,700					
Total 3036 - Cost Sharing Agreement:	461,000				125,700					
Total: Cost Sharing Reimbursements	461,000				125,700					

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Grants										
3070 - Grants										
112 - Reitz Lake Fishing Pier							31,875			
209 - Underpass Hwy 5 & Oak		400,000								
216 - Infrastructure 2010 - Hwy 5 & Hwy 284 Inter	594,000									
217 - Infrastructure 2012 - Hwy 284 & 10th St Ro				990,000						
220 - Anti-icing Equipment	5,000									
Total 3070 - Grants:	599,000	400,000		990,000			31,875			
Total: Grants	599,000	400,000		990,000			31,875			
Intergovernmental Aid										
3018 - State Aid										
123 - Infrastructure 2013-Maple & btwn Lake & Me			562,091							
128 - Infrastructure 2018- 1st, 2nd, Elm								441,257		
209 - Underpass Hwy 5 & Oak		458,000								
216 - Infrastructure 2010 - Hwy 5 & Hwy 284 Inter	445,000									
Total 3018 - State Aid:	445,000	458,000	562,091					441,257		
Total: Intergovernmental Aid	445,000	458,000	562,091					441,257		
Grand Total:	2,039,500	1,621,743	6,867,125	5,481,499	3,318,917	10,964,867	14,120,173	2,887,325	2,968,361	

2011 Operating Budget Summary

By Division, Revenues vs Expenditures

All Funds

			Expenses	Revenues	Net	
Administrative Services	Administration	101-411 Administrati	(372,805)	3,360,878	2,988,073	
	Finance	101-412 Business Dev	(352,398)	183,000	(169,398)	
	Technology	101-413 Technology	(180,034)		(180,034)	
	Total Administrative Services			(905,237)	3,543,878	2,638,641
Community Development	Building Inspections	101-425 Building Ins	(115,950)	386,500	270,550	
	Economic Development	101-415 Economic Dev	(2,500)		(2,500)	
		202-415 Revolving Lo	(3,100)	34,500	31,400	
		204-415 Revolving Loa		8,000	8,000	
	Planning	101-416 Planning	(246,945)	11,500	(235,445)	
	Total Community Development			(368,495)	440,500	72,005
Culture and Recreation	Recreation	101-443 Recreation	(145,912)	17,800	(128,112)	
		210-441 Park Dedicat	0	4,000	4,000	
		231-443 Safari Islan	(1,088,489)	1,090,065	1,576	
		678-443 Ice Arena	(997,299)	997,299	0	
	Total Culture and Recreation			(2,231,700)	2,109,164	(122,536)
Non-Departmental	Central Facility	101-445 Central Facil	(179,800)	54,203	(125,597)	
	Non Departmental	101-000 Transfers	(856,469)	245,000	(611,469)	
		103-000 PIR	(2,272,700)	1,580,000	(692,700)	
		105-000 Capital Equi	(109,500)	61,000	(48,500)	
		107-000 PEG	(19,500)	18,300	(1,200)	
		227-000 Economic Dev	0	8,000	8,000	
		303-000 PIR Debt	(2,851,065)	2,895,700	44,635	
		344-000 Community Ce	(169,253)	165,000	(4,253)	
		346-000 2002A Improv	(162,800)	66,750	(96,050)	
		410-000 TIF 1 Workfor	(28,450)	34,000	5,550	
	Special Tax	701-710 Lodging Tax	(20,150)	22,000	1,850	
	Total Non-Departmental			(6,669,687)	5,149,953	(1,519,734)
	Public Safety	Community Safety	101-427 Community Sa	(2,675)		(2,675)
Fire		101-423 Fire	(259,080)	144,500	(114,580)	
Law Enforcement		101-421 Law Enforcem	(563,340)	84,500	(478,840)	
Total Public Safety			(825,095)	229,000	(596,095)	
Public Services	Parks	101-441 Parks	(256,364)	3,500	(252,864)	
	Streets	101-431 Streets	(716,882)	38,500	(678,382)	
	Utilities	601-433 Utilities-Wa	(1,936,381)	1,679,070	(257,311)	
		602-433 Utilities-Se	(2,185,344)	1,838,074	(347,270)	

2011 Operating Budget Summary

By Division, Revenues vs Expenditures

All Funds

			Expenses	Revenues	Net
Public Services	Utilities	655-433 Utilities-St	(527,482)	570,233	42,751
		668-433 Utilities-St	(177,778)	190,302	12,524
		Total Public Services	(5,800,230)	4,319,679	(1,480,551)
		Total	(16,800,444)	15,792,174	(1,008,270)